

2019 WAAESD/WEDA/WRPLC Joint Spring Meeting
April 1 -5
Humphreys Half Moon Inn - Shelter Island, San Diego, CA

Minutes

Participants:

Mike Harrington (W Executive Director)	Scot Hulbert (WA)
Bret Hess (Interim Executive Director)	Adrian Area (Guam)
Walter Bowen (HI)	Louie Tupas (NIFA)
Sreekala Bajwa (MT)	Chris Davies (UT)
Mark McGuire (ID)	Ken White (UT)
Gene Kelley (CO)	Steve Loring (NM)
Chris Pritsos (NV)	Glenda Humiston (UC-ANR)
David Gang (WA)	Milan Shipka (AK)
Wendy Powers (UC-ANR)	Tom Shanower (USDA-ARS)
John Talbott (OR)	

Agenda Item	Topic	Presenters	Decisions/Discussion	Page
1.0	Call to order, Introductions, Approval of Agenda, Approval of Minutes of WAAESD Fall Meeting	Chris Pritsos	<i>The agenda was approved</i> <i>The Minutes of the WAAESD Fall Meeting were approved</i>	1
1.1	Chair's Report, Interim Actions and Executive Committee Report	Chris Pritsos	<ul style="list-style-type: none"> ● <i>Based on resignation of Sara Lupis and Mike Harrington's verbal retirement date of 6/30/2019, the Executive Committee wanted to look at their options regarding staffing at the WAAESD office. The decision was for a one-year temporary appointment as Interim Executive Director for Bret Hess. A meeting with WEDA resulted in the decision to not share office staffing.</i> ● <i>Annual assessments were not calculated correctly. CA was undercharged and others overcharged. The suggested solution was in 2020 to charge CA their assessment plus the undercharge and reduce next year's assessments for the respective overcharges.</i> ● <i>Estimates for funding the WAAESD office were discussed and are contained in Agenda Item 7.0</i> 	1

2.0	ARS Update	<i>Tom Shanower</i>	<i>Strategic hiring process for 6300 FTE max allowed after several years of empty positions. No word from House or Senate regarding the President's budget.</i>	4
3.0	NRSP4/IR4 Report via phone or Zoom	<i>Jerry Baron</i>		8
4.0	NRSP3, NRSP10 renewal applications	<i>Mark McGuire</i>	<p><i>NRSP-RC expressed concern about not reducing funding to a base level. Viewed as start-up yet some projects still receive the full amount.</i></p> <p><i>NRSP-RC wanted to get ahead of what is going on with projects and how they are leveraging dollars in advance of project renewals. This was a clear message about the effectiveness of the program.</i></p> <p><i>Scientists should include leverage when renewing Multistate Research Projects too.</i></p> <p><i>NRSP10- is doing a good job, pursuing extramural funds and suspect they will become self-sufficient. Well below the 2% limit. Worthy projects, but several stations would like to have the money come back to their stations. The projects are global and provide broad value; need to encourage procurement of other, alternative non-off-the-top funding. McGuire will not be in attendance at the NRSP10 meeting. Scot Hulbert may attend in his place.</i></p>	

5.0	Strategic Realignment Discussion	Mike Harrington, Glenda Humiston, Chris Pritsos	<ul style="list-style-type: none"> ● The BAA has requested that NIFA consider a one-line budget request combining Experiment Station-Extension-Academic Programs. Congress wants fewer lines (currently 45). The BAA is seeking input from various sections. Extension has already provided input. NIFA is waiting for our/research input. One concern from Extension is that it still splits the mission areas, which could limit integration. Glenda added the pressure is from appropriators to narrow the focus on budget division; and a need to whittle down to rally behind a common ask. Mike mentioned concerns about distribution of increases and decreases; no good answer other than Congress determines how the money gets spent. This model does not preclude advocating for their line under the subdivisions listed in report language. However, time and effort for smaller lines detracts from an overall effort to increase the top line. NIFA will do their best to follow intent after consultation with their general counsel. ● Supportive of the concept, but still need to determine how increases and decreases will be handled. Fight is more capacity versus competitive, not the smaller lines advocating for their piece. Point is to stop advocating for a specific line and to begin advocating for a large overall line. The question still remains how does one influence report language that NIFA must follow? Has NIFA laid out the strategy for how to distribute a single, overall line? AHS needs to appoint CARET delegates who are strong advocates. How do lines continue in report language? Do we split ourselves by having three categories? It would help to address some of the concerns. Decided to do a strawman vote: the entire room was in favor of moving forward. More money in capacity is needed to hire new faculty and help get their programs established. 	
6:0	Treasurer's Report	Gene Kelly	The Treasurer's Report was approved	14

7.0	WAAESD Budget	Mike Harrington/ Harriet Sykes	<p>The WAAESD Budget was introduced and Bret Hess provided the membership with a handout providing four budget scenarios for the WAAESD FY 2020 budget. Following a brief discussion, the membership agreed that this needed to be handled in executive session. Bret Hess was asked to stay in the room in order to provide an overview of the four budget scenarios and to answer questions. Following this, Bret Hess was asked to leave the room and the membership engaged in a discussion regarding which of the four budgets best served the organization's goals for FY 2020. Ken White moved: To accept the proposed FY 2020 budget recommendation of \$355,618 as presented to the membership and to end the administrative contract with Colorado State University effective June 30, 2019. The motion was seconded by John Talbot. The motion carried with a final vote of 9 in favor, 1 against, and 2 abstaining.</p> <p>Recorded by Steve Loring, WAAESD Secretary.</p>	15
8.0	Funding Opportunities	Mike Harrington	<ul style="list-style-type: none"> ● Harrington reported on funding opportunities in his annual report. The McArthur Foundation is accepting grant applications with a due date of 8/6/2019. ● There is a need to update the Western research priorities and present them at the Summer Meeting. Bret is to take the lead in the update. 	
9:0	ED Annual Report/1st Quarter Report	Mike Harrington		21
10.0	Regional Representation WIPMC, WRDC, CMC, Multistate Committees	Mike Harrington	<ul style="list-style-type: none"> ● WRDC - Chris Pritsos, Glenda Humistan ● ESCOP Communications & Marketing Committee - new Associate Director in Alaska ● National Plant Germplasm Committee - ?? ● IPM Center Committee - in October 2019 Dan Edge - the new Associate Dean from Oregon to serve. ● Several multistate projects need new AA's - Harrington will make out a list and send it to the Directors for input. 	

11.0	Communications and Marketing Committee, Impact Database	<i>Steve Loring</i>	<p><i>Steve Loring reiterated the exploration of integrating these efforts. Quality and therefore usefulness of impacts varied, so now impacts undergo a peer review process. Soft launch attempted, working out a few glitches otherwise should be ready to implement. Potentially make the Impacts effort part of CMC. Reminder of identifying communicators was distributed and the Impact Database committee is waiting for responses. Sara Delheimer has moved into working with Impact Database Committee.</i></p> <p>APLU Issue:</p> <p><i>Question about the value of the extremely high assessments. Are the lobbying efforts working well? What is best for the West? The organization isn't strictly Land-grants, even though LGU comprise about one third of membership. It is largely a President's organization.</i></p> <p><i>Devil's advocate is Cornerstone has been instrumental in the One Ask approach. It was recognized, and the question is what else can be done to be more effective?</i></p> <p><i>What is the connection to ESCOP, ECOP and BAA etc?</i></p> <p><i>Would like to know the raw data on estimates of assessments. Doesn't make sense to double when it is estimated using a three-year average.</i></p>	
12.0	WAAESD Office Staffing	<i>Chris Pritsos</i>	<i>See Agenda Item 1.1</i>	
13.0	ESCOP Science and Tech Update	<i>Laura Lavine</i>	<i>See Agenda Item 15.0</i>	36
14.0	Future Meeting Location		<p><i>Not CA or NM, maybe HI. Could be worth pursuing AZ??? The rotation is to have a joint meeting with WEDA. Ken White offered UT, but need to talk with WEDA. Boise was suggested as another possibility. Mark McGuire to ask incoming WEDA Chair Mike Gaffney about that possibility.</i></p>	
15.0	Items from Consent Agenda or the Floor			36

**2019 WAAESD/WEDA/WRPLC Joint Spring Meeting
April 1 -5
Humphreys Half Moon Inn - Shelter Island, San Diego, CA**

Monday, April 1 WAAESD Executive Committee - Dockside (10)			
Item	Time	Description	Presenter/Location
1.0	3:00-3:05	Call to Order	Chris Pritsos
2.0	3:05-3:15	Introductions, Approval of Agenda	Chris Pritsos
3.0	3:15-3:30	Treasurer's Report	Gene Kelly
4.0	3:30-3:45	WAAESD Budget	Mike Harrington, Harriet Sykes
5.0	3:45-4:00	ED Annual Report/Q1 Report	Mike Harrington
6.0	4:00-4:45	Executive Session: Office Staffing	Glenda Humiston

Tuesday, April 2			
Item	7-8 am	BREAKFAST	<i>Upperdeck</i>
8:00 AM-3:00 PM WAAESD Business Meeting			<i>Harborview (20)</i>
1.0	8:00	Call to order, Introductions, Approval of Agenda, Approval of Minutes of WAAESD Fall Meeting	<i>Chris Pritsos</i>
1.1		Chair's Report, Interim Actions and Executive Committee	<i>Chris Pritsos</i>
2.0	8:15	ARS Update	<i>Tom Shanower</i>
3.0	8:35	NRSP4/IR4 Report via phone or Zoom	<i>Jerry Baron</i>
4.0	8:55	NRSP3, 10 renewal applications	<i>Mark McGuire</i>
5.0	9:15	Strategic Realignment Discussion	<i>Mike, Glenda, Chris</i>
	10:00	BREAK	<i>Marina Ballroom</i>
6:0	10:30	Treasurer's Report	<i>Gene Kelly</i>
7.0	10:40	WAAESD Budget	<i>Mike Harrington/Harriet Sykes</i>
8.0	11:00	Funding Opportunities	<i>Mike Harrington</i>
9:0	11:15	ED Annual Report/1st Quarter Report	<i>Mike Harrington</i>

10.0	11:35	Regional Representation WIPMC, WRDC, CMC, Multistate Committees	<i>Mike Harrington</i>
	12:00	LUNCH	<i>Upperdeck</i>
11.0	1:00	Communications and Marketing Committee, Impact Database	<i>Steve Loring</i>
12.0	1:15	WAAESD Office Staffing	<i>Chris Pritsos</i>
	3:00	BREAK	<i>Marina Ballroom</i>
	3:15-5:45	MRC meeting	<i>Harborview (20)</i>
	6:00-5:45	Opening Reception	<i>Marina Ballroom</i>
Wednesday, April 3			
	7:00-8:00 am	MRC includes breakfast (as needed)	<i>Dockside (10)</i>
	7:00-8:00 am	BREAKFAST	<i>Upperdeck</i>
8:00 to 8:35 WAAESD Business Meeting			<i>Harborview (20)</i>
13.0	8:05	ESCOP Science and Tech Update	<i>Laura Lavine</i>
14.0	8:20	Future Meeting Location	
15.0	8:20	Items from Consent Agenda or the Floor	
8:45am to 12:00pm Joint WAAESD-WEDA Meeting and Introductions			<i>Pacific/Pt Loma</i>
	8:45	Introductions	<i>Wendy Powers, Chris Pritsos</i>
J-1.0	8:50	MRC Report	<i>Mike Harrington</i>
J-2.0	8:55	Western Agenda Update	<i>Mike Harrington</i>
J-3.0	9:05	WGA Update	<i>Lyla Houglum, Mike Harrington</i>
J-4.0	9:15	Summer Meeting	<i>Steve Loring</i>
J-5.0	9:20	Legislative Update via Phone or Zoom	<i>Cornerstone</i>
J-6.0	9:35	Strategic Realignment Proposal	
	10:00	BREAK	<i>Marina Ballroom</i>

J-7.0a	10:15	Regional Centers Updates WRDC	<i>Don Albrecht</i>
J-7.0b	10:30	Regional Centers Updates WSARE	<i>Fabian Menalled</i>
J-7.0c	10:45	Regional Centers Updates WIPM	<i>Matt E Bauer</i>
J-7.0d	11:00	Regional Centers Updates WRAC	<i>Graham Young</i>
J-8.0	11:15	Joint Staffing Discussion	<i>Pacific/Pt. Loma (40)</i>
	12:00pm	LUNCH	<i>Marina Ballroom</i>
J-9.0	1:00-5:00	Collaborations Across Cultures Summit	<i>Pacific/Pt. Loma (40)</i>
Thursday, April 4			
7:00am-5:00pm	Registration		<i>Marina Ballroom</i>
7:00-8:00am	Breakfast		<i>Upperdeck</i>
	<i>DEPARTURE</i>		

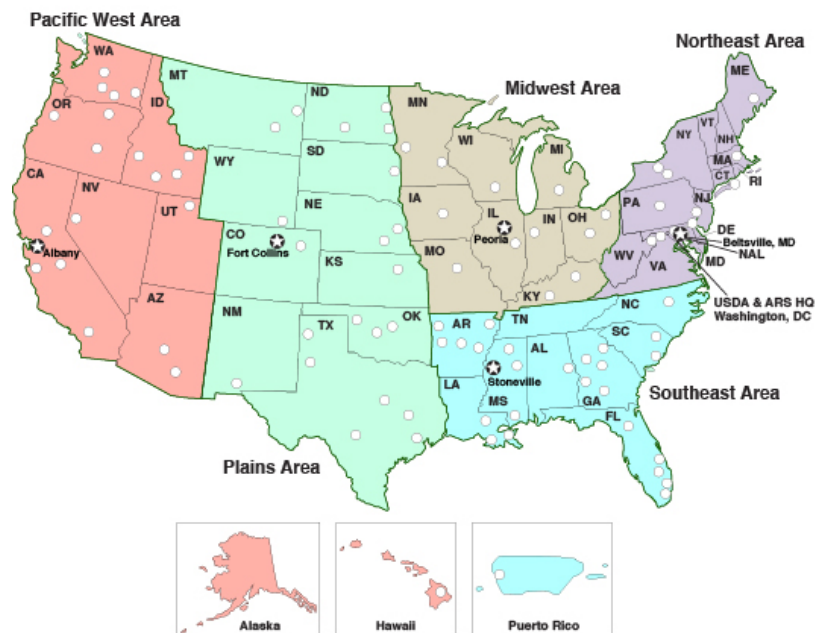
Agenda Item 2.0: ARS Update

Presenter: Tom Shanower

Action Requested: For Information

ARS REPORT (Western) April 2019

ARS AREA ORGANIZATIONAL STRUCTURE



AREA LEADERSHIP

Pacific West Area

- Area Director: Robert Matteri
- Associate Area Director: Tom Shanower
- Associate Area Director: Hao Tran
- **Arizona, California, Hawaii, Idaho, Nevada, Oregon, Utah, Washington**

Plains Area

- Area Director: Larry Chandler
- Associate Area Director: Bryan Kaphammer

- Associate Area Director: Joseph Rich
- **Colorado**, Kansas, **Montana**, Nebraska, **New Mexico**, North Dakota, Oklahoma, South Dakota, Texas, **Wyoming**

BUDGET

FY 2019 Consolidated Appropriations Act

Salaries and Expenses:	(\$000s)
<u>Increases</u> (a number of new initiatives, locations TBD)	100,500
Total Salaries and Expenses	1,303,266

Buildings and Facilities:	
Total Buildings and Facilities	381,200

FY 2020 President’s Budget

Salaries and Expenses:	(\$000s)
<u>Increases:</u>	
NBAF (Manhattan, KS) operations and maintenance	33,100
NBAF Research on Livestock Protection	8,000
Subtotal	41,100
<u>Decreases:</u>	
Proposed elimination of ongoing extramural research projects and selected intramural research projects (principally Boston MA, Little Rock AR, Houston TX Human Nutrition Centers)	
Subtotal Decreases	(82,375)
Total Salaries and Expenses	1,203,491000

NEW LEADERSHIP AND VACANCIES

Arizona

- U.S. Arid Land Agricultural Research Center, Maricopa
 - Pest Management & Biocontrol Research Unit, VACANT (Steve Naranjo, Acting Research Leader)

California

- Western Regional Research Center in Albany, Center Director Tara McHugh
- U.S. Salinity Laboratory in Riverside, Laboratory Director VACANT (Don Suarez retired, Todd Skaggs acting Laboratory Director)
- (NEW) Water Management Research Unit – location Davis, CA. When fully staffed: 6 scientists plus 8-10 support FTEs.

Colorado

- Center for Agricultural Resources Research in Fort Collins, Daren Harmel Center Director
 - Water Management and Systems Research Unit, Kyle Douglas-Mankin, Research Leader.
 - Soil Management and Sugar Beet Research Unit, Merle Vigil, Research Leader.
 - (New) Agricultural Genetic Resources Preservation Research Unit, Daren Harmel, Research Leader

New Mexico

- Southwestern Cotton Ginning Research Laboratory, Las Cruces, Derek Whitehead, Research Leader.

Montana

- Fort Keogh Livestock and Range Research Laboratory, Miles City, Lance Vermeire, acting Research Leader (Mark Peterson retired).

Utah

- Forage and Range Research Unit, Logan, Kevin Jensen, Research Leader
- Poisonous Plants Research Unit, Logan, VACANT (Daniel Cook acting Research Leader)

Washington

- Animal Disease Research Unit, Pullman, VACANT (Don Knowles retired, Glen Scoles acting Research Leader)
- Northwest Sustainable Agroecosystems Research Unit, Pullman, VACANT (Brenton Sharratt retired; George Vandemark, acting Research Leader)

- Western Regional Research Center in Albany, Center Director Tara McHugh
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New Mexico

- Southwestern Cotton Ginning Research Laboratory, Las Cruces, Derek Whitehead, Research Leader.

Montana

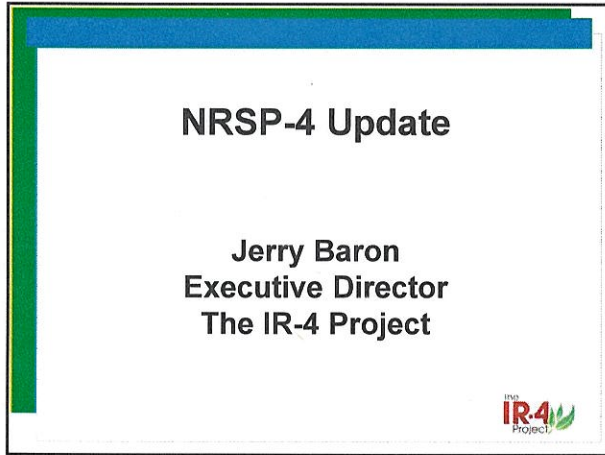
- Fort Keogh Livestock and Range Research Laboratory, Miles City, Lance Vermeire, acting Research Leader (Mark Peterson retired).

Utah

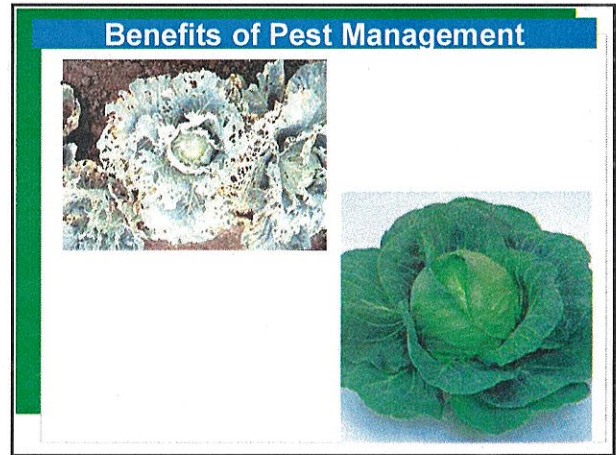
- Forage and Range Research Unit, Logan, Kevin Jensen, Research Leader
- Poisonous Plants Research Unit, Logan, VACANT (Daniel Cook acting Research Leader)

Washington

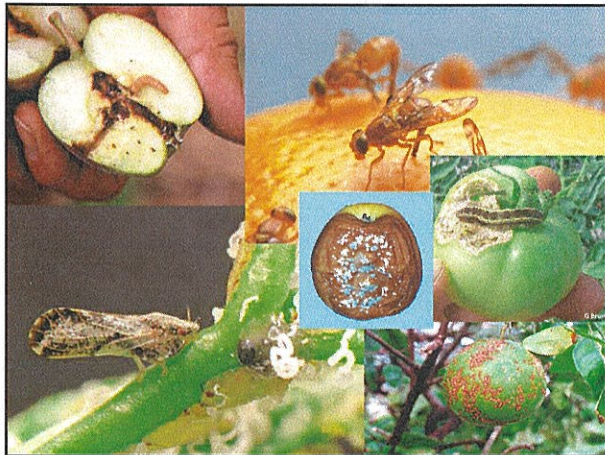
- Animal Disease Research Unit, Pullman, VACANT (Don Knowles retired, Glen Scoles acting Research Leader)
- Northwest Sustainable Agroecosystems Research Unit, Pullman, VACANT (Brenton Sharratt retired; George Vandemark, acting Research Leader)



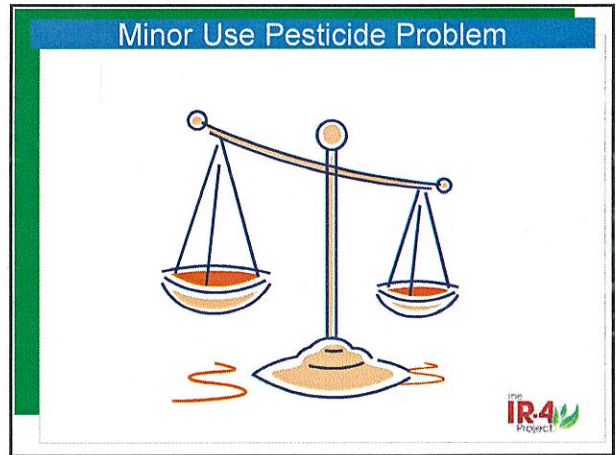
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IR-4 Mission

Facilitate the regulatory approval of sustainable pest management technology for specialty crops and specialty uses to promote public well-being

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Flagship Objective

Food Program w/ Reduced Risk Products
EPA required Magnitude of Residue trials (19,814 supported uses)

7

IR-4 Project Objectives

- Food Crop Program
- Biopesticide & Organic Support
- Environmental Horticulture Program

6

Modern Minor Use Problem



Registrations are plentiful but ability to use approved pest management products can be limited:

- Export issues
- Efficacy data needs
- Pest resistance
- Use restrictions
- Public acceptance

8

Integrated Solutions


1. Screen conventional products and biopesticides
2. Manage pest resistance
3. Reduce pesticide residue levels to enhance trade
4. Research efforts to address needs for organic production

9

2014 Farm Bill

INTER-REGIONAL RESEARCH PROJECT NUMBER 4.—Subsection (e) of the Competitive, Special, and Facilities Research Grant Act (7 U.S.C. 450i(e)) is amended in paragraph (4) (E) assist in removing trade barriers caused by residues of pesticides registered for minor agricultural use and for use on domestically grown specialty crops;



11

Global Harmonization Efforts



1. Repurposing old IR-4 Data
2. Data Development
 - Global Zoning
 - Enhanced Domestic Research
 - Joint Research Projects
3. Leadership (GMUS/GMUW)
4. Global Minor Use Foundation



10

Biopesticides



- Focus on both conventional and organic market use
- Support biopesticide registrations
 - Regulatory Support
 - Data development now in Integrated Solutions
- Includes support for biotechnology - Plant Incorporated Protectants

12

Changes in Biopesticide World

- Many new effective products with registrations
- Products have fit into conventional agriculture systems
- Big companies are established in biopesticide market
- Consumer demand for green products for home and garden
- Biostimulants

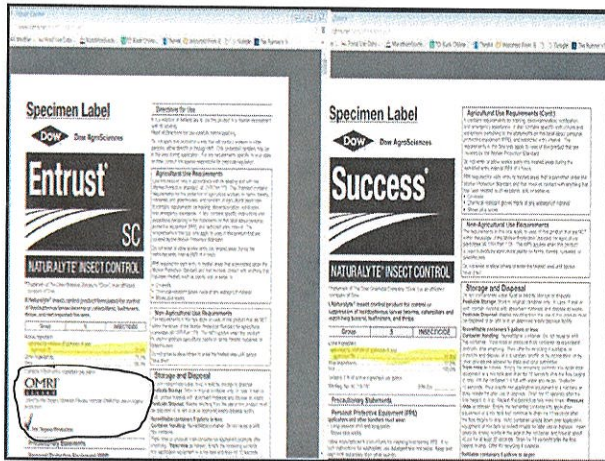
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Environmental Horticulture

- Predominantly crop safety testing and efficacy, including invasive pests allowing industry to expand registrations (Open Labels)
- Pollinator Protection




15




14

SIGNIFICANT Leverage of Funding

GROUP	AMOUNT	PROGRAM(S) SUPPORTED
NRSP-4	\$ 481,182	Food, Ornamental, Biopesticide
USDA-NIFA	\$11,916,000	Food, Ornamental, Biopesticide
USDA-ARS	\$ 3,100,000	Food & Ornamental
USDA-FAS	\$ 450,000	Food (International)
Grants from Industry	<u>\$ 1,000,000</u>	All
TOTAL	\$16,947,182	


*Does not include in-kind contributions that are provided by Rutgers (\$216K) other State Agricultural Experiments Stations (\$2.9 M), Canada (\$450 K), EPA (\$7.6 M), growers and the crop protection industry (\$5.5 M). In-kind contribution valued at over \$16.755 million annually



16

Funding

- IR-4 funding less today than in 2010; expenses continue to rise → less research
- CLC stepped up their game; "19 in 19"
- At the end of the process; another year of flat funding → Operation 20 in 20
- Eliminated in President's FY 2020 proposal
- Convert to SCA in FY 2021 → 10% IDC
- Engaged in Strategic Realignment discussions




17

19

Benefits/Summary

- Growers
 - Legal access to safe & effective pest management technology.....grow high quality crops
- Food Processors & Food Retailers
 - Consistent supply of raw materials
- Economy
 - **IR-4 contributes \$9.4 Billion to annual US GDP/supports >95,200 jobs**
- Public
 - Plentiful supply of specialty crops that contribute to a healthy diet & plants that enhance the environment.



18



20



21

Agenda Item 6.0: Treasurer's Report**Presenter:** Eugene Kelly**Action Requested:** For Information**Corrected Assessments FY2019**

	FY 2019 ASSESSMENTS BILLED June 19, 2018 GRAND TOTAL	REVISED GRAND TOTAL	ADJUSTMENTS
STATE	AES+APS ASSESSMENT	AES + APS ASSESSMENT	OVERPAYMENT - (UNDERPAYMENT)
Alaska	8,672.91	8,419.45	253.46
Am Samoa	1,200.00	1,200.00	-
Arizona		-	-
California	8,839.02	19,074.19	(10,235.17)
Colorado	17,092.97	15,585.61	1,507.36
Guam	8,498.98	8,271.43	227.55
Hawaii	10,707.00	10,150.63	556.37
Idaho	12,506.70	11,682.32	824.38
Micronesia	1,200.00	1,200.00	-
Montana	13,111.63	12,197.16	914.47
Nevada	10,555.77	10,021.92	533.85
New Mexico	10,865.79	10,285.77	580.02
Northern Marianas	1,200.00	1,200.00	-
Oregon	15,463.34	14,198.66	1,264.68
Utah	13,699.86	12,697.80	1,002.06
Washington	19,236.23	17,409.70	1,826.53
Wyoming	11,969.80	11,225.38	744.42
Total	164,820.00	164,820.00	

Agenda Item 7.0: WAAESD Budget

Presenter: Bret Hess

Action Requested: Approval of Budget

	FY2019	FY2019
Description	WAAESD Budget	Level 5 Ag Budget
Personnel		
ED Salary	\$201,383	\$0
ED Fringe	\$56,790	\$0
<i>ED Sub-Total</i>	<i>\$258,173</i>	<i>\$0</i>
AD Salary	\$74,127	\$0
AD Fringe	\$20,904	\$0
<i>AD Sub-Total</i>	<i>\$95,031</i>	<i>\$0</i>
Hourly/Contract	\$0	\$37,500
Fringe	\$0	\$13,071
<i>Hourly/Contract Sub-Total</i>	<i>\$0</i>	<i>\$50,571</i>
Misc.		
CSU Rent	\$7,800	\$0
MSU Accounting	\$0	\$0
NC-FAR Membership	500	\$0
<i>Misc. Sub-total</i>	<i>\$8,030</i>	<i>\$0</i>
Operating Expenses		
Office supplies	\$650	\$150
Copy/Print	\$2,000	\$600
Telephone/Videoconference	\$1,250	\$513
Mail	\$100	\$0
Equipment	\$250	\$0
Incidental	\$500	\$50
Computer hardware/software	\$1,500	\$1,500
Computer support	\$2,000	\$500
<i>Operating Sub-Total</i>	<i>\$8,250</i>	<i>\$3,313</i>
Travel		
ED Travel	\$27,730	\$15,000
AD Travel	\$15,000	\$0
ESS Leadership Award	\$0	\$0
<i>Travel Sub-Total</i>	<i>\$42,730</i>	<i>\$15,000</i>
TOTAL	\$412,484	\$68,884

Description	FY2017	FY2017	FY2018	FY2019	FY2020
	Budget	Actual	Budget	Budget	Budget To June 30, 2019
Personnel					
ED Salary	\$196,471	\$196,471	\$196,471	\$201,383	
ED Fringe	\$49,904	\$48,925	\$49,904	\$56,790	
ED Sub-Total	\$246,375	\$245,396	\$246,375	\$258,173	\$0
AD Salary	\$70,555	\$70,555	\$72,319	\$74,127	\$69,494
AD Fringe	\$17,921	\$17,427	\$18,369	\$20,904	\$24,324
AD Sub-Total	\$88,476	\$87,982	\$90,688	\$95,031	\$93,818
Hourly/Contract	\$0	\$0	\$0	\$0	\$150,000
Fringe	\$0	\$0	\$0	\$0	\$52,500
Hourly/Contract Sub-Total	\$0	\$0	\$0	\$0	\$202,500
Misc.					
CSU Rent	\$7,800	\$7,800	\$7,800	\$7,800	\$0
MSU Accounting	\$3,500	\$3,500	\$3,500	\$0	\$0
NC-FAR Membership	500	500	500	500	500
Misc. Sub-total	\$11,800	\$11,800	\$11,800	\$8,030	\$500
Operating Expenses					
Office supplies	\$650	\$111	\$650	\$650	\$650
Copy/Print	\$2,000	\$1,015	\$2,000	\$2,000	\$2,000
Telephone/Videconference	\$1,250	\$1,370	\$1,250	\$1,250	\$2,050
Mail	\$100	\$1	\$100	\$100	\$100
Equipment	\$250	\$180	\$250	\$250	\$0
Incidental	\$500	\$554	\$500	\$500	\$500
Computer hardware/software	\$1,500	\$323	\$4,500	\$1,500	\$1,500
Computer support	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Operating Sub-Total	\$8,250	\$5,554	\$11,250	\$8,250	\$8,800
Travel					
ED Travel	\$29,000	\$34,072	\$25,000	\$27,730	\$45,000
AD Travel	\$7,500	\$20,280	\$15,000	\$15,000	\$5,000
ESS Leadership Award	\$0	\$0	\$0	\$0	\$0
Travel Sub-Total	\$36,500	\$54,353	\$40,000	\$42,730	\$50,000
TOTAL	\$386,570	\$405,084	\$400,113	\$412,484	\$355,618

FY2020	FY2020	FY2020
Budget To Sept 30, 2019	Budget to Dec 31, 2019	Budget to June 30, 2020
\$50,345.75	\$100,691.50	\$201,383.00
\$14,197.50	\$28,395.00	\$56,790.00
\$64,544	\$129,087	\$258,173.00
\$52,120	\$34,747	\$0
\$18,243	\$12,162	\$0
\$70,363	\$46,909	\$0
\$150,000	\$150,000	\$150,000
\$52,500	\$52,500	\$52,500
\$202,500	\$202,500	\$202,500
\$1,950	\$3,900	\$7,800
\$0	\$0	\$0
500	500	500
\$2,450	\$4,400	\$8,300
\$650	\$650	\$650
\$2,000	\$2,000	\$2,000
\$2,050	\$2,050	\$2,050
\$100	\$100	\$100
\$0	\$0	\$0
\$500	\$500	\$500
\$1,500	\$1,500	\$1,500
\$2,000	\$2,000	\$2,000
\$8,800	\$8,800	\$8,800
\$45,000	\$45,000	\$45,000
\$5,000	\$5,000	\$5,000
\$0	\$0	\$0
\$50,000	\$50,000	\$50,000
\$398,657	\$441,695	\$527,773

WESTERN DIRECTORS' ASSOCIATION ANNUAL ASSESSMENTS
FY 2020 June 30, 2019

FY2020 (July 1, 2019--June 30, 2020)

Invoice # WAAEED 13

6/19/2018

STATE	WESTERN DIRECTOR AT LARGE		WESTERN DIRECTOR ACADEMIC PROGRAMS		EQUAL SHARE	TOTAL AT LARGE AES ASSESSMENT	Per exec committee call 7/25/16 distribute AZ share evenly across all non-territories	Per exec committee call 7/25/16 distribute AZ share evenly across all non-territories	Total APS Assessment	GRAND TOTAL
	FY20 Budget	FY2019 AES ASSESSMENT	FY20 Budget	FY2019 AES ASSESSMENT						
Alaska					20,024.00	6,879.14	110.02	1,430.29	1,540.31	8,419.45
Am Samoa					200.00	1,000.00		200.00	200.00	1,200.00
Arizona					1,430.29	-	(1,430.29)	1,430.29	-	-
California					1,430.29	17,533.90	110.02	1,430.29	1,540.31	19,074.21
Colorado					1,430.29	14,045.22	110.02	1,430.29	1,540.31	15,585.52
Guam					1,430.29	6,731.12	110.02	1,430.29	1,540.31	8,271.43
Hawaii					1,430.29	8,610.32	110.02	1,430.29	1,540.31	10,150.63
Idaho					1,430.29	10,142.02	110.02	1,430.29	1,540.31	11,682.32
Micronesia					200.00	1,000.00		200.00	200.00	1,200.00
Montana					1,430.29	10,656.86	110.02	1,430.29	1,540.31	12,197.17
Nevada					1,430.29	8,481.62	110.02	1,430.29	1,540.31	10,021.92
New Mexico					1,430.29	8,745.47	110.02	1,430.29	1,540.31	10,285.78
Northern Marianas					200.00	1,000.00		200.00	200.00	1,200.00
Oregon					1,430.29	12,658.36	110.02	1,430.29	1,540.31	14,198.67
Utah					1,430.29	11,157.50	110.02	1,430.29	1,540.31	12,697.80
Washington					1,430.29	15,869.40	110.02	1,430.29	1,540.31	17,409.71
Wyoming					1,430.29	9,685.07	110.02	1,430.29	1,540.31	11,225.38
Total					20,624.00	144,196.00		20,624.00		164,820.00

** per 3/26/18 spring meeting minutes;
 Directors agreed to keep FY18 assessment flat for FY19

Scenario 1
 Adjustments
 NRSPI \$
 APS Assessment (5% of FY19 Budget) \$ 20,624.00
 \$3000 territories \$ 3,000.00
 W106 OTT \$ 190,798.00
 W106 OTT@66% of WAAEED budget \$ 234,707.88

20,624.00 Current APS \$
 20,024.00 APS less \$600 \$
 16,277.85 APS adjusted for 66% OTT, which is 78.9% of the fixed amount \$600 territories
 114,780.61 AES adjusted for 66% OTT, which is 81.3% of the fixed amount
 220,959.54 OTT adjusted for territories and APS, which is 66% of the AES contribution

*MRF 2019 estimated as a 5% increase
 *NOTE: formula used subtracts American Samoa, Micronesia and N. Mariana's assessment
 Variable share is computed by using the anticipated percent of Multistate Research Funds (MRF) allocated to each state as a percentage of the total regional allocation
 Per WAAEED 6/20/16 decision American Samoa, Micronesia and N. Mariana are to be invoiced the fiscal year \$600 only past due amounts are not to be included.
 Per 6/3/2016 WAAEED decision American Samoa, Micronesia and N. Mariana are to be invoiced the fiscal year \$1000 only- past due amounts are to be collected.
 July 2016- Arizona notified no longer member in good standing; per 7/25/16 WAAEED Executive Committee conference call, AZ portion of assessment will be distributed evenly across all other non-territory members

WESTERN DIRECTORS' ASSOCIATION ANNUAL ASSESSMENTS
 FY 2020 September 30, 2019

FY2020 (July 1, 2019–June 30, 2020)

WAAESD 19

Invoice #

6/19/2018

STATE	WESTERN DIRECTOR AT LARGE		% OF MRF TOTAL	EQUAL SHARE	VARIABLE SHARE	Per exec committee call 7/25/16 distribute AZ share evenly across all non-territories	TOTAL AT LARGE AES ASSESSMENT	EQUAL SHARE	Per exec committee call 7/25/16 distribute AZ share evenly across all non-territories	Total APS Assessment	GRAND TOTAL
	FY20 Budget	FY2019 AES ASSESSMENT									
Alaska							6,879.14	1,430.29	110.02	1,540.31	8,419.45
Am Samoa							1,000.00	200.00	200.00	200.00	1,200.00
Arizona							17,533.90	1,430.29	(1,430.29)	1,540.31	19,074.21
California							14,045.22	1,430.29	110.02	1,540.31	15,585.52
Colorado							6,731.12	1,430.29	110.02	1,540.31	8,271.43
Guam							8,610.32	1,430.29	110.02	1,540.31	10,150.63
Hawaii							10,142.02	1,430.29	110.02	1,540.31	11,682.32
Idaho							1,000.00	200.00	200.00	200.00	1,200.00
Micronesia							10,556.86	1,430.29	110.02	1,540.31	12,197.17
Montana							8,481.62	1,430.29	110.02	1,540.31	10,021.92
Nevada							8,745.47	1,430.29	110.02	1,540.31	10,285.78
New Mexico							1,000.00	200.00	200.00	200.00	1,200.00
Northern Marianas							12,658.36	1,430.29	110.02	1,540.31	14,198.67
Oregon							11,157.50	1,430.29	110.02	1,540.31	12,697.80
Utah							15,869.40	1,430.29	110.02	1,540.31	17,409.71
Washington							9,685.07	1,430.29	110.02	1,540.31	11,225.38
Wyoming							144,196.00	20,624.00	110.02	1,540.31	164,820.00
Total											

WESTERN DIRECTOR ACADEMIC PROGRAMS

** per 3/26/18 spring meeting minutes;
 Directors agreed to keep FY18 assessment flat for FY19

Scenario 2
 Adjustments
 NRSF1 \$ 20,624.00 Current APS \$600 territories
 APS Assessment (5% of FY19 Budget) \$ 17,795.94 APS adjusted for 66% OTT, which is 88.9% of the fixed amount
 \$3000 territories \$ 3,000.00 AES adjusted for 66% OTT, which is 88.9% of the fixed amount
 W106 OTT \$ 233,837.13 OTT adjusted for territories and APS, which is 66% of the AES contribution
 W106 OTT @ 66% of WAAESD budget \$ 141,196.00
 W106 OTT @ 66% of WAAESD budget \$ 263,113.70

*MRF 2019 estimated as a 5% increase

*NOTE: formula used subtracts American Samoa, Micronesia and N. Mariana's assessment

Variable share is computed by using the anticipated percent of Multistate Research Funds (MRF) allocated to each state as a percentage of the total regional allocation

Per WAAESD 8/20/09 decision American Samoa, Micronesia and N. Mariana are to be invoiced the fiscal year \$600 only past due amounts are not to be included.

Per 6/20/2015 WAAESD decision American Samoa, Micronesia and N. Mariana are to be invoiced the fiscal year \$1000 only; past due amounts are not to be collected.

July 2016 - Arizona notified no longer member in good standing; per 7/26/15 WAAESD Executive Committee conference call, AZ portion of assessment will be distributed evenly across all other non-territory members

WESTERN DIRECTORS' ASSOCIATION ANNUAL ASSESSMENTS
 FY 2020 December 31, 2019

FY2020 (July 1, 2019--June 30, 2020)

Invoice # WAAESD 19

6/19/2018

STATE	MRF 2019 BASE	% OF MRF TOTAL	EQUAL SHARE	VARIABLE SHARE	Per exec committee call 7/25/16 distribute AZ share evenly across all non-territories	TOTAL AT LARGE AES ASSESSMENT	EQUAL SHARE	Per exec committee call 7/25/16 distribute AZ share evenly across all non-territories	Total APS Assessment	GRAND TOTAL AES + APS ASSESSMENT
Alaska	AK	0.01459	\$ 70,598.00	\$ 1,029.72	806.71	6,879.14	20,024.00	1,430.29	1,540.31	8,419.45
Am Samoa	AS	-	5,042.71	1,029.72	-	1,000.00	200.00	200.00	200.00	1,200.00
Arizona	AZ	0.07712	5,042.71	5,444.58	(10,487.29)	17,533.90	1,430.29	(1,430.29)	1,540.31	19,074.21
California	CA	0.16551	5,042.71	11,684.47	806.71	14,045.22	1,430.29	110.02	1,540.31	15,585.52
Colorado	CO	0.11609	5,042.71	8,195.79	806.71	6,731.12	1,430.29	110.02	1,540.31	8,271.43
Guam	GU	0.01249	5,042.71	881.69	806.71	8,610.32	1,430.29	110.02	1,540.31	10,150.63
Hawaii	HI	0.03911	5,042.71	2,760.89	806.71	10,142.02	1,430.29	110.02	1,540.31	11,682.32
Idaho	ID	0.06080	5,042.71	4,292.59	806.71	1,000.00	200.00	200.00	200.00	1,200.00
Micronesia	FM	-	5,042.71	-	-	10,656.86	1,430.29	110.02	1,540.31	12,197.17
Montana	MT	0.06810	5,042.71	4,807.43	806.71	8,481.62	1,430.29	110.02	1,540.31	10,021.92
Nevada	NV	0.03728	5,042.71	2,632.19	806.71	8,745.47	1,430.29	110.02	1,540.31	10,285.78
New Mexico	NM	0.04102	5,042.71	2,896.04	806.71	1,000.00	200.00	200.00	200.00	1,200.00
Northern Marianas	MP	-	5,042.71	-	-	12,658.36	1,430.29	110.02	1,540.31	14,198.67
Oregon	OR	0.09645	5,042.71	6,808.93	806.71	11,157.50	1,430.29	110.02	1,540.31	12,697.80
Utah	UT	0.07519	5,042.71	5,308.07	806.71	15,869.40	1,430.29	110.02	1,540.31	17,409.71
Washington	WA	0.14193	5,042.71	10,019.98	806.71	9,685.07	1,430.29	110.02	1,540.31	11,225.38
Wyoming	WY	0.05433	5,042.71	3,835.64	806.71	144,195.00	20,024.00	-	-	164,820.00
Total		100.00%	70,598.00	70,598.00	-	144,195.00	20,024.00	-	-	164,820.00

WESTERN DIRECTOR ACADEMIC PROGRAMS

Scenario 3

Adjustments

NRSP1 \$ 20,624.00 Current APS \$600 territories

APS Assessment (5% of FY19 Budget) \$ 19,018.15 APS adjusted for 66% OTT, which is 95% of the fixed amount

\$3000 territories \$ 3,000.00 AES adjusted for 66% OTT, which is 95% of the fixed amount

W106 OTT \$ 276,875.25 W106 OTT adjusted for territories and APS; 65% of total or 68% of AES budget

\$ 291,518.87 W106 OTT in the original is still 62.7% of total

*MRF 2019 estimated as a 5% increase

*NOTE: formula used subtracts American Samoa, Micronesia and N. Mariana's assessment

Variable share is computed by using the anticipated percent of Multistate Research Funds (MRF) allocated to each state as a percentage of the total regional allocation

Per WAAESD 8/2016 decision American Samoa, Micronesia and N. Mariana are to be invoiced the fiscal year \$600 only past due amounts are not to be included.

Per 6/3/2015 WAAESD decision American Samoa, Micronesia and N. Mariana are to be invoiced the fiscal year \$1000 only; past due amounts are to be collected.

July 2016 - Arizona notified no longer member in good standing; per 7/25/16 WAAESD Executive Committee conference call, AZ portion of assessment will be distributed evenly across all other non-territory members

WESTERN DIRECTORS' ASSOCIATION ANNUAL ASSESSMENTS

FY 2020 June 30, 2020

FY2020 (July 1, 2019--June 30, 2020)

WAAESD 19

Invoice #

6/19/2018

STATE	WESTERN DIRECTOR AT LARGE		MRF TOTAL	% OF	EQUAL SHARE	VARIABLE SHARE	Per exec committee call 7/25/16 distribute AZ share evenly across all non-territories	TOTAL AT LARGE AES ASSESSMENT	EQUAL SHARE	Per exec committee call 7/25/16 distribute AZ share evenly across all non-territories	Total APS Assessment	GRAND TOTAL AES + APS ASSESSMENT
	BASE	MRE 2019										
Alaska	AK	203,007	0.01459	5,042.71	70,598.00	1,029.72	806.71	6,879.14	20,024.00	1,430.29	1,540.31	8,419.45
Am Samoa	AS	-	-	5,042.71	70,598.00	-	-	1,000.00	200.00	200.00	200.00	1,200.00
Arizona	AZ	1,073,390.85	0.07712	5,042.71	5,444.58	-	(10,487.29)	-	1,430.29	(1,430.29)	-	-
California	CA	2,303,578.20	0.16551	5,042.71	11,684.47	806.71	806.71	17,533.90	1,430.29	1,430.29	1,540.31	19,074.21
Colorado	CO	1,615,788.30	0.11609	5,042.71	8,195.79	806.71	806.71	14,045.22	1,430.29	1,430.29	1,540.31	15,585.52
Guam	GU	173,824.35	0.01249	5,042.71	881.69	806.71	806.71	6,731.12	1,430.29	1,430.29	1,540.31	8,271.43
Hawaii	HI	544,306.35	0.03911	5,042.71	2,760.89	806.71	806.71	8,610.32	1,430.29	1,430.29	1,540.31	10,150.63
Idaho	ID	846,277.95	0.06080	5,042.71	4,292.59	806.71	806.71	10,142.02	1,430.29	1,430.29	1,540.31	11,682.32
Micronesia	FM	-	-	5,042.71	-	-	-	1,000.00	200.00	200.00	200.00	1,200.00
Montana	MT	947,779.35	0.06810	5,042.71	4,807.43	806.71	806.71	10,656.86	1,430.29	1,430.29	1,540.31	12,197.17
Nevada	NV	518,932.05	0.03728	5,042.71	2,632.19	806.71	806.71	8,481.62	1,430.29	1,430.29	1,540.31	10,021.92
New Mexico	NM	570,950.10	0.04102	5,042.71	2,896.04	806.71	806.71	8,745.47	1,430.29	1,430.29	1,540.31	10,285.78
Northern Marianas	MP	-	-	5,042.71	-	-	-	1,000.00	200.00	200.00	200.00	1,200.00
Oregon	OR	1,342,371.45	0.09545	5,042.71	6,808.93	806.71	806.71	12,658.36	1,430.29	1,430.29	1,540.31	14,198.67
Utah	UT	1,046,478.30	0.07519	5,042.71	5,308.07	806.71	806.71	11,157.50	1,430.29	1,430.29	1,540.31	12,697.80
Washington	WA	1,975,424.85	0.14193	5,042.71	10,019.98	806.71	806.71	15,869.40	1,430.29	1,430.29	1,540.31	17,409.71
Wyoming	WY	766,192.15	0.05433	5,042.71	3,835.64	806.71	806.71	9,685.07	1,430.29	1,430.29	1,540.31	11,225.38
Total		13,318,301.25	100.00%	70,598.00	70,598.00	70,598.00	-	144,196.00	20,024.00	20,024.00	1,540.31	164,820.00

WESTERN DIRECTOR ACADEMIC PROGRAMS

** per 3/26/18 spring meeting minutes;
Directors agreed to keep FY18 assessment flat for FY19

FY20 Budget Scenario 4
Adjustments
NRSF1 \$ 527,773.00
APS Assessment (5% of FY19 Budget) \$
\$3000 territories \$ 20,624.00
W106 OTT \$ 3,000.00
W106 OTT @ 66% of WAAESD budget \$ 348,330.18

Current APS \$ 20,624.00
APS less \$600 \$ 20,024.00
APS adjusted for 66% OTT, which is 4.2% greater than of the fixed amount \$ 20,864.60
AES adjusted for 66% OTT, which is 4.2% greater than of the fixed amount \$ 147,123.38
OTT adjusted for territories and APS, which is 67.5% of the budget total \$ 356,185.02
(keeping assessments flat results in 69% funding from OTT)

*MRF 2019 estimated as a 6% increase

**NOTE: formula used subtracts American Samoa, Micronesia and N. Mariana's assessment

Variable share is computed by using the anticipated percent of Multistate Research Funds (MRF) allocated to each state as a percentage of the total regional allocation

Per WAAESD 8/20/95 decision American Samoa, Micronesia and N. Mariana are to be invoiced the fiscal year \$600 only past due amounts are not to be included.

Per 6/3/2016 WAAESD decision American Samoa, Micronesia and N. Mariana are to be invoiced the fiscal year \$1000 only- past due amounts are to be collected.

July 2016- Arizona notified no longer member in good standing; per 7/25/16 WAAESD Executive Committee conference call, AZ portion of assessment will be distributed evenly across all other non-territory members

Agenda Item 9.0: Executive Director Report, January – April 2019

Presenter: H. Michael Harrington

Action Requested: For Information

I. REGIONAL ACTIVITIES

WAAESD

Support to the Chair and Organization

- **Annual Report and Evaluation:** Submitted annual report for the calendar year 2018 to Glenda Humiston who leads the evaluation as past Chair. Developed review survey for Association use. The Executive Committee decided not to go forward with an evaluation in light of pending changes.
- **CSU Ag. Research Centers Conference:** Participated in this annual conference

Office operations

- With Sarah's sudden departure, it was apparent that numerous items needed attention – everything from maintaining memberships and subscriptions, locating minutes, critical website changes and updating list serves to NIMSS registration.
- **Multistate Program** was a shambles and in need of attention to assure that terminating projects understood the need to submit a renewal outline by January 15. This was primarily due to the lateness of the communication to Administrative Advisors. I contacted each cognizant Administrative Advisors as well as members of the committees informing each of the process and requirements. Developed MRC review assignments.
- **Office staffing:** I was able to hire Harriet Sykes, a former administrative assistant, as a part time hourly employee. Harriet has been crucial to managing the multistate project submission as well as NIMSS administrative duties.

Meeting Support and Logistics

- **Spring Meeting:** With the Executive Committee and Lyla Houglum developed the agenda for the April meeting. Invited/secured participation for all four regional center directors.
- **Joint Summer Meeting:** Provided advice to Steve Loring on overall agenda and meeting logistics. Secured Jim Ogsbury' participation for the session on Future of Agriculture in the West and for the Academic Program Directors' special session on Workforce Development.

Western Agenda:

- Working with Dr Eric Van Steenburg and student chapter of the American Marketing Association at Montana State to develop a proposal to create a marketing plan for the agenda and perspective.
- Reconstituting the Steering Committee that is working to advance the Western Agenda and Perspective.

Regional Grant Development

In 2017, I worked with Chris Pritsos, Chris Davies and John Tanaka to propose a regional "Planning Grants Program" based on the Northeast Region's very successful effort. The proposed program would have taken advantage of the excellent work of our existing multistate project committees. Unfortunately, this program was not endorsed by the Directors so no further action was taken.

Subsequently, I was charged with developing large funding opportunities on behalf of the region. I provided an initial report at the fall 2018 meeting that was “unacceptable” to at least one member. I have continued to seek funding opportunities using not only the multistate committee approach but also colleagues with interests in specific areas.

Current status:

I provided a detailed report on opportunities to the Directors in late February including opportunities in NIFA, NSF, NIH, FFAR, Army Research Laboratory, and DARPA. All of the programs listed have deadlines that have sufficient lead-time to allow assembly of working groups and proposal development. Thus far, there has been no interest.

I am working with a six state Water Research Center Directors and the Western States Water Council, to scope a major “Water in the West” project, for submission to federal agencies or private foundations.

Working with WERA77, W4122 and a new formed committee who are interested in developing either NIFA or NSF collaboration proposals

Committee Activities

- **WAAESD Executive Committee:** Participate in monthly conference calls
- **Western Governors Coordination:** Lyla and I meet biweekly with Bill Whitaker (WGA liaison) to discuss how our organizations can work more effectively together. Participated in webinars for The Invasive Species Threat: Protecting Wildlife, Public Health, and Infrastructure
- **Western Rural Development Center Board of Directors:** Participate in regular conference calls.

Western Academic Programs

- Participate in monthly conference calls.
- Assisted with development of their summer meeting agenda

I. NATIONAL ACTIVITIES

ESCOP

Committee Activities

- **Support for ESCOP Chair, Deb Hamernick**
 - Participate in monthly Chair’s Advisory Committee conference calls
 - Participate in regular planning calls for the 2019 ESS Annual Meeting
- **ESCOP Budget and Legislative Committee:** Support Chairman Ernie Minton as the Executive Vice Chair on this important committee. Coordinate ESS input on priorities, facilitate monthly conference calls, draft agenda briefs and meeting notes.
- **Budget and Advocacy Committee:** Support Ernie Minton on this BAA committee.
- **National Impact Writing Project:** Our office oversees a full time writer (Sara Delheimer) funded by NRSP-1 who is responsible for writing impact statements as well as press releases about the multistate projects. Sara has been receiving glowing compliments from virtually every committee as well as Sonny Ramaswamy and others for these exemplary statements. The

annual performance review by the NRSP-1 Committee indicated that Sara is doing an excellent job.

NIMSS Oversight/NRSP-1 Committee. I work with the other EDs but primarily Jeff Jacobsen (NCRA) Chris Hamilton and Sarah to optimize performance of the NIMSS update. Sarah and Chris continue to do heroic work ferreting out and correcting problems discovered in the old NIMSS database.

- **Communications and Marketing Committee:** Participate on this important joint AHS, CES, ESS committee that works with kglobal and Cornerstone to facilitate high priority impacts to those who need to understand what we do. Participated in the March 4 face to face meeting and participate in group conference calls. I have been distributing quarterly reports to Deans and Directors. Serve as backup to Rick Rhodes in support of this committee.

Policy Board of Directors

- **Strategic Realignment of Small Budget Lines in The NIFA Budget:** I support committee chair, Ernie Minton and work with Ian Maw, Doug Steele and Rick Klemme (ECOP ED) to facilitate committee conference calls.
- I developed the script and presentation slides for Ernie's overview webinar.
- Two webinars and FAQs have been produced
- I participated in two days of meetings with professional societies and other interest groups and each of the national listening sessions.
- Organized ESS/ESCOP input on the proposed single top line NIFA budget proposal. .
- **Single Ask One Pager:** provided comments on the draft one pager for the AHS-CARET Hill visits.

III. Summary of Travel January-March 2019

January 21-22, Washington DC meeting with professional societies and other interest groups on the Strategic Realignment proposal. Including a February 6 call with plant biology interests.,

March 3-6: Washington, DC meetings

- CMC meeting
- ESCOP meeting
- AHS-CARET meetings
- Rob Hedberg, NIFA re IR-4, strategic realignment of NIFA lines

April 1-3 WAAESD/WEDA/WPLC San Diego

H. Michael Harrington
Executive Director, WAAESD
2018 Annual Report
Executive Summary

The Association is moving forward on priority initiatives. Joint activities with the Western Extension Directors Assn (WEDA) continue to develop, The Academic Programs Associate Deans are becoming more active and the partnership with the Western Governors continues to mature. We worked to facilitate discussions on the future of the Association, its mission, vision, the Western Agenda as well as the role and expectations of the Western Directors Office. Some of this is still a work in progress and in spite of disruptions, the Association is in relatively good shape. All of my identified goals for 2018 are on target.

I have announced my retirement effective June 30, 2020. Sarah submitted her resignation in early November with little more than a week's notice. Of course, this caused much disruption in the office and my assumption critical duties for nearly a 2-month period. Sarah had much trouble and stress in her life and we wish her the best. These factors also point to the need to begin planning and the search for a new Executive Director and office support staff.

I arranged for Harriet Sykes to come in as an hourly employee beginning in January 2019. We are working through many high priority items including the updating the website, Directories, list serves; locating missing minutes, tracking assessments and budget as well as assuring that the multistate renewals are on track.

The meetings continue with stimulating discussions on timely issues that are relevant to the Directors. Members enjoyed the recent field tour in California. Such events are quite effective in enhancing interactions among fellow Directors and other colleagues as well as gaining an overview of member state issues and practices. A new budget model increases the off the top contribution via W-106 reducing billed state assessments and a streamlined assessment process managed by our office reduces transaction costs.

Significantly, there are many new faces in the group with relatively short tenure (~ 3 years). There is a need to understand each of our members' issues and how "the System" works. Thus, there is ongoing demand for Directors orientations as well as peer-to-peer mentoring that occurs during meetings. The upcoming spring meeting will include an AA orientation and a video conference will be set up for those who are unable to attend. There will also be a national "New Deans and Directors workshop in late 2019.

The interactions with the Western Extension Directors continue to improve with clear understanding of the need for joint initiatives, particularly in light of the priorities identified in the Western Agenda. In spite of scheduling logistics, there is significant value added in meeting with the Western Extension Directors Association leading to enhanced mutual understanding as well as identification of mutual priorities.

The Western Perspective and Agenda (WP/WA) documents are widely distributed and a WP/WA exhibit at the 2018 Ag on the Hill was successful

Multistate Program

Continued work to assure accountability in the multistate program including timely submission of annual reports and the submission of meaningful impact statements. Facilitated an Impacts workshop for W3190 and worked with WERA1012/WDC43 and W3190 on project renewal submissions. Failure to distribute Administrative Advisor (AA) duties resulted in an overload on some Directors. A number of projects were reassigned during the 2018 spring meeting; however, anticipated retirements that will require new assignments.

Identified a major shortcoming in failure to provide timely reminders to AAs and project participants that their projects will be coming up for renewal. We have already informed AAs of those projects expiring in 2020 and will provide periodic reminders throughout the year. The upcoming spring meeting will feature an AA orientation and a video conference will be set up for those who are unable to attend.

Funding Opportunities

At the 2018 summer meeting, the members charged me with assisting in the identification of opportunities for large “regional grants”, particularly as related to WGA initiatives. My efforts were to take advantage of both federal and foundation sources. I believe that the best place to start with potential participants is the multistate program since committee members already “know each other”, understand the science and issues and there are multistate projects that directly relate to Western Agenda and WGA priorities. There is low hanging fruit in the AFRI and NSF programs; however, scientists must have the time and be willing to invest the effort. I have also queried several multistate projects about their interest in submitting proposals with two indicating interest.

I have also reviewed many foundation websites searching for opportunities. I have neither expertise nor the contacts to solicit major gifts from foundations. Rather, this is the purview of college and university development officers. The Executive Committee asked members to bring at least one idea for foundations that could be potential sources for discussion at the fall meeting. Unfortunately, this did not happen. I did provide a report on funding available from federal sources relative to water, invasive species and rangelands management.

While at the ESS meeting in Lincoln, Chris Pritsos and I also met with Sally Rocky FFAR Director to discuss future priorities. The ESS meeting included reports from other funding agencies including NSF, NIH, DOE and DOD. I have surveyed all of those agencies for opportunities.

Going forward, I will continue to survey p NIFA (AFRI and mandatory programs), NIH, NSF, DOE, DOD, DARPA and foundation programs. I will inform members, specifically AAs and project members of applicable opportunities and work with any group that is interested in submitting an application.

Western Academic Program Directors

Supported the revitalization of the Western Academic Programs Section (WAPS) through regular conference calls to assure progress on initiatives. Several Western region non-land grant Colleges of Ag are active participants in WAPS

Western Governors Association

Our interactions with the Western Governors Association (WGA) continue to improve. With Lyla Houglum, I continue biweekly to enhance the interactions with our liaison Bill Whitacre. WAAESD and WEDA are trusted partners with the WGA providing information and expertise for chair's initiatives. I also attended the WGA summer meeting as well as two Biosecurity and Invasive Species Workshops and another via video conference. On several occasions, WGA Executive Director, James Ogsbury, extended his personal appreciation to the Directors for WAAESD and WEDA engagement and contributions.

NATIONAL ACTIVITIES

ESCOPE

ESS Annual Meeting Planning Committee. Worked with ESCOP Chair, Chair-elect, EDs and other colleagues to develop program and sessions for the 2018 ESS meeting in Lincoln. Planned session on AES funding models with Dr. Greg Perry as invited speaker. Serving on a committee planning the Joint ESS-NEDA meeting in 2019.

ESCOPE Budget and Legislative Committee (BLC). As Executive Vice Chair, provide support to committee chair, Ernie Minton. Worked with Maggie Ewell, Cynthia Montgomery (NIFA-OGFM) business officers and others to develop final fact sheet on Time and Effort reporting. Maintained a trusted working relationship with members of the Cornerstone team and NIFA staff. Continued to support BLC Chair on the BAC and CLP

Strategic Realignment. Mark Hussey (PBD Chair) appointed a special committee with making recommendations on realignment of the 45 lines in the NIFA budget. As a committee member, I supported Ernie Minton, group chair and the committee. I developed background data and various scenarios for consideration and ultimately the single NIFA top line model currently under consideration by the BAA.

I. REGIONAL ACTIVITIES

WAAESD

IMPACTS

- I continue to nurture our relationship with the Western Governors' Association (WGA) through regular conference calls with Bill Whitacre and Lyla Houglum. We have become trusted partners providing advice and assistance with the identification of participants for WGA efforts including the Biosecurity and Invasive Species and Biosecurity Initiative.

Support to the Chair and Organization

- **Annual Report and Evaluation:** Submitted annual report for the calendar year 2017 to Milan Shipka who led the evaluation as past Chair. Created survey that Milan managed
- **Assistant to the Director Evaluation:** Distributed Sarah Lupis' 2017 annual report; revised evaluation instrument, sought input from outside groups with which Sarah has worked. Drafted results summary and evaluation for the Association.
- **CSU Research Centers Conference:** Participated in this annual conference

Western Agenda Marketing

- Met with Ajay Menon CSU Ag Dean and Gene Kelly to discuss possible engagement of the College of Business in assisting with a marketing plan. Joe Cannon (marketing dept.) has agree to provide some assistance possibly and a class project. Dr. Menon has also contacted the developer the "Got Milk" campaign.
- Discussed efforts to develop a marketing plan with Drs. Kathleen Kelly (CSU) and Eric Van Steenburg (MT) College of Business. Unfortunately, neither of these leads worked out.
- Working to reconstitute the Western Agenda Implementation Team
- Working with NCFAR possibility of sponsoring a Lunch and Learn seminar

Western Governors Association

- Continued to meet biweekly with Bill Whitaker and Lyla Houglum to discuss WGA initiatives. Provided listing of possible speakers for the Biosecurity and Invasive Species workshops. Invited to and attended participate in the Cheyenne (Oct. 11-12) and Hawaii (Dec. 8-10) workshops. Joined the Lake Tahoe workshop, Sept 17- 18 by video.

Funding Opportunities

- Continue to survey federal programs and foundations for large funding award opportunities applicable to the region and consistent with the Western Agenda and WGA priorities. The lowest hanging fruit appears to be the NIFA Sustainable Ag Program that has \$80 M and funds \$10 M proposals. I queried the water group (W3190 -4190 and there interest from newly developed water quality group. The WERA77 and W4122 groups has expressed interest in pursuing an NFS consortium grant.

Meeting Support and Logistics

- **Spring Meeting:** With the Executive Committee and Sarah developed the agenda for the March meeting.

- **Joint Summer Meeting:** Worked with Glenda Humiston, Sarah Lupis and the Executive Committee to finalize WAAESD agenda. Worked with Lee Yudin, Annie Santos and Jessie Rosario and others overall planning and logistics. Coordinated attendance of NIFA, Cornerstone and Regional Center representatives.
- **Insular Area Technical Assistance Workshop for NIFA Grant Recipients, July 12-14, Tumon Guam 2018:** With Guam staff, Eric Young, Sarah Lupis, NIFA staff and others to plan this workshop. Served as a resource and invited speaker on the History of the Land Grant System at the workshop after the Joint Summer Meeting.
- **AES/CES/NRCS Meeting:** Worked with Lyla Houglum to identify western region participants for joint ESCOP-ECOP-NIFA-NRCS discussion partnerships held in Ft Collins in August.
 - Attended joint meeting with NRCS
- **Fall Meeting:** With the Glenda, Executive Committee and Sarah developed the agenda for the fall meeting.

Committee Activities

- **WAAESD Executive Committee:** Participate in monthly conference calls
- **Western Agenda Steering Committee:** Participate in regular calls with group that is working to advance the Western Agenda and Perspective.
- **Western IPM Center:** I have served as the Western Directors' representative on the Center Steering Committee since the center was created. Provided letter of support for the Center renewal application. Participate in regular conference calls.
- **Western Rural Development Center Board of Directors:** I serve as one of three WAAESD representatives on this group and chair the membership committee. Participate in regular conference calls.
- **Southern Rockies Landscape Conservation Consortium:** Serving on the Science Committee and participate on the Steering Committee meetings as time permits. Continue working with Science Committee on science needs, distribute to RFA (when they occur) to Directors and other pertinent information particularly to AZ, CO, NM, and UT.

Western Academic Programs

- Facilitate and Participate in monthly conference calls

II. NATIONAL ACTIVITIES

ESCOP

IMPACTS

- Provided significant leadership and support to the Chair of The ESCOP Budget and Legislative Committee and the chair of the Strategic Realignment Committee resulting in a recommendation of a NIFA Single Top Line Budget.
- Assisted Greg Perry finalizing presentation on AES funding models at the ESS Annual Meeting. This well received presentation resulted a number institutions contacting Greg for assistance.

Support for ESCOP Chairs, Gary Thompson and Deb Hamernik

- Participate in monthly Chair's Advisory Committee conference calls
- Participate in regular planning calls for the 2018, 2019 ESS Annual Meetings
- Serve on ESCOP Committee and special assignments as needed.

Committee Activities

- **ESCOP Budget and Legislative Committee:** Support Chairman Ernie, Minton as the Executive vice Chair on this important committee.
 - With Ernie, develop draft agendas
 - Organize monthly calls.
 - Continue to track 2019 budgets and Farm Bill implementation
 - Participate in ECOP B&L Calls
- **Budget and Advocacy Committee:** Support Ernie Minton on this BAA committee. Drafted ESS input for the ESCOP BL Committee including justification the single ask for the NIFA budget. Contributed to the FAQs that address the single ask concept. Participate in monthly conference calls.
 - **Single Ask One Pager:** I provided comments on the draft one pager provided at the AHS-CARET meeting.
- **National Impact Writing Project:** Our office oversees a full time writer (Sara Delheimer) funded by NRSP-1 who is responsible for writing impact statements as well as press releases about the multistate projects. Sara has been receiving glowing compliments from virtually every committee as well as Sonny Ramaswamy and others for these exemplary statements. The annual performance review by the NRSP-1 Committee indicated that Sara is doing an excellent job.
- **NIMSS Oversight/NRSP-1 Committee.** I work with the other EDs but primarily Jeff Jacobsen (NCRA) Chris Hamilton and David Leibovitz to optimize performance of the NIMSS.
- **Communications and Marketing Committee:** Participate on this important joint AHS, CES, ESS committee that works with kglobal and Cornerstone to facilitate high priority impacts to those who need to understand what we do. Participated in the March 4 face-to-face meeting and conference calls. Serve as backup to Rick Rhodes in support of this committee.
- **Impact Database Project Committee:** Serve as ex-officio member

Special Committee Activities/Requests

- **Strategic Realignment of Small Budget Lines In The NIFA Budget:** In late 2017 the BAC charged both the ESCOP and ECOP Budget and Legislative Committees with making recommendations as to how small budget lines in the NIFA budget might be realigned such that simpler budget would result.

Given the importance of this effort, I worked with Ian Maw, Mark Hussey (Policy Board of Directors Chair), Bill Brown (ESCOP BL Chair), Doug Steele (ECOP BL Chair and Rick Klemme (ECOP ED) to create a charge memo to invite committee membership. An initial face-to-face meeting occurred on 3/6/2018. Mark shared the importance and urgency of the effort with the Deans and asked for their assistance during the 2018 AHS-CARET meeting. Cornerstone provided an initial strawman document with alignment based on legislation and the three accounts currently in the NIFA Budget.

- Provide support to Ernie Minton, Committee Chair
- With Rick Klemme (ECOP ED), provide support for the strategic realignment committee
- Maintain communications with Committee
- Developed analysis of budget lines including funding history, review processes, IDC and the relationship between the President’s Budget Requests and Appropriations over a 10-year period.
- Developed the 12 line proposal
- At the Joint Cops meeting in Guadalajara, presented the final strawman draft proposal with 12 lines to ACOP, ECOP and ESCOP, AHS Executive Committee
- Assisted with modification of the committee plans and timeline including webinars to accommodate input from Regional Associations and COPs
- Developed webinar outline and communications on new timeline
- Organized and participated in conference calls
- Developed talking points and FAQs
- **Congressional Request:** In response to a request from Ryan Ehly Sr. Policy Advisor US Congress Joint Economic Committee - Democrats, I developed analysis of the national multistate project portfolio relating to rural development. The Committee’s interests included activities in Infrastructure including Broadband, Education, Health Care, Family Financial Security, Jobs , Housing and Family Farms and Ranches

Meetings Support

- **CES-ESS-NRCS Joint Planning Meeting:** Identified western region participants. Land-grant Universities and the Natural Resources Conservation Service have a long history of positive collaboration. Building on this history of collaboration between Land-Grant Universities and NRCS, this meeting brought leaders from both groups together to identify priorities for future programs and generate new ideas to more effectively leverage resources, minimize duplication of effort, and continue to provide high-quality programs and services to people that rely on this information. The draft action plan is under development. If recommendations from this meeting are realized, the outcomes will be a landmark step forward in coordinating LGU and NRCS activities.
- **ESS 2018 Annual Meeting Planning Committee:** Worked with Gary Thompson, Deb Hamernik (meeting host) and EDs to finalize agenda and identify topics of interest. Participated in frequent organizing committee calls. Arranged for Greg Perry’s presentation on the impacts of state line item budgets for experiment stations.

- **ESS-NEDA (Extension) 2019 Joint Annual Meeting Planning Committee:** Participate in regular conference calls with Robin Shepard, Chuck Hibberd, Marianne Klein, Sandy Ruble, Rick Klemme, George Hopper, Jodie Jellison and Eric Young on planning for the joint meeting in 2019. Organizing a session on Budgets and Accountability.

III. Summary of Meetings and Travel January-December 2018

Colorado Ag Outlook Forum, Ft Collins, Feb.21-22

AHS-CARET, Washington, DC March 4-7

- CMC meeting
- ESCOP B&L Committee meeting
- ESCOP meeting
- AHS-CARET meetings
- Strategic Realignment Committee meeting
- Rob Hedberg, NIFA re IR-4, strategic realignment of NIFA lines
- Maggie Ewell, NIFA time and effort reporting

WERA1012 Annual Meeting, Estes Park, May 16-18

WAAESD/WEDA/WPLC, March 25-29, San Diego

National Extension and Research Administrative Officers Conference (NERAOC), Grand Rapids MI, April 22-26

National Multistate Coordinating Committee, Washington DC, May 2-4

Western Rural Development Center Board Meeting, Bozeman, May 21-24

Western Governors Association, Rapid City, June 25-27

Western Region Joint Summer Meeting, Tumon Guam, July 7-13

Insular Area Technical Assistance Workshop, Tumon Guam, July 12

Joint COPCs, Guadalajara Mexico, July 14-18

Joint ECOP-ESCOP-NRCS meeting, Fort Collins, August 14-15

Control and management of established species: Biosecurity and Invasive Species Conference, Lake Tahoe, by video Sept 17-18

ESS Annual Meeting, Oct 1-3, Lincoln NE

W4122 Annual Meeting, Oct 3-5, Calistoga CA

Working Lands: Biosecurity and Invasive Species Conference, Cheyenne. Oct 11-12

W3190 Annual Meeting, Ft Collins, Oct 25-26

APLU Annual Meetings, New Orleans, Nov 8-13

- Budget and Advocacy Committee
- ESCOP Executive Committee
- ACOP
- BAA Business Meeting
- 1980 Research and Extension Administrators
- Committee on Legislation and Policy

Detection and Rapid Response: Biosecurity and Invasive Species Conference, Helena, by video, Nov 14

National Multistate Coordinating Committee, Orlando, Nov 26-28

Biosecurity and Agriculture: Biosecurity and Invasive Species Conference, Kona, Dec 8-11

**H M Harrington
2018 Goals-Status**

Activities/Goals/Objectives - 2018	Status
Regional	
Provide support to the Association Chairs, the Executive Committee, and MRC	On going
Provide oversight and general supervision of WDO Staff.	On going
Provide oversight and assistance to the MRC as appropriate	On going
Assist with meeting planning and logistics for WAAESD, WAPD, W-AHS and summer meeting hosts	Complete
Complete Mission, Vision, Values and Operational statements	Some progress
Provide support for the Western Agenda and Perspective effort	On going
Continue long range planning efforts	On going
Continue to foster development of impact statements for multistate projects.	On going
With Sarah continue to develop plans for communicating the successes and impacts of regional partners	Excellent progress
Assist with the collection and analysis of data relative to the President's proposed budget and to other issues of interest to the WAAESD	Complete for 2019
Continue to nurture relationship with Western Governors' Association	Excellent progress, on going
Assist WAPD as appropriate and with planning as needed.	On going
Work with the WEDA and Lyla Houglum as appropriate	Excellent progress, on going
Provide support to the W-AHS as needed	On going
Continue state visits as schedules permits, especially American Samoa, Federated States of Micronesia	Consulted with Singeru Singeo (FSM), Aufa`i Areta (AS), Frankie Eliptico, new President and Patricia Coleman new Director (NMCC) and Nick Comerford new Dean in HI
Complete other duties as required	On going
National	
Assist with meeting planning as needed.	Excellent progress, on going
Provide support for the ESCOP Budget and Legislative Committee and to Ernie Minton, Chair; serve as Executive Vice Chair of the committee	Excellent progress, on going
Provide core support to Strategic Realignment Committee charged with making recommendations to simplify NIFA budget lines	Excellent progress, on going
Work with ESCOP and ECOP BL Committees, the BAC, CLP, APLU and Cornerstone to further ESS Priorities including Water Security, Healthy Foods and the Farm Bill	Excellent progress, on going
Serve of Budget and Advocacy Committee	Excellent progress, on going
Serve on Committee of Legislation and Policy (Farm Bill)	Excellent progress, on going
Serve on the System Communications and Marketing Committee	
Support Sarah and Sara in the National Multistate Impact Writing Project	Excellent progress, on going
Promote relevant interactions with NIFA leadership	Excellent progress, on going
Promote relevant interactions with other EDs and regions.	Excellent progress, on going
Continue to meet and develop relationships with ARS, APHIS, NIFA staff, NASDA, WASDA and others.	Excellent progress, on going

H M Harrington
2019 Goals and Objectives

Activities/Goals/Objectives - 2019	Status
Regional	
Provide support to the Association Chairs, the Executive Committee, and MRC	
Provide oversight and general supervision of WDO Staff.	
Provide oversight and assistance to the MRC as appropriate	
Assist with meeting planning and logistics for WAAESD, WAPD, W-AHS and summer meeting hosts	
Complete Mission, Vision, Values and Operational statements	
Develop information on large grant opportunities related the Western Agenda, the Multistate portfolio and the Western Governors Priorities	
Provide support for the Western Agenda and Perspective effort	
Assure the the Multistate Program is on track and forward looking.	
Continue long range planning efforts	
Continue to foster development of impact statements for multistate projects.	
Continue to develop plans for communicating the successes and impacts of regional partners	
Assist with the collection and analysis of data relative to the President's proposed budget and to other issues of interest to the WAAESD	
Continue to nurture relationship with Western Governors' Association	
Assist WAPD as appropriate and with planning as needed.	
Work with the WEDA and Lyla Houglum as appropriate	
Provide support to the W-AHS as needed	
Continue state visits as schedules permits	
Complete other duties as required	
National	
Assist with meeting planning as needed.	
Provide support for the ESCOP Budget and Legislative Committee and to Ernie Minton, Chair; serve as Executive Vice Chair of the committee	
Provide core support to Strategic Realignment Committee charged with making recommendations to simplify NIFA budget lines	
Work with ESCOP and ECOP BL Committees, the BAC, CLP, APLU and Cornerstone to further ESS Priorities including Water Security, Healthy Foods and the Farm Bill	
Serve of Budget and Advocacy Committee	
Serve on Committee of Legislation and Policy (Farm Bill)	
Serve on the System Communications and Marketing Committee	
Support Sara Delheimer on the National Multistate Impact Writing Project	
Promote relevant interactions with NIFA leadership	
Promote relevant interactions with other EDs and regions.	
Continue to meet and develop relationships with ARS, APHIS, NIFA staff, NASDA, NCFAR, SOAR, WASDA and others.	

Responsibilities: The Executive Director is an employee of the WAAESD (95%) and WAPS (5%) as an employee at one of the universities in the Western Region.

1. Administratively the Executive Director is responsible to the Chair and Executive Committee of the WAAESD. Duties and responsibilities relate to regional issues and include:
2. Develop policies and programs of the WAAESD and its constituent institutions
3. Promote, articulate and advocate the priorities of the WAAESD and WAPS for multistate integrated activities within the framework of USDA and other agencies, both regionally and nationally as appropriate
4. Develop, organize and maintain a management information system and communication network that provides current information on technical and administrative matters important to WAAESD and multistate integrated activities
5. Facilitate communications for WAAESD with the USDA and other agencies and facilitate participation with other Executive Directors in their separate and joint functions in the support of the overall research system at the national level
6. Provide leadership for developing and integrating multistate activities of the WAAESD, WAPS and WEDA and the regional priorities of the WAAESD.
7. Encourage integration of Experiment Stations, Academic Programs, Extension and other qualifying entities, including international programs
8. Facilitate operation of ESCOP and support the Chair when these responsibilities reside with the Western Region.
9. Provide leadership and support for special initiatives and activities at both the regional and national levels.
10. Develop and maintain communications between WAAESD members and ACOP, AHS, ECOP, ESCOP, Forestry, ICOP, APLU, Veterinary Medicine and NRCS
11. Serve as a resource to individual Directors, Administrative Advisors, and committee chairs in the planning and management of the MRC.
12. To the extent possible, observe and become knowledgeable about individual state programs through site visits and contact with individual Directors.
13. Providing leadership for special projects and assignments as needed

Agenda Item 15.0: ESCOP Agenda Briefs

Presenter: Mike Harrington

Action Requested: For Information

ESCOP Agenda Briefs March 4, 2019 Meeting

ESCOP & ECOP Chair DC Visits

February 19-20, 2019

Tuesday, February 19, 2019

Doug Steele (APLU VP Food, Agriculture, and Natural Resources)

- Concern with lack of budget transparency at APLU
- Attended Scott Hutchins (Deputy Undersecretary REE) Listening Session (February 15, 2019) with about 15 groups.
- CMC and kglobal—wants to understand issues and make decisions before end of 2019 so won't be in same uncertainty as in 2018 and prior years. What deliverables are expected from Cornerstone and kglobal? What does ESCOP, ECOP, and AHS want/expect from CMC? Where is AHS in the CMC effort? BAC or PBD makes most decisions, yet AHS, ESCOP and ECOP finance the CMC.
- Peter McPherson would like to increase grants and contracts through APLU. Could APLU get an AFRI grant?
- Assessment—think about how to repurpose
- Strategic realignment of NIFA funding lines will likely be semi-finalized at April meeting with a yes/no decision. If yes, form a new committee to implement.

Science Society Representatives

- Kevin Cain (AAVMC); Christopher Walsh (UMD Horticulture and Horticulture Society); Karen Gala (AAEA; American Association of Applied Economics)
- General discussion about how AES and CES work at LGU and nationally.

Senate Ag Staff

- Katie Naessens (Stabenow); Janae Brady (Roberts); Katherine Thomas (Roberts)
- What will Extension look like in 100 years? What else is needed to provide flexibility to Extension?
- Research Title is sometimes siloed—how to breakdown? Conservation Title and Nutrition Title also have room for research and other LGU opportunities. In 2018 FB also tried to encourage research to work with international partners and build relationships. Support for ag research is usually bipartisan and there are lots of opportunities to work together, but usually limited resources.
- ESCOP and ECOP also working with NRCS, Rural Development, and NASS (survey capacity within states could benefit research and Extension).
- What gets votes when need to pass legislation? All members support ag research, but when need dollars, the interest/support decreases. Need to keep telling the story that research solves problems and more research (and funding) is needed.
- CARET advocacy for research and Extension: What is their message to staffers? Everyone needs to say the same message (unified message). Ask for increase in total portfolio of ag research (\$4B for NIFA)—instead of each group advocating for their own \$2M program. CARET reps should tell their story of what LGU does with this funding that they are advocating for. Customizing the state message (focus on state impacts of NIFA funding) to elected officials is

powerful instead of the one-page documents on the importance of Hatch funding, AFRI funding, Smith-Lever funding, etc.

- Do the NIFA or REE Listening Sessions have value to Staffers? Staffers recognize that it is hard to get the LGU system to respond in a meaningful way. LGU must be involved in the Listening Sessions because NIFA makes policies and sets priorities based on input. NIFA should be more transparent in how decisions are made and how priorities are set.
- Implementation of the 2018 Farm Bill: How to build international partnerships? Ag ARDA (Agriculture Advanced Research and Development Authority; \$50M over five years; page 315 of 2018 Farm Bill): What will this look like? How will this program be different from current NIFA programs? Farm Stress Assistance Network described in authorizing legislation—may have opportunities for Extension.

House Ag Staff

- Kellie Adesina (Chair, Peterson); Keith Jones (Chair, Peterson); Jeremy Witte (Ranking Member Conaway; former Cornerstone employee); Ricki Schroeder (Conaway)
- Concern with strategic realignment. NIFA does not always follow Report language implementation. How will small NIFA programs be affected? Concern with NIH model of one funding line—won't likely get same outcome for ag research. NIFA CPPM program combined 4 previous funding lines into 1 funding line and seems to have worked well, but there was lots of controversy to get this done.
- Implementation of the 2018 Farm Bill: LGU system needs to stay in touch with USDA and keep up with NIFA implementation plans. Time and effort reporting. Matching funds requirement—language was in Senate bill and no comments were received, so staff thought that matching funds was not a big deal for the LGU.
- Make sure both sides of the aisle (majority and minority) get the same information at the same time with the same tone. Advocacy 101—many sectors missed opportunities with the 2018 Farm Bill. LGU needs to know how to tell their story. Everyone needs to tell the same story. If Congress does not hear from stakeholders, assumes all is ok. Someone in LGU system needs to pay attention to Farm Bill language before the final law is passed. Staffers willing to make changes if LGU does not like language in draft versions, but need to make changes before Farm Bill becomes law.
- SnapEd and EFNEP programs gave different messages to Republican and Democratic members—why? Majority did not speak for all states—small states are very different.
- Farm Bill describes allocations for scarce resources. Highly controversial or difficult issues are usually set aside so that staffers can focus on low hanging fruit and get something done. In the future, all stakeholders will need to work together to pass the Farm Bill—it is going to be more difficult to pass future Farm Bills.
- Staff tried to do a little for infrastructure in the 2018 Farm Bill by creating a framework for investment from the APLU language.

Tim Fink (SoAR)

- Ag Forward (Union of Concerned Scientists; National Soybean Association; Organic Research Foundation; IPM (Tom Green); TriSocieties; National Sustainable Ag Coalition (Ferd Heffner) had 3 goals in the 2018 Farm Bill:
 - 2X increase in funding for agricultural research in 10 years
 - Permanent dollars for OREI and BFRD

- Discretionary dollars for REE Undersecretary
- To get \$1B for competitive programs for ag research in the next 10 years, need to increase the allocation first.
- Tim started at SoAR three years ago and there was a history of bad blood with APLU—maybe due to SoAR’s focus on AFRI. In the last 3 years, worked with “community” (all of LGU) for 2X increase in funding for REE. SoAR assumed that REE included research and Extension, but APLU concerned that SoAR did not include Extension. Sees opportunities to work with APLU. Hard to understand decision-making process at APLU—lack of transparency.
- Lots of variation in LGU priorities/needs. What is ESCOP, ECOP, CARET?
- Strategic realignment of NIFA funding lines: This is a community-dividing topic! If AFRI is successful, don’t want lots of carve-outs. Would AFRI be the new mini NIFA? Appropriators have two views: 1) too many funding lines makes advocacy difficult and 2) all funding lines exist because of specific supporters. Not enough trust that one funding line will work and that all interests will still get funding. Does a rising tide raise all boats (e.g., parity)? Will all boats rise the same? Or, will six large ships rise and all others stay flat?
- Fed by Science focuses on the whole of NIFA (research and Extension) while SoAR focuses on AFRI. About 20 LGU are members of Fed by Science. Use the Breakthroughs 2030 report to increase NIFA funding. Look for another document to be released at the end of March.
- Relocation of NIFA and ERS: SoAR does not have a public opinion regarding the potential relocation of NIFA and ERS. The SoAR board could not come to consensus on this issue. Roger Beachy vehemently opposed to relocation of NIFA and ERS.
- SoAR is working with NC-FAR and APLU (Wendy Fink) to host another ag exhibit on the Hill.
- FY2020 appropriations: SoAR will ask for \$445M. FY2019 AFRI appropriation = \$415M. The \$25M increase was the largest increase ever to AFRI. Strategy for FY2020 is to put forward an ambitious request, but not one that is laughable.
- In general, Republicans and Democrats do not care much about the President’s budget. They would rather focus on their own priorities.

Wednesday, February 20, 2019

FFAR (Sally Rockey; Lakisha Odom; Julie Reynes)

- FFAR: together we will go far
- FFAR has been working with Christine Geith on eXtension and how to engage Extension with FFAR
- Also working with Farmers and Ranchers Alliance (FRA) to figure out how to get farmers to use Extension (Lakisha). Will help identify research gaps and set priorities.
- FFAR has strong relationships with commodity groups (especially pork and poultry) and producer groups. FFAR could help LGU with relationships with commodity groups at the national level. FFAR could organize a meeting to bring in LGU and national commodity groups to discuss how to work together better.
- FFAR recently reformatted their Challenge areas (see website for details)
- The Health and Agriculture Nexus recently held a convening event and FFAR is about ready to launch a program in this area. FFAR is aware of the APLU Healthy Food Systems/Healthy People initiative, but this program is not directly connected to the FFAR program. The FFAR program will start with how to diversify crops to meet human nutritional needs. Need to understand which crops have increased nutritional properties and then figure out where to grow these crops and how to get farmers to adopt and grow these crops. Is there a connection to the Protein Highway effort that is a collaborative effort between LGU and private sector? FFAR is

also interested in an initiative on proteins (seed companies are interested in this) and alternative meat products (including plant-based products).

- Lakisha is working with the Organic Trade Association. Initially, these efforts focused on soil health and now moving into weed science and plant genomics (not gene editing or GMO). Want organic producers to use science-based information. Plan to organize a small convening event that would ideally include academia, producers, and industry. LGU can help identify academic scientists (probably plant breeders) to participate.
- Next steps:
 - Work together on helping FFAR connect with eXtension.
 - FFAR will organize a national meeting for LGU and national commodity boards to discuss how to work together better.
 - Jeff will provide information on the Protein Highway to Sally.
 - Healthy Food Systems/Healthy People
 - LGU will send names of academic scientists to FFAR for a convening session with organic producers and the organic industry.
 - LGU will stay connected with the FFAR and Farmers & Ranchers Alliance project.

Robin Schoen (National Academies; Director, Board on Ag & Natural Resources)

- The National Academies are going through a transformation. There are many working groups and lots of quality control going on. In general, upper administrators recognize the need to change and they are trying to decrease bureaucracy.. The National Academies have an Office of Development to raise funds for the 3 honorific academies.
- BANR is planning a scoping meeting (Manhattan, KS) to describe what a larger National Academies study would do with regard to the future of Extension. Need to draft the framing questions for the larger study. How does the public(s) shape Extension? What are the mechanisms for evolution within Extension? What should be the mission and future of Extension? Who will use the recommendations from the study? Do not want a study to simply bless the current Extension organization.

Scott Angle (Director, NIFA)

- Relocation of NIFA: a list of 30 potential sites should be released next week. This list will be reduced to 3-5 for potential site visits. Process should be finalized in June. NIFA can stay in Waterfront through December 2019 or maybe into 2020.
- Scott expects USDA to have a Farm Bill Implementation listening session this Spring. ESCOP should send Grand Challenge briefs to NIFA soon because planning for 2020 RFAs will begin in March, 2019.
- How does LGU feel about increases in capacity and AFRI funding in FY2019 appropriations? Scott indicated it is easier to advocate for increases in competitive programs to administration and OMB. Encourages LGU and beneficiaries of research to tell their story at various Listening Sessions (USDA, REE, NIFA). *Focus on stories that describe how research has led to increases in farm profitability.* Secretary Purdue also likes to hear success stories from students.
- 2018 Farm Bill includes language for a Youth position, but it is not clear if this position will be in NIFA or in the newly created Office of Public and Private Partnerships in the Secretary's office (Mike Beatty, Director). The 2018 Farm Bill also contained language for an 1890's scholarship program that was supposed to go to NIFA. Mike Beatty also wants to administer this program in his office.

- Farm Bill Implementation: Josh Stull and Erin Daly are Co-chairs of this effort for NIFA. Various National Program Leaders will also be involved. NIFA must spend \$25M on citrus greening projects by September 30, 2019 and \$125M over the five-year Farm Bill. Not enough innovative science in this area to solve this important problem.
- Potential loss of Department of Defense MOU for 4-H programs. These are small grants with high transaction costs. NIFA does not plan to accept these dollars.
- Expect to see movement on the process for Annual Reports of Accomplishments and Plans of Work for the next cycle very soon.
- NIFA needs a new Director of Communications and Director of PARS. Scott expects about 50 position descriptions to be released on March 1, but it may be difficult to fill these positions before the new NIFA location is known.

Agenda Brief: Communications and Marketing Committee (CMC)

Date: March 4, 2019

Presenter: Mark Latimore (Chair)

1. **Committee Membership** (as of March 3, 2019): See [ESCOP Communications and Marketing \(CMC\)](#)
2. **Meetings:**
 - The CMC met by teleconference on November 29, 2018.
 - A CMC subcommittee met by teleconference on February 8, 2019.
 - The CMC met face-to-face on March 3, 2019 in Arlington, VA.
3. **Accomplishments/Upcoming Plans:**
 - On November 29th, the CMC accepted the Plan of Work (POW) as presented by the POW committee. The motion to approve the POW also included the convening a working group (referred to as the CMC subcommittee) to be charged with doing a brief retrospective (what's been done/what was accomplished?) and what should/could be done in future communications and marketing projects. The CMC also approved a Scope of Work for the external contractor, kglobal.
 - Chair Latimore charged a subcommittee on February 8, 2019. Steve Loring was appointed as subcommittee Chair and other members included Brian Meyer (ISU, communicator), Scott Reed (OSU, CE director), Nancy Cox (UK, AHS director), Gary Thompson (PSU, AES director), Faith Peppers (UGA, communicator) and Rick Rhodes (NERA, ED.) The specific charge included: evaluate past accomplishments of the CMC; assess the needs of the participating sections; develop recommendations on incorporating quantitative and qualitative metrics to gauge success of the communications and marketing project; recommend strategies for engaging directors' system-wide; and explore the right structure of the CMC. Chair Latimore sought a report from the subcommittee by the next CMC teleconference in June.
4. **Action Requested:** For information only.
5. **Attachments:**
 - a. none

[Back to Top](#)

Item 2.2: Science & Technology Committee

Presenters: Laura Lavine and Jeff Jacobsen

Action Requested: For Information

Committee Members:

Laura Lavine (WAAESD; Chair)

Gene Kelly (WAAESD)

Chris Davies (WAAESD)

Joe Colletti (NCRA)

Deb Hamernik (NCRA)

John Kirby (NERA)

Adel Shirmohammadi (NERA)

Nathan McKinney (SAAESD)

Susan Duncan (SAAESD)

John Yang (ARD)

Alton Thompson (ARD)

Liaisons:

Terry Nelsen (ERS)

Bob Matteri (ARS)

Kristina Hains (SSSC; Social Sci Subc)

Ann Hazelrigg (NIPMCC; Pest Mgmt Subc)

Parag Chitnis (NIFA)

Edwin Price (ICOP)

Jeff Jacobsen (Exec Vice-Chair, NCRA ED)

Chris Hamilton (recorder, NCRA AD)

Committee Webpage: <http://escop.info/committee/scitech/>

S&T Committee

The 2010 Science Roadmap served as the reference for a new, modern, nimble-format, responsive suite of **S&T Roadmap Briefs** across the existing Grand Challenges. For each of the seven Grand Challenges, we provided these sections: Overview, Research Priorities, Capacity & Resources, Success Stories, all with unique visuals that emphasize the Grand Challenge as well as the Success Stories. In addition, a new cover to the existing Roadmap was created and serves as a cover piece for the current **Briefs** to describe who we are and what we do across a nationwide system. We have honored the tremendous efforts that went into the 2010 Roadmap and our Success Stories have provided distinctive impacts from our on-going research across the Grand Challenges. The **Briefs** are available for viewing, referencing or printing at <http://escop.info/roadmap/> either with images or as simple text documents. A fixed number of **Briefs** were also printed with limited distribution (S&T members, regional associations, APLU, ESCOP Executive Committee). Deb Hamernik, 2019 ESCOP Chair, has referenced these in her published Chair priorities document and distributed hard copies to individuals and groups as part of the ESCOP and ECOP Chair February visits to DC. The materials were very well-received. Lastly, as a cost-effective mechanism to inform attendees to the 2019 CARET/AHS session, we included with the registration packets a marketing postcard. Our intent is to have these new **Briefs** provide a modern look that evokes trust and conveys integrity, excellence, and creativity.



The 2019 Call for Excellence in Multistate Research has been released nationally, along with subsequent reminders, too. As a reference, only very minor edits were made to the 2018 Call as the processes and procedures are working well. S&T encourages all AAs to consider nominations to their regions. Regional associations will then have time to improve on their final nominee in advance of the national review cycle to ensure the highest quality and deserving projects are considered. The portfolio of projects is truly remarkable and we need to recognize their accomplishments!

The Northeast Region is charged with identifying the next S&T Committee Chair and additional membership with this leadership rotation at the ESS/ARD Annual Meeting.

Currently, the S&T committee is reviewing currently reviewing reports, recommendations, and planning documents around public/private partnerships and Capacity funding to see if there are any recommendations for presentation or for which to advocate. These include:

- TEconomy Report supporting a 100% Capacity model: <https://nifa.usda.gov/resource/nifa-capacity-funding-review-teconomy-final-report>
- Fourth National Climate Assessment: <https://nca2018.globalchange.gov/>
- National Academy Sciences Science Breakthroughs 2030: A Strategy for Food and Agricultural Research
- <http://nas-sites.org/dels/studies/agricultural-science-breakthroughs/>

National Integrated Pest Management Coordinating Committee (NIPMCC)

The NIPMCC Annual Meeting was held in Washington, DC on October 23-24 with the meeting agenda posted (<http://escop.info/event/nipmcc-meeting-2018/>). Meeting minutes and action items, to include the annual State of IPM Report to ESCOP and ECOP, will be completed and provided when

ratified by the Executive Committee. The primary follow-up has been the summarization of all activities associated with the Dicamba issue and sharing of best practices.

Social Sciences Subcommittee (SSSC)

The original meeting in early 2019 was cancelled, due to the government shutdown. An alternative meeting time and location has not been confirmed. Past information and the diverse SSSC group can be found at: <http://escop.info/committee/social-sciences-subcommittee-sssc/>.

[Back to Top](#)

Item 2.3: ESCOP Budget and Legislative Committee Agenda Brief

Presenters: Ernie Minton and Mike Harrington

For information only

The committee holds regular conference calls on the last Tuesday of each month. These calls have generally been well attended. The current B&L Committee membership is shown below.

<p>Chair: Ernie Minton (NCRA)</p> <p>Delegates:</p> <p>Bobby Phils (ARD)</p> <p>Alton Thompson (ARD)</p> <p>Shawn Donkin (NCRA)</p> <p>Dave Benfield (NCRA)</p> <p>Sabine O’Hara (NERA)</p> <p>Jon Wraith (NERA)</p> <p>George Hopper (SAAESD)</p> <p>Saied Mostaghimi (SAAESD)</p> <p>Chris Pritsos (WAAESD)</p> <p>Glenda Humiston (WAAESD)</p> <p>Executive Vice- Chair</p> <p>Mike Harrington (WAAESD)</p>	<p>Liaisons</p> <p>Jon Boren (ECOP Liaison)</p> <p>Bob Holland (NIFA)</p> <p>Paula Geiger (NIFA)</p> <p>Josh Stull (NIFA)</p> <p>Glen Hoffsis (APLU Vet Med)</p> <p>Eddie Gouge (APLU)</p> <p>Doug Steele (APLU)</p> <p>Becky Walth (CARET)</p> <p>Cheryl Achterberg (APLU - BoHS)</p> <p>Jim Richards (Cornerstone)</p> <p>Hunt Shipman (Cornerstone)</p> <p>Vernie Hubert (Cornerstone)</p> <p>Maggi Earle (Cornerstone)</p>
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Recent discussions focused the proposed move of NIFA and ERS. Other discussions included the Sightlines Report on the growing infrastructure needs. Sightlines has mentioned that we were falling behind by \$300 million/year. According to the report, there are some 87,000,000 gross sq. ft (GSF) of space covered in the study. We are spending \$1.82/GSF on average across the system, but should be spending \$4.40/GSF. This calculates to a shortfall of at least \$224,460,000, which adds to the total deferred maintenance figure each year. This suggests that an infrastructure package aimed at meeting College of Ag needs would need to exceed this figure to keep from falling further behind.

Strategic Realignment of small lines: On several occasions, the Committee has discussed the realignment of small lines concept and is in favor of moving this effort forward. The Committee joined the February 26, 2019 discussion of the realignment proposal. Tall webinars and other documents are located at these links”

- [Strategic Realignment Committee Update](#) webinar
- [Appropriations & Strategic Realignment 101](#) webinar
- [Ernie Minton Communique to BAA](#)
- [Charge to Strategic Realignment Committee](#)
- [Current NIFA 2018 Discretionary Accounts](#)
- [Draft Single Top Line Recommendation](#)
- [Strategic Realignment FAQs](#)

All documents related the federal budget are located at the land-grant.org.

[Back to Top](#)

Agenda Brief: Diversity Catalyst Committee

Date: March 4, 2019

Presenter: Ali Fares (Chair)

1. **Committee Membership** (as of March 3, 2019): See [ESCOP Diversity Catalyst Committee \(DCC\)](#)
2. **Meetings:**
 - a. The DCC met by teleconference on January 22, 2019.
3. **Accomplishments/Upcoming Plans:**
 - a. The DCC has undergone leadership evolution. Ali Fares has taken the place of Karen Plaut as chair and Rick Rhodes has stepped into Jeff Jacobsen's shoes as the ED serving as Executive Vice Chair.
 - b. The request for nominations for the National Diversity and Inclusion Award has been widely circulated to the ESS.
 - c. The DCC is seeking opportunities to provide on-going training for the directors. Training topics might include: Diversity as a Catalyst for Faculty Recruiting and Retention; Dominant Cultures; and the WAMS Program (Women and Minorities in Science, Technology, Engineering, and Mathematics Fields).
 - d. DCC chair Ali Fares nominated Jeff Jacobsen for a NIFA Partnership Award; the nomination recognizes Jeff's seminal role in the establishment of the DCC.
4. **Action Requested:** For information only.
5. **Attachments:**
 - a. None

[Back to Top](#)

Item 2.5: National Impacts Database Committee

Date: March 4, 2019

Presenter: Steve Loring

The NIDB Committee holds conference calls on the second Tuesday of each month. Following is the current committee membership.

Current Membership	
Name	Role
Steve Loring	Co-chair- AES
Karla Trautman	Co-chair- EXT
Debbie Lewis	Admin. Rep- EXT
German Bollero	Admin. Rep- AES
Sara Delheimer	Multistate Research Impacts Initiative Rep
Faith Peppers	Land-grant Communications representative
Johnnie Westbrook	Land-grant Evaluation representative
Adele Turzillo	NIFA representative
Ron Brown	Southern ECOP Executive Director
Eric Young	Southern ESCOP Executive Director
Ex Officio Members	
Scott Cummings	IT- Texas A&M University
Michael Harrington	West Region ESCOP Executive Director
Jeff Jacobsen	NC Region ESCOP Executive Director
Rick Rhodes	NE Region ESCOP Executive Director

1. Update New Web Site

- The new site is ready to launch. Currently entering information for the institutional contacts, editors, and reviewers, and clearing out previous users' information.
- The logo that was chosen for the site and any related materials is:
- All impact statements on the existing site through 2016 are being archived and available



- through a "search option" only.
- There are currently 533 impact statements from 2017 and 341 from 2018 on the site.
 - There will be two primary links on the new site homepage:
 - A public link that will allow searches by several factors
 - A log-in link to the database for institutional contacts and editors
 - The public search page will have a disclaimer that 2017 & 2018 impact statements have not been reviewed.
 - The old site went off-line February 15th, this was delayed because the Writing Team needed access to do their work during the first week in February.
 - Two training sessions for editors and reviewers have been held.

- Communication with Extension/Experiment Station Directors and Institutional contacts/editors/reviewers was sent regarding these training sessions.
 - Soft launch of the new site was March 1st with a public announcement.
2. Content Writing Group
 - The Writing Group met January 31 – February 3, 2019 in Birmingham, AL.
 - Great working session that produced 20 fact sheets, 20 web stories and 1 animated video
 - Link for access to the materials was sent to Scott Cummings for the web site and to Rick Klemme for use during the CARET/AHS meeting and Hill visit.
 3. Training Sessions
 - After discussion, the committee agreed that one training for both impact editors and reviewers would occur initially. This will make it more transparent and uniform across all involved with producing impact statements. Items specifically for the reviewers was added at the end of the training.
 - Scott and Faith conducted the training webinars
 - The initial training webinar was recorded for use in the future and to allow it to be divided into separate training pieces for editors and/or reviewers as appropriate for future training needs.
 - An email was sent to Institutional Contacts, Impact Editors and Reviewers that will share information about the NIDB database and webinar training sessions.
 - Also, Steve Loring and Karla Trautman send an email to the CES and AES Directors updating them on the NIDB. This email reminded directors about the process, roles of the various appointee's, and reference materials that will be available on the new site.
 4. On-going communication and marketing efforts
 - Information has been sent to all institutions about the live launch of the new site
 - An update on the new site was sent to Rick Klemme to put out on the Monday Morning Message for ECOP
 - An un-veiling webinar of the NIDB will be conducted for the Extension and Experiment Station Directors in 2019.
 - A NIDB newsletter is being considered that will be sent periodically highlighting an impact or content team, the do's and don'ts of successful impact writing, an impact of the month feature, etc.
 - Also considering using social media to highlight and promote the database.
 5. The committee will continue to meet monthly through March, 2019, and then move to quarterly meetings after that.

[Back to Top](#)

Agenda Brief: NRSP Review Committee (NRSP RC)

Date: March 4, 2019

Presenter: Fred Servello (Chair)

1. **Committee Membership** (as of March 4, 2019): See [ESCOP NRSP Review Committee \(NRSP RC\)](#)
2. **Meetings:**
 - a. The met face-to-face on May 22, 2018, in Warwick, RI.
3. **Accomplishments/Upcoming Plans:**
 - a. Two NRSPs, NRSP3 *National Atmospheric Deposition Program* and NRSP10 *Database Resources for Crop Genomics, Genetics and Breeding Research*, are undergoing review in anticipation of renewal. They've been peer-reviewed and technical teams have responded to peer reviews. The proposals, reviews, and responses to reviews are currently under evaluation by the regional associations.
 - b. A subcommittee of the NRSP RC is revising the NRSP Guidelines including the review forms. The NRSP RC will consider the revisions and forward recommendations to ESCOP in anticipation of approval at the annual business meeting in September.
 - c. The NRSP RC will meet face-to-face on May 29, 2019 in Warwick, RI.
4. **Action Requested:** For information only.
5. **Attachments:**
 - a. None

[Back to Top](#)