

**WAAESD Summer Meeting  
July 10-12, 2017  
Portland, OR  
MINUTES**

**Participants:**

Milan Shipka  
Bret Hess  
Chris Pritsos  
Chris Davies  
Joyce Loper  
Mike Harrington  
Sarah Lupis  
Bret Hess  
Glenda Humiston  
Mark McGuire

Laura Lavine  
John Tanaka  
John Talbott  
Charles Boyer  
Rachael Leon-Guerrero  
Ken Grace  
Singeru Singeo  
Jim Moyer  
Gene Kelly

Action Items/Decisions:

- Mike will craft a letter to Shane Burgess with a payment plan option and work with Bret to deliver that message.
- Jim Moyer will work with the subcommittee to revise and refine mission statement, within the spirit of what is written, share in final form at the Fall Meeting.

Agenda Item	Description	Presenter	Action Taken
1.0	Call to Order, Welcome, Introductions	Milan Shipka	
2.0	Approval of Agenda and Minutes of 2016 Spring Meeting	Milan Shipka	Agenda approved as amended. Minutes approved with the following corrections: 14.2 Mission and vision—correct to Mark McGuire Meetings: all evals electronically. Meet with WEDA every 2 years, starting in 2018. Meet electronically if needed on the “off year” in the spring. Final Minutes: <a href="http://www.waaesd.org/wp-content/uploads/2017/07/2017-Spring-WAAESD-Meeting_Minutes_FINAL_20170724.pdf">http://www.waaesd.org/wp-content/uploads/2017/07/2017-Spring-WAAESD-Meeting_Minutes_FINAL_20170724.pdf</a>
3.0	Chair’s Report, Interim Actions, Executive Committee Report	Milan Shipka	Milan commented on behalf of the Association on Lyla Houglum’s annual evaluation. Appointed a regional grants committee; Mike Harrington, Chair. Appointed a vision and mission committee; Jim Moyer, Chair Signed WAAESD on to the Foundation for Food and Ag and signed on to the National Coalition for Food and Agriculture both in support of actions on the federal level.
4.0	Treasurer’s Report	Charles Boyer	There was some discussion of offering Arizona a payment plan so that, for example, they could pay off their debt in 3 years. <b>Mike will craft a letter to Shane Burgess with a payment plan option and work with Bret to deliver that message.</b>
5.0	WAAESD Budget update	Sarah Lupis	See budget report

6.0	NRSP Review Committee Update	Bret Hess	See NRSP-RC brief. There was some discussion
7.0	Key state updates—90 second “headline” of one factor significantly impacting AES in your state	All	See state reports.
8.0	<p>Round Table Prep:</p> <ul style="list-style-type: none"> <li>• WGA Moving Forward/Liaisons on Scope of Work</li> <li>• WGA Forest &amp; Range initiative update</li> <li>• W506 Update, next steps</li> <li>• WGA Workforce Development initiative update</li> <li>• Prospects for collaboration with WAPS, WEDA, etc.</li> </ul>	<p>Mike Harrington Mike Harrington John Tanaka Mike Harrington All</p>	<p>Prospects for additional collaboration within and among associations:</p> <ul style="list-style-type: none"> <li>• School nutrition initiative</li> <li>• Farm to table initiatives on experiment stations. Several states are doing this, some are working to bolster programs.</li> </ul>
9.0	<p>WAAESD Strategic Planning</p> <ul style="list-style-type: none"> <li>• Mission/Vision</li> <li>• Meetings</li> </ul>	<p>Jim Moyer Milan Shipka</p>	<p><b><i>Jim Moyer will work with the subcommittee to revise and refine mission statement, within the spirit of what is written, share in final form at the Fall Meeting.</i></b></p> <p>Spring Meetings: ED/AD evaluations will be conducted electronically (i.e., zoom) and all members of the association will have the opportunity to provide input (one per state) via electronic survey. WEDA and WAPS and WAHS will also each submit one evaluation per employee.</p> <p>WAAESD and WEDA will meet in person every other year, starting with an in-person meeting in 2018. In odd years, WAAESD will have an electronic meeting, as necessary. We will try this approach and evaluate as we go.</p> <p>Summer Meetings: We will maintain the current schedule of the Summer Meeting.</p> <p>Fall Meetings: We will maintain the current schedule of the Fall Meeting and members are encouraged to attend to contribute to national conversations and budget decisions.</p>

10.0	Budgeting discussion	All	
11.0	Nominations <ul style="list-style-type: none"> <li>• WAAESD Chair-Elect, At-Large Rep</li> <li>• ESCOP NRSP-RC</li> <li>• WAAESD Rep to MRC</li> </ul>	H. M. Harrington	Chair-Elect: Chris Pritsos was unanimously approved WAAESD At-Large Rep: Mark McGuire was unanimously approved ESCOPE NRSP-RC: Steve Loring was nominated. Sarah and Mike will verify his interest. WAAESD MRC: Laura Lavine Task Force on Germplasm: Charles Boyer
12.0	Resolutions	Chris Davies	Resolutions were unanimously approved.

**Consent Agenda Items**

- ED's Quarterly Report
- AD's Quarterly Report
- ESCOP B&L Committee Update
- ESCOP S&T Committee Update
- ESCOP/ECOP CMC Update
- ESCOP Diversity Task Force

**Agenda Item 4.0: Treasurers Report**

**Presenter:** Charles Boyer

**Action Requested:** For Information

**Background:**

**WESTERN DIRECTOR EXPERIMENT STATION  
FINANCIAL STATEMENT  
FY2017**

30-Jun-17

<b>ASSESSMENTS</b>	<b>FY 17 Assessments</b>	<b>Outstanding Assessments</b>	<b>Payment Received</b>	<b>Balance Due</b>
Alaska	\$ 7,379.77		\$ 7,379.77	\$ -
Am Samoa	\$ 1,000.00	2,200.00	3,200.00	\$ -
Arizona		39,012.82		\$ 39,012.82
California	\$ 19,140.21		19,140.21	\$ -
Colorado	\$ 14,297.75		6,497.75	\$ 7,800.00
CSU Rent	\$ (7,800.00)			\$ (7,800.00)
Guam	\$ 7,221.36		7,221.36	\$ -
Hawaii	\$ 9,232.40		9,232.40	\$ -
Idaho	\$ 10,871.56		10,871.56	\$ -
Micronesia	\$ 1,000.00		1,000.00	\$ -
Montana	\$ 11,422.52		11,422.52	\$ -
Nevada	\$ 9,094.67		9,094.67	\$ -
New Mexico	\$ 9,375.03		9,375.03	\$ -
Northern Marianas	\$ 1,000.00		1,000.00	\$ -
Oregon	\$ 13,564.44		13,564.44	\$ -
Utah	\$ 11,930.32	18,997.16	30,927.48	\$ -
Washington	\$ 17,657.41		17,657.41	\$ -
Wyoming	\$ 10,382.55		10,382.55	\$ -
<b>Assessment Total</b>	<b>\$ 146,769.99</b>	<b>\$ 60,209.98</b>	<b>\$ 167,967.15</b>	<b>\$ 39,012.82</b>

**INCOME / EXPENSE**

<b>Date</b>	<b>Transaction</b>	<b>Income</b>	<b>Expense</b>	<b>Balance</b>
7/1/16	Balance forward			\$ 70,876.59
	YTD Assessments Received	\$ 167,967.15		238,843.74
	<u>Interest Earned</u>			
	July	8.09		238,851.83
	August	64.74		238,916.57
	September	58.96		238,975.53
	October	61.53		239,037.06
	November	52.02		239,089.08
	December	52.71		239,141.79
	January	53.92		239,195.71
	February	57.01		239,252.72
	March	63.08		239,315.80
	April	62.38		239,378.18
	May	56.09		239,434.27
	June	32.02		239,466.29
7/1/16	MT Accounting Fee		\$ 3,500.00	235,966.29
				235,966.29
				235,966.29
				235,966.29
	<u>CSU Payments</u>			
8/29/16	FY16 Fourth Quarter		66,241.02	169,725.27
10/27/16	First Quarter		58,211.24	111,514.03
1/26/17	Second Quarter		20,193.64	91,320.39
4/10/2017	Third Quarter		11,769.53	79,550.86
	Fourth Quarter			79,550.86
<b>Total</b>		<b>\$ 168,589.70</b>	<b>\$ 159,915.43</b>	<b>\$ 79,550.86</b>

**WESTERN DIRECTOR ACADEMIC PROGRAMS  
FINANCIAL STATEMENT  
FY2017**

30-Jun-17

<b>ASSESSMENTS</b>	<b>FY 17 Assessments</b>	<b>Outstanding Assessments</b>	<b>Payment Received</b>	<b>Balance Due</b>
Alaska	\$ 1,130.28		1,130.28	\$ -
Am Samoa	\$ 200.00	600.00	800.00	-
Arizona	\$ -			-
California	\$ 1,130.28	1,311.46	2,441.74	-
Colorado	\$ 1,130.28		1,130.28	-
Guam	\$ 1,130.28		1,130.28	-
Hawaii	\$ 1,130.28		1,130.28	-
Idaho	\$ 1,130.28		1,130.28	-
Micronesia	\$ 200.00		200.00	-
Montana	\$ 1,130.28		1,130.28	-
Nevada	\$ 1,130.28		1,130.28	-
New Mexico	\$ 1,130.28		1,130.28	-
Northern Marianas	\$ 200.00		200.00	-
Oregon	\$ 1,130.28		1,130.28	-
Utah	\$ 1,130.28	1,311.46	2,441.74	-
Washington	\$ 1,130.28	1,311.46	2,441.74	-
Wyoming	\$ 1,130.28		1,130.28	-
<b>Assessment Total</b>	<b>\$15,293.60</b>	<b>\$ 4,534.38</b>	<b>\$19,828.02</b>	<b>\$ -</b>

**INCOME / EXPENSE**

<b>Date</b>	<b>Transaction</b>	<b>Income</b>	<b>Expense</b>	<b>Balance</b>
7/1/16	Balance forward			\$10,405.88
	YTD Assessments Received	\$19,828.02		30,233.90
	<u>Interest earned</u>			
	July	1.04		30,234.94
	August	7.86		30,242.80
	September	8.61		30,251.41
	October	10.62		30,262.03
	November	9.00		30,271.03
	December	9.00		30,280.03
	January	9.09		30,289.12
	February	9.17		30,298.29
	March	10.18		30,308.47
	April	8.67		30,317.14
	May	7.37		30,324.51
	June	4.22		30,328.73
	<u>CSU Payments</u>			
8/29/16	FY16 Fourth Quarter		4,783.00	25,545.73
10/27/16	First Quarter		4,783.00	20,762.73
1/26/17	Second Quarter		4,783.00	15,979.73
4/10/2017	Third Quarter		4,783.00	11,196.73
	Fourth Quarter			11,196.73
<b>Total</b>		<b>\$19,922.85</b>	<b>\$19,132.00</b>	<b>\$11,196.73</b>

**WESTERN DIRECTOR SPECIAL ACCOUNT  
FINANCIAL STATEMENT  
FY2017**

30-Jun-17

<b>ASSESSMENTS</b>	FY 17 Assessments	Outstanding Assessments	Payment Received	Balance Due
Alaska				\$ -
Am Samoa				-
Arizona				-
California				-
Colorado				-
CSU Rent				-
Guam				-
Hawaii				-
Idaho				-
Micronesia				-
Montana				-
Nevada				-
New Mexico				-
Northern Marianas				-
Oregon				-
Utah				-
Washington				-
Wyoming				-
<b>Assessment Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**INCOME / EXPENSE**

Date	Transaction	Income	Expense	Balance
7/1/16	Balance forward			\$18,019.13
	YTD Assessments Received			18,019.13
	<u>Interest Earned</u>			
	July	1.76		18,020.89
	August	9.59		18,030.48
	September	8.09		18,038.57
	October	8.85		18,047.42
	November	6.78		18,054.20
	December	5.74		18,059.94
	January	5.88		18,065.82
	February	7.35		18,073.17
	March	8.17		18,081.34
	April	8.82		18,090.16
	May	8.44		18,098.60
	June	4.83		18,103.43
	<u>Expenses</u>			18,103.43
9/21/2016	Benjamin West-stipend		1,875.00	16,228.43
9/21/2016	Benjamin West- travel		1,105.10	15,123.33
12/7/2016	Barbara Allen-Diaz- travel		2,303.31	12,820.02
				12,820.02
				12,820.02
<b>Total</b>		<b>\$ 84.30</b>	<b>\$ 5,283.41</b>	<b>\$12,820.02</b>

NOTE: 2008 Grant workshop net from regional workshop plus interest (\$0.00)

**WESTERN DIRECTOR JOINT SUMMER MEETING SPECIAL ASSESSMENT  
FINANCIAL STATEMENT  
FY2017**

30-Jun-17

ASSESSMENTS	FY 17 Assessments	Outstanding Assessments	Payment Received	Balance Due
Alaska				
Am Samoa				
Arizona				
California				
Colorado				
CSU Rent				
Guam				
Hawaii				
Idaho				
Micronesia				
Montana				
Nevada				
New Mexico				
Northern Marianas				
Oregon				
Utah				
Washington				
Wyoming				
<b>Assessment Total</b>	\$ -	\$ -	\$ -	\$ -

**INCOME / EXPENSE**

Date	Transaction	Income	Expense	Balance
7/1/16	Balance forward			\$ 732.63
	YTD Assessments Received			732.63
	<u>Interest earned</u>			
	July			732.63
	August			732.63
	September			732.63
	October			732.63
	November			732.63
	December			732.63
	January			732.63
	February			732.63
	March			732.63
	April			732.63
	May			732.63
	June			732.63
				732.63
				732.63
<b>Total</b>		\$ -	\$ -	\$ <b>732.63</b>

**Agenda Item 5.0: WAAESD Budget Update**

**Presenter:** Sarah Lupis

**Action Requested:** For information

**Action Taken:**

**Background:**

**WAAESD Budget, FY2016-FY2018**

	FY2016		FY2017		FY2018	FY2017Q1 Jan17- March17	Q2 Apr17- June17
Description	Budget	Actual	Budget	Actual – to 2/28/2017	APPROVED	ACTUAL	ACTUAL
<b>Personnel</b>							
ED Salary	\$192,619	\$196,471	\$192,619	\$130,981	\$196,471	\$49,118	\$49,118
ED Fringe	\$48,925	\$49,904	\$48,925	\$32,352	\$49,904	\$12,132	\$12,132
<i>ED Sub-Total</i>	<i>\$241,544</i>	<i>\$246,375</i>	<i>\$241,544</i>	<i>\$163,333</i>	<i>\$246,375</i>	<i>\$61,250</i>	<i>\$61,250</i>
AD Salary	\$69,172	\$69,172	\$70,555	\$47,037	\$72,319	\$17,639	\$17,639
AD Fringe	\$17,570	\$17,570	\$17,921	\$11,618	\$18,369	\$4,357	\$4,357
<i>AD Sub-Total</i>	<i>\$86,742</i>	<i>\$86,742</i>	<i>\$88,476</i>	<i>\$58,655</i>	<i>\$90,688</i>	<i>\$21,995</i>	<i>\$21,995</i>
Hourly/Contract	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CSU Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<i>Hourly/Contract Sub-Total</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<b>Misc.</b>							
CSU Rent	\$7,800	\$7,800	\$7,800	\$7,800	\$7,800	\$0	\$0
MSU Accounting	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$0	\$0
NC-FAR Membership	\$500	\$500	\$500	\$500	\$500	\$0	\$0
<i>Misc. Sub-total</i>	<i>\$11,800</i>	<i>\$11,800</i>	<i>\$11,800</i>	<i>\$11,800</i>	<i>\$11,800</i>	<i>\$0</i>	<i>\$0</i>
<b>Operating Expenses</b>							
Office supplies	\$650	\$1,203	\$650	\$111	\$650		
Copy/Print	\$2,000	\$1,717	\$2,000	\$995	\$2,000	\$995	\$0
Telephone	\$1,250	\$1,367	\$1,250	\$803	\$1,250	\$312	\$256
Mail	\$100	\$3	\$100	\$1	\$100		
Equipment	\$250	\$0	\$250	\$0	\$250	\$180	\$0
Incidental	\$500	\$32	\$500	\$47	\$500		
Computer hardware/software	\$1,500	\$1,001	\$1,500	\$503	\$4,500	\$95	\$0
CSU computer support	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000		
Empl. Recruit & Moving	\$0	\$0	\$0	\$0	\$0		
<i>Operating Sub-Total</i>	<i>\$8,250</i>	<i>\$7,323</i>	<i>\$8,250</i>	<i>\$4,460</i>	<i>\$11,250</i>		
<b>Travel</b>							
ED Travel	\$29,000	\$22,080	\$29,000	\$13,722	\$25,000		
AD Travel	\$7,500	\$17,840	\$7,500	\$10,648	\$15,000		
ESS Leadership Award	\$0	\$0	\$0	\$0	\$0		
<i>Travel Sub-Total</i>	<i>\$36,500</i>	<i>\$39,919</i>	<i>\$36,500</i>	<i>\$24,370</i>	<i>\$40,000</i>	<i>\$6,656</i>	<i>\$5,736**</i>
<b>TOTAL</b>	<b>\$384,836</b>	<b>\$392,160</b>	<b>\$386,570</b>	<b>\$250,818</b>	<b>\$400,113</b>	<b>\$91,483</b>	<b>\$89,237</b>

**\*\*Part of Q2 Travel is pending and will hit accounts in Q3.**

## Assessments and Income

	FY17	APPROVED FY18
<b>NRSP-1</b>	\$6,000	\$6,000
<b>W-106 (67.5% in FY18)</b>	\$231,942	\$270,076
<b>AES Assessment (held flat in FY18)</b>	\$141,196	\$141,196
<b>APS Assessment (held flat in FY18)</b>	\$7,431	\$7,431

## WAAESD Expenditures Summary, FY2010-FY2016

	FY 2012 2011-2012	FY 2013 2012-2013	FY 2014 2013-2014	FY 2015 2014-2015	FY2016 2015-2016
<b>Budget</b>	\$380,352	\$378,035	\$383,701	\$384,192	\$384,836
<b>Expenditures</b>	\$379,912	\$335,484	\$375,379	385,932	\$392,160
<b>Difference</b>	\$440	\$42,551	\$8,322	(\$1,740)	(\$7,324)
*ED Salary + Benefits	\$225,914	\$227,411	\$230,768	\$241,352	\$246,375
AD Salary + Benefits	**\$85,831	***\$68,455	\$78,737	\$83,340	\$86,742
Hourly/Contract + Benefits	\$4,746	\$1,537	\$831	\$1,892	\$0
CSU Rent	\$7,800	\$7,800	\$7,800	\$7,800	\$7,800
MSU Accounting	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500
NC-FAR Membership	\$500	\$500	\$500	\$500	\$500
Operating Sub-Total	\$13,806	\$5,793	\$12,772	\$5,821	\$7,323
Travel Sub-Total	\$37,815	\$20,488	\$40,471	\$41,728	\$39,919

\*According to the Association MOU, salary increases (if any) are based on the average increase across the region. The Directors chose to increase the ED salary as indicated.

\*\* FY 2012 Assistant salary (+benefits) reflects short overlap between Sarah (\$60,000) and Harriet (\$67,104).

\*\*\*Reflects mid-year increase: Sarah was promoted Oct 1, 2013 to Assistant Director with a 5% increase (annual=\$64,890), commensurate with her qualifications and responsibilities.

### Budget Narrative/Background

The FY16 and FY17 budgets reflected the Directors' desire to keep assessments level rather than the actual cost of running the Association; overspending was expected. In FY16, the Association was able to use surplus funds at Montana State University to cover overspending in travel and salary categories that totaled \$7,324. In FY16, \$4,831 in salary and fringe for the Executive Director was provided by CSU, in the form of a 2% raise (effective July 1, 2015) that was not approved/authorized by the Association. The Western Director's Office has documented evidence that we discovered the error and sought to correct it at that time. However, apparently the reversal paperwork was never finalized by CSU and the issue subsequently went unnoticed.

The proposed FY18 budget reflects the actual cost of running the office. The proposed travel budget of \$40,000 reflects the existing 5-year trend in travel spending (2013 is an exceptional year where travel was reduced due to Mike's illness). In addition, a temporary, one-year increase in computer hardware/software spending (\$4,500) is proposed for FY18 in order to facilitate the replacement of laptops that are 5-6 years old and in decline. It is possible for the Association to increase the office budget without increasing assessments and continue to spend down surplus funds (\$70,877 as of 7/1/16).

Going forward, the Western Director's Office will provide the Executive Committee quarterly budget and actual spending figures to increase fiscal transparency.

**Agenda Item 6.0:** NRSP Review Committee Update

**Presenter:** Bret Hess

**Action Requested:** For information

**Background:**

## **NRSP Review Committee Meeting**

**Hilton Atlanta Airport**

**Wednesday, June 7, 2017**

### **Minutes**

Attendees:

Clarence Watson, Don Latham, Vallerie Giddings, Fred Servello, Doug Buhler, Tom Bewick, Rick Rhodes, Bret Hess, Eric Young

1. Renewal Proposal –

a. **NRSP 1** - Multistate Research Information Management and Impact Communications Program

i. NIMSS portion of proposal

1. North Central region thinks NIMSS is going very well, still a few bugs, but nothing real significant. Would be good to block the use of NIMSS project email list for routine communication among project members. (Subsequent to the meeting, Chris reported this problem has been fixed.) Full support for this part of the proposal.
2. Northeast also thinks it is going well, could use a few minor upgrades, such as a date stamp for submitted documents. Clemson contractors are very responsive and helpful. Fully support NIMSS portion of proposal.
3. West agrees with everything previously said, plus support from Chris in the NC was excellent during Sarah's leave and also for overall system support for bugs, etc. Would like to see NIMSS more interactive with REEport. Full support for what's proposed for NIMSS.
4. South is also very pleased with the new NIMSS, no significant problems. Editing capability in the test boxes could be improved. Full support for NIMSS.

ii. Impact Writer portion of proposal

1. In their response to regional reviews, the Writing Committee has suggested that the training element of the proposal be eliminated to provide more time for impact writing.
2. Full agreement that the quality of impact statements being produced is excellent, however the generally poor quality of impact information in multistate project reports is a problem that's been very hard to solve.
3. There seem to be a lot of "extras" being added to NRSP 1 and there's concern that its primary mission is being diluted.

4. It's hard for a multistate project group to do a good job at writing an impact for their report for a number of reasons. Most of the significant impacts are a result of extramural funding obtained by the group or a subset, rather than from the MRF that go into the project. Many projects have a diverse set of activities ongoing and it's hard to tie them together. Most scientists do not think in terms of potential impacts, but only concrete results.
5. Training is still very important, but the effectiveness of a broad training component (general offer of training services) under NRSP 1 is questionable.
6. Training for faculty is especially important for smaller institutions that can't afford to have dedicated positions for impact writing.
7. Training may be more effective if it's targeted specifically only at multistate project groups and their Administrative Advisors. This would also allow a more focused and customized type of training to specifically improve the information in multistate reports.
8. The impact writer/trainer could consider developing a simple guided format to assist a project group in putting together bullet lists of content appropriate for use in impact statements. This would give the writer a starting point to work with the group to produce a high quality impact statement.

iii. **Recommendations for Proposal Modification**

1. No changes in NIMSS portion of proposal
2. Retain training component in impact writing portion, but target it specifically and only toward multistate project groups and administrative advisors in order to improve the usable content of multistate reports, particularly the termination report.
3. Consider utilizing various types of distance education, as well as face-to-face training with project groups or subsets, either during their annual meeting or at workshops with representatives of multiple projects.
4. Consider collaborations with communicators and writers in various colleges that are known to be skilled at writing impact statements and solicit their supervisor's support for their involvement in training multistate groups, particularly when it can be done locally.
5. Set benchmarks in the proposal for production of impact statements, training activities, and social media use so that progress can be assessed at the mid-term review.
6. Better define the respective roles and responsibilities of the Communication Specialist, student employee, and Program Director and how their activities are coordinated.
7. No changes in the budget from the original proposal.

iv. **Recommendations for the NRSP 1 Steering Committee Actions**

1. Consider whether or not the multistate impact writing and communication portion of NRSP 1 should be developed as a separate NRSP proposal at the next

project renewal. The NRSP Review Committee would appreciate a recommendation on this question in time for the mid-term review.

2. Continue to encourage NIFA to do the necessary programming to better integrate NIMSS with REEport.

## 2. Mid-term Reviews

- a. **NRSP 3** – The National Atmospheric Deposition Program
  - i. Reviews were excellent, no significant concerns
  - ii. Having some issues with the host institution on overhead and other support, but working to resolve those.
  - iii. No change recommended
- b. **NRSP 10** – Database Resources for Crop Genomics, Genetics and Breeding Research
  - i. Reviews were excellent, high level of productivity and extramural funding
  - ii. Project group is considering beginning to draft a renewal proposal early to get preliminary feedback
  - iii. No change recommended

## 3. Policy proposal on budget reduction exemption for NRSP 1

- a. NRSP 1 Writing Committee has proposed that the NRSP 1 budget be exempt from reduction in the case of a reduction in Hatch funding. This request is based on the contractual nature of the NIMSS budget with Clemson and salary/fringe included in the impact writing budget.
- b. Since the NIMSS contract will be a fixed amount for the five-year project, it makes sense to exempt it from any reductions. However, the impact writing portion is no different than most other NRSP's, which, except for NRSP 8, all include a significant portion of their budget for salary/fringe.
- c. It would be simpler to put a caveat on the approved five-year budget than to change the guidelines, similar to what was done with the NRSP 7 budget a few years ago.
- d. **Recommendation for NRSP 1 budget modification**
  - i. Put the following caveat (footnote) on the NIMSS budget lines. *“In the event of a reduction in the NIFA Hatch funding line, the NRSP 1 budget lines that fund the NIMSS contract with Clemson ITT are not subject to reduction and will not be included in any overall reduction calculation.”*

## 4. 2018 Project Decisions

- a. Renewal Proposal
  - i. NRSP 8 – National Animal Genome Research Program
- b. Mid-Term Reviews
  - i. NRSP 4 – Enabling Pesticide Registrations for Specialty Crops and Minor Uses
  - ii. NRSP 6 – The US Potato Genebank: Acquisition, Classification, Preservation, Evaluation and Distribution of Potato (*Solanum*) Germplasm.
    1. The committee discussed the previous issues relating to the management and funding for the project. Buhler and Jacobsen have pledged to lead additional

discussion with key stakeholders as part of the mid-term review. Maine as asked to be part of that discussion.

iii. NRSP 9 – National Animal Nutrition Program

**Agenda Item 7.0 & 10.0:** State Reports and Budgeting Discussion

**Presenter:** Discussion by group

**Action Requested:** For information

**Background:**

The Western Directors Office reviewed submitted state reports and summarized answers to the question about how budgets are managed. Budgets are managed in several ways. The typical model has all faculty being required to have a Hatch project, faculty salaries and fringe are supported.

Allocation Models:

- Allocate to salaries, operations and equipment
- Allocate to support Infrastructure (services, etc.) Projects and Department
- Infrastructure and start up packages
- Provide funds to Department Heads to distribute to Hatch and Multistate projects.
- Allocate to umbrella projects
- Mixed allocation models competitive, project and operations
- Either have or are moving to competitive allocations
- Moving away from competitive allocations due to high costs of infrastructure and start up packages

## **ALASKA**

### **Budgeting**

**We use some for servicing research and competitive funding to research projects.**

**Competitive is working, but still early in the process.**

What challenges with your allocation system would you like to address in the next 2 years? **Improve review process so the Director does not have to spend an inordinate amount of time on the process.**

### **Fiscal Update**

State – Alaska – Broke!

University/higher education – dramatic cuts

College - cuts

AES – State budget ½ of what it was when I assumed this position

**Salaries – no salary increase. I took a 25% pay cut**

**No grants data**

## **IDAHO**

### **Budgeting** (#1 priority topic from Spring Meeting discussion and follow-up survey)

How do you allocate capacity funds? All faculty with research appointments are required to have active Hatch projects. Based upon the research appointment, the capacity funds are proportionally matched with state appropriated funds and allocated to Hatch projects to provide for salary and limited operational dollars.

What's working well about this allocation system? It holds research faculty accountable for submitting Hatch projects.

What challenges with your allocation system would you like to address in the next 2 years? How best to incentivize departments to increase research expenditures, support overall research programs, and train graduate students.

### **Salaries**

The university is in the midst of a market-based compensation review of all staff and faculty with implementation of staff raises partly underway.

### **Fiscal Update**

State: The state budget is projected to have another surplus in 2017.

University/higher education: The university budget may have a small increase from the state. However, any increase may require growth in enrollment which is not clearly occurring.

College: The College's budget will be impacted by enrollment growth for general education dollars. However, the majority of funds for the college are through a separate state appropriation for Ag Research and Extension Service (ARES).

### **Grants: \$13.012 M**

Three new department heads

## **MONTANA**

### **Budgeting**

How do you allocate capacity funds?

We earmark a set dollar amount for faculty salaries and benefits. The remainder of the appropriation is allocated to the individual department heads to distribute to their faculty with approved Hatch or Hatch multistate projects, for support of those research efforts such as research staff wages and benefits, graduate student support or operations costs.

What's working well about this allocation system?

It allows flexibility for faculty-driven projects combined with multiple year support. All faculty with Hatch or Hatch multistate projects have salary paid from those federal dollars that should reflect their effort on those projects. The department head is in a better position than the director to determine the need of the individual faculty, so the allocation to the department for distribution works well.

What challenges with your allocation system would you like to address in the next 2 years?

We are challenged by an increase in the number of projects being approved. This increase reduces the support for projects thus challenging the return on investment. We will be considering a competitive process to provide more substantial support for fewer projects.

### **Fiscal Update**

State legislature-approved budget for FY2018:

\$213,766,628 = University/Higher Ed (MUS educational units and research agencies)

\$ 7,536,628 = College of Agriculture

\$ 15,172,341 = AES

3 new faculty positions

**Grants: \$12.137 M**

## NEVADA

### **Budgeting** (#1 priority topic from Spring Meeting discussion and follow-up survey)

#### **How do you allocate capacity funds?**

Approximately 66% of our federal capacity funds are allocated to projects on a competitive basis. Another 17% of federal capacity funds are allocated to approved projects as part of faculty start-up packages. The amount of funds allocated to projects on a competitive basis is going down as we are struggling to keep up with start-up funding demands and research infrastructure needs

#### **What's working well about this allocation system?**

Our allocation system is in transition at this time. The positive aspect of a competitive process for allocation of funds is that we are able to provide a reasonable amount of funding to support some of the best research. The funding levels are sufficient to support a reasonable research project.

#### **What challenges with your allocation system would you like to address in the next 2 years?**

We are largely moving away from the competitive project process as start-up and infrastructure needs outweigh funding individual projects. If we build up the research infrastructure capabilities of our field stations and research labs then we can serve more faculty and projects. The downside to the competitive project funding process was that a few of the faculty became dependent upon the funding and/or looked at it as an entitlement.

### **Fiscal Update**

**State:** Nevada had an approx. \$500 million surplus at the end of the fiscal year. The State Legislature passed and the Governor signed the new state budget which was larger than the previous budget.

**University/higher education:** The University received increased funding for the next biennium beginning July 2017. The additional funding comes primarily in the form of new faculty positions and COLA. The University also received funding for new construction

**College** – College received funding for new positions and COLA for existing faculty and staff.

**AES** – No new operating funds but benefited from new faculty positions and COLA increases.

Some new faculty positions

**Grants: \$6.967 M**

## **NEW MEXICO**

- **Budgeting** (#1 priority topic from Spring Meeting discussion and follow-up survey)
  - NMSU currently allocates capacity funds to departments to cover salaries and operations.
  - Our Dean wants us to move toward making our capacity funds completely competitive, but we do not know yet what that will look like or how it will be accomplished.
  
- **Fiscal Update**
  - State – The state has taken an additional 1% cut to AES in FY18, on top of 8% from FY17.
  - University/higher education – NMSU is looking closely at where it can reduce budget shortfalls through reduction of positions and possible program consolidations
  - College – See above.
  - AES – AES has assembled and Research Advisory Team, consisting of industry representatives, department heads, faculty, and staff, to evaluate off-campus research station needs and performance, and to recommend research priorities and potential resource strategies. These recommendations will be delivered to the Dean of the College of Agricultural, Consumer and Environmental Sciences (ACES).

### **11 new faculty positions**

**Grants: \$18.225 M**

## **OREGON**

**Budgeting** (#1 priority topic from Spring Meeting discussion and follow-up survey)

**How do you allocate capacity funds?** Funds are used as salary to support AES FTE. The college supports six multi-disciplinary collaborative projects formed around NIFA program areas (Food Security, Food Safety, Obesity, etc). 25% of funds are allocated for multistate research fund (MRF) projects.

**What's working well about this allocation system?** This works well to keep faculty engaged in Hatch programmatic areas and reduces reporting and proposal development requirements for individual faculty.

**What challenges with your allocation system would you like to address in the next 2 years?** Proposing and gaining approval for multistate projects needs to be less burdensome and projects should be allowed to be submitted as they become available. A one time per year submittal process ignores the need for expediency for some projects and limits Hatch fund reimbursement for MRF projects.

### **Fiscal Update**

State – In the 2017-2019 biennium, the state of Oregon is facing a \$1.4 billion shortfall that impacts the University and AES.

University/higher education – OSU is facing a \$20 million shortfall even with 4% tuition increase in the 2017-2018 academic year.

College – The College of Agricultural Sciences base funding for education will be reduced by ~ 3.0%.

AES – The 2017-2019 budget for AES and Extension remain unchanged from current levels in the governor's budget. A flat budget means a decrease in "real" dollars of 7.5-8% for AES and Extension due to projected increases in costs. The legislature is still in session, and has not yet made a final determination on the budget.

**Salaries** –Salaries remain competitive but providing sufficient support funds remains a challenge for hiring and retention.

31 new faculty positions were added to AES and Oregon Agricultural Extension.

**Grants: \$55.300 M**

## **WASHINGTON**

### **Budgeting** (#1 priority topic from Spring Meeting discussion and follow-up survey)

How do you allocate capacity funds? These are allocated approximately 40% salaries and 60% operations and equipment as needed. We allocate based on project needs and project areas, in general. We are in the process of converting from individual to umbrella projects to facilitate more intentional allocation and or internal competitive process.

What's working well about this allocation system? Current system is suboptimal and thus the need for revision.

What challenges with your allocation system would you like to address in the next 2 years? We want to increase the competitiveness of our faculty by using our capacity funds more strategically and with more flexibility. Therefore we are completely restructuring our research projects from individual projects to umbrella projects consisting of 10 to 20 faculty. We will follow this program restructuring with an allocation restructuring/reorganization to increase our ability to leverage and distribute our capacity funds more adaptively and with more flexibility.

### **Fiscal Update**

State – No state budget has been passed as of June 23, 2017

University/higher education – not expecting any changes

College – Not hiring except for priority positions

AES – strategically investing in phenomics and recruitment of high profile researchers and endowed chairs

5 new positions

**Grants \$35.441 M**

## **WYOMING**

### **Budgeting**

50% salary + fringe; 20% departmental GAs; 20% departmental base support; 10% competitive grants

What's working well about this allocation system?

Department Heads help stress the importance of capacity funds; faculty have an opportunity to apply for seed grants.

What challenges with your allocation system would you like to address in the next 2 years?

Shifting from smaller competitive grants to larger intra-, inter-, multi-, trans-, and ultra-disciplinary integrated, multifunctional grants.

### **Fiscal Update**

State - 1% "penny" plan cut followed by an 8% cut

University/higher education - 1% penny plan cut followed by a 12% cut

College - 5% "nickel" plan cut followed by a 12% cut, loss of ~20% staff and faculty salary lines to separation and retirement incentives that were captured by the University

AES - cut state support budgets by 12%, picked up fringe on capacity portions of salary and significantly decreased new competitive grant awards, 12% of our position lines were absorbed by the University when employees left their position

**Grants: \$ 13.434 M**

**Agenda Item 9.0:** WAAESD Strategic Planning, Grants Program

**Presenter:** Mike Harrington

**Action Requested:** Direction on future of a grants program

**Background:**

**2018 Planning Grants Program  
Western Association of Agricultural  
Experiment Station Directors**

The Western Association of Agricultural Experiment Station Directors (WAAESD) announces the inaugural round of its competitive planning grants program. These grants will be awarded to organize agricultural experiment station scientists and research and outreach partners in the region into teams to address high priority research needs and facilitate the transfer of new research-based knowledge to appropriate audiences. The projected outcome of these planning grants would be a large, multi-institutional grant (typically on the order of \$3M to \$10M) to an external funding agency such as NIH, NSF, NIFA or foundations

To be considered, proposed projects must:

- Be in Western Agricultural Experiment Station mission areas,
- Be comprised of scientists predominantly from WAAESD member institutions and led by a WAAESD member institution scientist,
- Be multidisciplinary and integrated
- Address important regional<sup>1</sup>, national or international issues in agriculture or natural resources, specifically those identified in the Western Perspectives, Western Agenda
- Demonstrate high potential for extramural funding for the project.

Proposed projects must have a clearly defined, strong core of research activities and outreach components. Ideally, teams will focus on new and promising research collaborations that bring together specialists in diverse fields to apply complementary approaches to work on an important well-defined problem. The team should include scientists from a minimum of three agricultural experiment stations in the west. Proposals in support of programs that are forward looking or anticipatory and further the Western Agenda are especially encouraged.

WAAESD invites applications to support teams in the major mission areas of agricultural experiment stations in the region. Potential applicants may find recent science roadmaps helpful: 1) A Science Roadmap for Food and Agriculture, APLU, 2010, 2) Science, Education, and Outreach Roadmap for Natural Resources, APLU, 2014, and 3)

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<sup>1</sup>For regional priorities see The Western Perspective & The Western Agenda document at <http://www.waaesd.org/the-western-agenda>

The Western Perspective and The Western Agenda, 2015. Applicants also should consider current priorities of potential funding agencies in station mission areas (e.g., USDA-AFRI, NSF, NIH, Gates Foundation and others) when developing proposals. Please note that all science roadmap or funding agency priorities may not be within station mission areas or in the Western Agenda. For questions on whether topics are appropriate, prospective applicants can contact their station directors.

**Timeline and significant dates**

Date	Event
	RFA announcement released
	Forum Q/A with interest applicants
	Deadline for receipt
	Committee review
	Review Committee Conference call
	Award notifications

Proposals may not exceed **five** single-spaced pages (Times Roman 12 point and one inch margins) not including the cover page and appendices.

A planning grant committee comprised of several WAAESD members will review proposals and make recommendations to the full WAAESD membership for funding approval. Final decisions will be made by xxxxxx. Applicants may apply for a maximum of \$XXXX of support. Award funding will be available for a maximum of one year from the date of award notification. The funds will be administered by the Western Executive Director and can only be used to reimburse actual expenses. Unused funds will be retained by the WAAESD. Funds may only be used to support transportation and meeting expenses to bring teams together for planning and organizational purposes. Funds may not be used to pay indirect costs, salaries, wages, or any other expense not related to forming a collaborative effort. Planning grant funds may not be used to support initial research or outreach activities of the proposed program.

**Proposals for planning grants should include:**

- Cover page (example included)
- Mission and goals of the proposed project
- Justification for the program relative to stakeholder needs and potential for external funding
- List of research and outreach participant and their area(s) of expertise.
- Time table for completion of the planning activities and preparation of a competitive proposal.
- Budget for planning activities (travel; meeting expenses including room rental and food, supplies, and printing; facilitator contract; other justifiable expense with justifications) Budget may not exceed \$XXXXXX. Indirect costs are not allowed.

- Leveraged resources
- CV of Team Leader – as an appendix (two page maximum) demonstrating track record of leading cross-disciplinary and/or multi-institutional collaborations

**Specific evaluation criteria.** All proposals must be well written, free of errors and address all the required criteria

**Required elements:**

- Addresses an important regional, national or international need
- Substantial participation by at least 3 researchers from three experiment stations of the WAAESD.
- Consistent with goals of identified competitive funding program(s) at the time of application.
- Program has a strong research core and outreach components.
- Potential for future funding as appropriate for the disciplines involved.
- Well-developed outreach or educational components or other research implementation.
- Clearly defined planning activities.
- Realistic timetable.
- Team members appropriate to proposed activities

**Preferred elements:**

- Justification demonstrates stakeholder support for the project

The outcome of a planning grant *must be a proposal* submitted to a major funding agency as specified in the proposal. Grant recipients shall provide copies of grant proposals resulting from the award and a report on the status of submitted proposals. Selected teams must create a new multistate research committee or continue with an existing committee.

**Reasons why proposals might fail:**

Goals and objective not well defined	Lack of specificity of planned activities – what are the key approaches to be used
Lack of specific compelling issues to be addressed	Lack of integrated proposal development
Needs not clearly justified by stakeholder support; or target audience not identified	Proposed collaboration not well described
Priority not well established	Deliverables not clear
Lack strong AES scientist team or a strong research program	Unclear relationship to targeted funding opportunity
Potential for sustainable funding not apparent	

2018 WAAESD Planning Grants Program

Cover Sheet

Commented [JAT1]: Seems that if you are going to specify this amount of detail, which is good for comparative purposes, you should also have a specific budget format to follow.

Project Title:

Targeted funding agency(s):

Estimated request amount:

Team Members

Name	Discipline	Institution/Agency/Other

(Attach an additional sheet if more space is needed.)

Team Leader Contact Information:

Name:	
Address:	
Phone:	
Fax:	
E-mail:	

Please submit planning grant proposals by close of business on **xxxxxx** to Dr. H Michael Harrington at [Michael.harrington@colostate.edu](mailto:Michael.harrington@colostate.edu)

## Western Region State Report Template

Please report on as many of the topics below as possible without exceeding 2 pages. Submit your report to Sarah Lupis, [sarah.lupis@colostate.edu](mailto:sarah.lupis@colostate.edu), no later than COB on Friday, June 23<sup>rd</sup>.

**Institution Name: University of Alaska Fairbanks**

**Budgeting** (#1 priority topic from Spring Meeting discussion and follow-up survey)

How do you allocate capacity funds? **We use some for servicing research and competitive funding to research projects.**

What's working well about this allocation system? **Competitive is working, but still early in the process.**

What challenges with your allocation system would you like to address in the next 2 years? **Improve review process so the Director does not have to spend an inordinate amount of time on the process.**

**Fiscal Update**

State – Alaska – Broke!

University/higher education – dramatic cuts

College - cuts

AES – State budget ½ of what it was when I assumed this position

**Salaries – no salary increase. I took a 25% pay cut**

**Programmatic Highlights - New Successes**

**New Positions - Losing faculty**

**Personnel Changes - New facility director at the Matanuska Experiment Farm and Extension Center who is working very well to develop future plans for a facility that has languished.**

**Facilities**

**Strategic Planning**

**Organizational Restructuring – may be coming**

**Grant Awards Totals**

NIFA

NIH

NSF

DOE

Private Foundations

Other

## Hawaii Report - July 2013

The College of Tropical Agriculture and Human Resources (CTAHR), University of Hawaii at Manoa, welcomed new Dean Maria Gallo in July 2012, as Interim Dean Sylvia Yuen accepted the position of Special Assistant to the President for Food Safety and Security. Dean Gallo was formerly chair of the Agronomy Department at the University of Florida in Gainesville. Charly Kinoshita continued as CTAHR's Associate Dean for Academic and Student Affairs, and Ken Grace and Carl Evensen remained as the Interim Associate Deans/Directors, respectively, for Research and Cooperative Extension. A search for these permanent positions is expected to be conducted in late 2013.

This was a year of change and challenge for the University of Hawaii. At the University of Hawaii at Manoa, former Chancellor Virginia Hinshaw was replaced by Tom Apple, formerly provost of the University of Delaware, in June 2012. Vice Chancellor for Research Gary Ostrander left UH Manoa for Florida State University in Fall 2012, and Brian Taylor, Dean of the School of Ocean and Earth Sciences and Technology (SOEST), stepped in to serve as Interim Vice Chancellor. At the UH System level, Vice President for Research Jim Gaines announced his retirement. Interviews are currently being conducted for both of these research positions. President MRC Greenwood also announced her retirement in January, effective August 2013. An Interim President has not yet been announced, and search procedures for a new President are currently being formulated by the university's Board of Regents.

University higher administration found themselves at odds with the State Legislature this year as a result of the so-called "Wonder Blunder," in which the UH Manoa Athletics Department was defrauded of \$200,000 in June 2012, by Florida-based con men purporting to represent Stevie Wonder in a proposal for an athletics benefit concert. Costs of investigating the incident had reached \$1.2 million by April 2013. As UH attempted to assess responsibility for the loss and deal with the fallout, President Greenwood and new Chancellor Apple were subjected to months of media attention and legislative hearings. The legislative session resulted in a permanent \$7 million reduction to the UH Manoa campus budget, and enactment of a number of legislative restrictions on university fiscal practices.

A final challenge during the past year was the roll-out of the entirely new Kualii Financial System throughout the university system. As with the grants management module of this system rolled out the previous year (myGRANT), Kualii is a work in progress.

Last fall, CTAHR began a year-long strategic planning effort. Steps include department responses to a common set of planning questions, administrative summaries of and responses to these department documents, workshops with all college staff to develop strategic themes, meetings with clientele, focused interviews, and working groups to fully develop goals and benchmarks within each emerging theme.

Extramural funding in CTAHR for calendar year 2012 reached \$22,688,363. Of this amount, 62% was directly from federal sources, 20% from State of Hawaii agencies, 10% from subawards with other universities, and the remaining 8% from miscellaneous sources (foundations, foreign agencies, etc.).

## Western Region State Report Template

Please report on as many of the topics below as possible without exceeding 2 pages. Submit your report to Sarah Lupis, [sarah.lupis@colostate.edu](mailto:sarah.lupis@colostate.edu), no later than COB on Friday, June 23<sup>rd</sup>.

**Institution Name:** University of Idaho

### **Budgeting** (#1 priority topic from Spring Meeting discussion and follow-up survey)

How do you allocate capacity funds? *All faculty with research appointments are required to have active Hatch projects. Based upon the research appointment, the capacity funds are proportionally matched with state appropriated funds and allocated to Hatch projects to provide for salary and limited operational dollars.*

What's working well about this allocation system? *It holds research faculty accountable for submitting Hatch projects.*

What challenges with your allocation system would you like to address in the next 2 years? *How best to incentivize departments to increase research expenditures, support overall research programs, and train graduate students.*

### **Fiscal Update**

State *The state budget is projected to have another surplus in 2017.*

University/higher education *The university budget may have a small increase from the state. However, any increase may require growth in enrollment which is not clearly occurring.*

College *The college's budget will be impacted by enrollment growth for general education dollars. However, the majority of funds for the college are through a separate state appropriation for Ag Research and Extension Service (ARES).*

AES *The ARES budget may receive a small increase in support but the needs for infrastructure improvements are significant. Specific requests for additional one-time funds to address infrastructure have been submitted but much work is needed to secure this funding.*

### **Salaries**

*The university is in the midst of a market-based compensation review of all staff and faculty with implementation of staff raises partly underway. The goal is for all personnel to be at least 80% of market based upon job classification, years of service and training. Significant difficulties in implementation include accurate job classification, inclusion of a merit element, and sources of funding. Staff working on farms, ranches and in greenhouses are not classified well in the review such that direct comparison of field staff suggests we can underpay by an order of 50% or more. Hence our inability to keep component staff at research and extension centers. Generally poor understanding of the budget by upper administration will likely lead to a reduction in force to support the increased salaries.*

### **Programmatic Highlights - New Successes**

- *The initiative for the Center for Agriculture, Food and the Environment (CAFE) creates the largest research dairy in the U.S. and will address challenges and opportunities associated with animal agriculture and food processing nationwide. The state appropriated \$10 million for the estimated \$45 million project. The state will provide another \$5 million along with \$15 million from the university and \$15 million from fundraising.*
- *The newly created Center for Health and Human Ecosystems focuses on how the impacts of land use, including agriculture, urbanization and deforestation, interact to impact transmission and control of disease agents of people, animals and plants.*

### **New Positions**

*Department head positions for new units (described below).*

### **Personnel Changes**

*Administration for the college continues to be in a state of flux. Larry Makus, Associate Dean of Academic Programs, retired effective May and will be replaced by Matt Doumit. Kim O’Neill, Assistant Dean of Development and Communication, moved to Associate Director of Development for the whole university in late May. The position in the college may be restructured. As noted below in the organizational restructuring, one large department is being split into three so department head searches are underway for those as well as for the Department of Animal and Veterinary Science.*

## **Facilities**

- *In 2017 the University of Idaho opened the Integrated Research and Innovation Center (IRIC). A world-class facility focused on interdisciplinary research and discovery. The new facility offers flexible and customizable laboratory, office and collaboration space where teams rotate in and out based upon project lifespans. Faculty from the college are participating in these teams and moving some of their research enterprise into IRIC.*
- *The University of Idaho is collaborating with The Nature Conservancy and the Wood River Land Trust to focus on science, outreach and management of Rock Creek Ranch. Planned projects at the 10,400-acre ranch are intended to improve riparian areas, wet meadows and fish and wildlife habitat, but also address recreational elements and public access. The UI research component of the ranch will encompass many aspects of the watershed – including wildlife habitat, water quality, grazing and more. The ranch has sage grouse, pygmy rabbits, elk and other wildlife species.*

## **Strategic Planning**

*A Program Prioritization Process is underway that is rating every single budgetary program (non-grant) in the university in how these units meet the mission and address the strategic plan for the university. Over 250 “programs” are under review in a complex manner. Programs such as the academic units in the college are being compared to the research and extension centers, each athletic team, facilities, office of sponsored programs, president’s and provost’s office side by side. Each program has a reviewer there are 250 votes to determine each ranking. Supposedly, those units that rank in the 4<sup>th</sup> or 5<sup>th</sup> quintile will not receive any new general education funding.*

## **Organizational Restructuring**

*The 35-year old structure Plant, Soil and Entomological Sciences and Agricultural Systems Management has been transformed three departments 1) Plant Science; 2) Soil and Water Systems; and 3) Entomology, Plant Pathology, Nematology to meet modern needs of students and the public who rely on teaching, research and extension.*

## **Grant Awards Totals**

USDA-NIFA = \$2,931,771  
USDA-ARS = \$1,003,633  
USDA-APHIS = \$992,577  
Federal Pass Thru = \$3,739,917  
USDI = \$282,503  
Other Federal = \$278,680  
State of Idaho Agencies = \$388,219  
Private Foundations = \$192,837  
Industry = \$279,571  
County Support - \$739,928  
Commodity Commissions - \$2,083,563  
Other = \$99,245

*Agricultural Economics  
and Economics*

*Agricultural Education*

*Animal and Range  
Sciences*

*Microbiology and  
Immunology*

*Land Resources and  
Environmental Sciences*

*Plant Sciences and  
Plant Pathology*

*Research Centers*

*WIMU Regional Program  
in Veterinary Medicine*

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# Montana State University

## BUDGETING

How do you allocate capacity funds?

*We earmark a set dollar amount for faculty salaries and benefits. The remainder of the appropriation is allocated to the individual department heads to distribute to their faculty with approved Hatch or Hatch multistate projects, for support of those research efforts such as research staff wages and benefits, graduate student support or operations costs.*

What's working well about this allocation system?

*It allows flexibility for faculty-driven projects combined with multiple year support. All faculty with Hatch or Hatch multistate projects have salary paid from those federal dollars that should reflect their effort on those projects. The department head is in a better position than the director to determine the need of the individual faculty, so the allocation to the department for distribution works well.*

What challenges with your allocation system would you like to address in the next 2 years?

*We are challenged by an increase in the number of projects being approved. This increase reduces the support for projects thus challenging the return on investment. We will be considering a competitive process to provide more substantial support for fewer projects.*

## FISCAL UPDATE

State legislature-approved budget for FY2018:

\$213,766,628 = University/ Higher Ed (MUS educational units and research agencies)  
\$ 7,536,628 = College of Agriculture  
\$ 15,172,341 = AES

## SALARIES

	professor	associate	assistant
Average	97,304.99	75,934.64	71,184.54
Median	91,851.00	71,219.00	67,639.00

## NEW POSITIONS

*Advanced Asst/ Assoc/ Professor* *Economics*  
*Advanced Asst/ Assoc/ Professor* *Health Economics*  
*Assistant Professor* *Quantitative Genetics/ Statistical Genomics*

## PERSONNEL CHANGES

*Three retiring/ changing department heads*

## **PROGRAMMATIC HIGHLIGHTS-NEW SUCCESSES**

*A particular highlight for the Montana Agricultural Experiment Station was the successful completion of two projects funded by the Montana Research and Economics Development Initiative. These projects received greater than \$4million of the \$15million allocated. The first project, Increasing Profitability by Improving Efficiency of Montana's Farm and Ranch Lands, has provided a firm foundation for reducing the fallow acreage of farm land in the state. The second project, One Medicine, has advanced the understanding of potential management of zoonotic diseases which affect humans, livestock and wildlife.*

## **FACILITIES**

*MAES was able to invest ~\$2.5million in special funds approved by the legislature in facility improvements at our seven research centers and farms in the Bozeman area. These funds allowed us to build new chemical storage and handling facilities, ensuring personnel safety, as well as new equipment maintenance facilities suitable for large, modern agricultural equipment.*

## **STRATEGIC PLANNING**

*MAES conducted our first planning summit in November 2016. The summit provided the opportunity for faculty, staff and stakeholders to engage in visioning for our shared future, identifying program priorities and gaps in critical programming for the future.*

## **ORGANIZATIONAL RESTRUCTURING**

*The University is moving toward a shared services model for accounting, IT, communications and HR. While the effort is focused on efficiency, we are working to ensure the effectiveness for our distinctive missions and funding for MAES, the College and Cooperative Extension.*

## **GRANT AWARDS TOTAL**

NIFA grants	1,492,707.14
USDA (non-NIFA)	705,073.15
NSF	1,076,958.14
DOE	54,390.11
DOD	1,477.56
NIH	2,391,270.55
Health & Human Services	43,096.59
NASA	12,691.18
Other (includes pass through)	2,781,740.95
Industry grants	743,942.88
Other Non-Federal Funds	2,833,795.55

## Western Region State Report Template

Please report on as many of the topics below as possible without exceeding 2 pages. Submit your report to Sarah Lupis, [sarah.lupis@colostate.edu](mailto:sarah.lupis@colostate.edu), no later than COB on Friday, June 23<sup>rd</sup>.

**Institution Name: University of Nevada, Reno**

**Budgeting** (#1 priority topic from Spring Meeting discussion and follow-up survey)

### **How do you allocate capacity funds?**

Approximately 66% of our federal capacity funds are allocated to projects on a competitive basis. Another 17% of federal capacity funds are allocated to approved projects as part of faculty start-up packages. The amount of funds allocated to projects on a competitive basis is going down as we are struggling to keep up with start-up funding demands and research infrastructure needs

### **What's working well about this allocation system?**

Our allocation system is in transition at this time. The positive aspect of a competitive process for allocation of funds is that we are able to provide a reasonable amount of funding to support some of the best research. The funding levels are sufficient to support a reasonable research project.

### **What challenges with your allocation system would you like to address in the next 2 years?**

We are largely moving away from the competitive project process as start-up and infrastructure needs outweigh funding individual projects. If we build up the research infrastructure capabilities of our field stations and research labs then we can serve more faculty and projects. The downside to the competitive project funding process was that a few of the faculty became dependent upon the funding and/or looked at it as an entitlement.

## **Fiscal Update**

**State:** Nevada had an approx. \$500 million surplus at the end of the fiscal year. The State Legislature passed and the Governor signed the new state budget which was larger than the previous budget.

**University/higher education:** The University received increased funding for the next biennium beginning July 2017. The additional funding comes primarily in the form of new faculty positions and COLA. The University also received funding for new construction

**College** – College received funding for new positions and COLA for existing faculty and staff.

**AES** – No new operating funds but benefited from new faculty positions and COLA increases.

**Salaries: New state budget provides 3% COLA raise to all state workers each year of biennium.**

## **Programmatic Highlights - New Successes**

### Global Food Security and Hunger

- Biological markers underling the differential wound healing and storage capacities of two potato cultivars was identified and incorporated into the breeding program at Michigan State University
- An elite line of drought tolerant teff has been identified
- A new protein that directly limits cellulose biosynthesis in plants has been identified and mutants designed.
- Vaccine trials on bovine foothill abortion has inoculated over 10,500 cows.

### Climate Change, Natural Resource Management and Environmental Science

- Methods developed for detecting atmospheric mercury and lead have now been integrated into EPA's air quality management models.
- In assessing Sage Grouse, new methods of estimating survival, spatial data on vegetation and broods sizes were incorporated into GIS models.

- Molecular advancements were made in determining how Bark Beetles produce attractant pheromones and deal with digestion of toxic resin produced by pine trees

#### Sustainable Energy

- Research into Prickly Pear Cactus as a biofuels resource in arid climates continues. A major breakthrough came in the increase of lipid content through genetic modification.
- Gumweed research into biofuels production has improved oil extracting methods for potential use in jet fuel.
- Oil production genes were successfully transferred to model plants, which in turn started producing oil droplets

#### Childhood Obesity, Nutrition, and Health.

- Work looking into the effects of grape seed extract supplements on humans has pinpointed the mechanism that inhibits insulin resistance, have found the process in which intestinal bile leads to lower triglyceride levels, and have determined that the extract helps as a lipid-lowering therapy by decreasing metabolic formation of fat.

#### Food Safety

- Our food safety scientist have developed protocols that reduce salmonella contamination by 90% in ground beef and chicken.

#### **New Positions:**

9 new faculty positions awarded between 2016 and 2019 for Dryland Agriculture Cluster  
 3 new health related faculty positions awarded to Biochemistry Molecular Biology Program (2017-2019).  
 3 new faculty positions awarded for 2018 to support Nutrition program  
 5 new staff positions funded over 2 year period 2016-2018.

**Personnel Changes:** We are in the process of hiring a new Director of Cooperative Extension.

**Facilities:** We have received \$1.9 Million in funds to renovated space into new laboratories and offices for AES/College faculty

#### **Strategic Planning:**

The two major goals for the Agricultural Experiment Station this next year are the following. Begin building up the research infrastructure at our field stations. This includes investing funds in equipment and facilities as well as hiring additional support personnel. The other major goal is to expand the Experiment Station footprint across the state. For many years, the Nevada Agricultural Experiment Station has largely focused on activities in and around the Reno area and Northern Nevada. The recent legislative events in Nevada have emphasized the need to expand our footprint throughout the state. The goal will be to expand our current activities in rural Nevada and Clark County and to develop a closer relationship with those various governmental agencies.

#### **Organizational Restructuring:**

This past year the College was restructured. Cooperative Extension was moved back into the College of Agriculture, Biotechnology and Natural Resources (CABNR). Current structure has the Directors of Cooperative Extension and Ag. Experiment Station reporting to the Dean of CABNR. The directors also serve as associate deans of CABNR.

#### **Grant Awards Totals: These represent new funding awards received between 7/1/16 and 5/31/17**

NIFA – \$79,943  
 NIH - 0  
 NSF - \$1,087,429  
 DOE – \$1,332,975  
 Private Foundations - \$117,209  
 Other - \$4,349,538

## Western Region State Report Template

Please report on as many of the topics below as possible without exceeding 2 pages. Submit your report to Sarah Lupis, [sarah.lupis@colostate.edu](mailto:sarah.lupis@colostate.edu), no later than COB on Friday, June 23<sup>rd</sup>.

**Institution Name: New Mexico State University**

- **Budgeting (#1 priority topic from Spring Meeting discussion and follow-up survey)**
  - NMSU currently allocates capacity funds to departments to cover salaries and operations.
  - Our Dean wants us to move toward making our capacity funds completely competitive, but we do not know yet what that will look like or how it will be accomplished.
  
- **Fiscal Update**
  - State – The state has taken an additional 1% cut to AES in FY18, on top of 8% from FY17.
  - University/higher education – NMSU is looking closely at where it can reduce budget shortfalls through reduction of positions and possible program consolidations
  - College – See above.
  - AES – AES has assembled and Research Advisory Team, consisting of industry representatives, department heads, faculty, and staff, to evaluate off-campus research station needs and performance, and to recommend research priorities and potential resource strategies. These recommendations will be delivered to the Dean of the College of Agricultural, Consumer and Environmental Sciences (ACES).
  
- **Salaries:** \$16,780,865.00 from all sources (faculty, professional, other staff, student), not including fringe.
  
- **Programmatic Highlights - New Successes**
  - Rolston St. Hilaire, NMSU Plant and Environmental Sciences Department Head and Professor, developed and patented the *Acer grandidentatum* “JFS-NuMex 3.” J. Frank Schmidt & Son Co. trademarked the Mesa Glow maple name.
  - Derek Bailey, professor in the New Mexico State University Department of Animal and Range Sciences, was awarded a Fulbright Senior Scholarship to conduct collaborative research in Australia. The research focuses on precision livestock management and investigates the potential for real-time tracking to identify disease and other cattle and sheep welfare concerns.
  - NMSU is dramatically improving survival of tree seedlings used in restoration. The John T. Harrington Forestry Research Center at Mora subject seedlings to harsh environments to prepare them for life in the Southwest forests.
  - Research Associate Professor Jennifer Randall in Entomology, Plant Pathology and Weed Science was awarded a \$4.4 million grant to coordinate regional pecan research. The grant was funded as part of the Specialty Crop Research Initiative through the U.S. Department of Agriculture National Institute of Food and Agriculture.
  - Researchers are developing unique methods to strengthen the chile industry. A technique to induce resistance using a microbe related to a devastating disease has been shown to increase chile weight and yield by almost 10%.
  
- **New Positions**
  - Dr. Kofi Djamen has been hired as an agronomist/irrigation specialist at the Farmington Agricultural Science Center.
  - Dr. Colby Brungard joined the Plant & Environmental Sciences Department as a pedologist.
  - Dr. Ivette Guzman joined the Plant & Environmental Sciences Department to work in sustainable agriculture.
  - Dr. Marisa Thompson is an ornamental & landscape horticulturalist with a joint appointment in the Department of Plant & Environmental Sciences, and the Department of Extension Plant Sciences.

- Dr. William “Gil” Giese is a viticulturalist with a joint appointment in the Department of Plant & Environmental Sciences, and the Department of Extension Plant Sciences.
  - Dr. Niall Hanan joined the Plant & Environmental Sciences Department to work on landscape ecology with the Jornada Long-Term Ecological Research (LTER) Site.
  - Dr. Hatim Geli is an ecosystem modeler with the Animal & Range Sciences Department.
  - Dr. Sara Fuentes-Soriano joined the Animal & Range Sciences Department as a range plant taxonomist.
  - Dr. Lara Prihodko joined the Animal & Range Sciences Department as a range ecologist.
  - Dr. Fitsum Abadi is a population modeler with the Fish, Wildlife & Conservation Ecology Department.
  - Dr. Kert Young is a brush specialist with a joint appointment with the Animal & Range Sciences Department, and the Extension Animal & Natural Resources Department.
- **Personnel Changes**
    - Dr. Rolando Flores became Dean and Chief Administrative Officer of ACES on August 1, 2016.
    - Dr. David Thompson returns to the faculty, effective July 1, 2017. Dr. Natalie Goldberg will become Interim Associate Dean and AES Director.
- **Facilities**
    - All off-campus research centers have infrastructure with serious maintenance/repairs needs, exceeding \$11 million.
    - NMSU and ACES are preparing a plan for a state bond in 2018 to fund construction of a new meat lab, vivarium, and other animal science facilities on main campus.
- **Strategic Planning** (see below)
- **Organizational Restructuring**
    - As part of NMSU’s “Transformation to become a 21<sup>st</sup> Century University”, the College of ACES is reviewing its mission, strategic goals, and status to determine whether our current structure is best for achieving those goals and serving the people of New Mexico.
- **Grant Awards Totals (first three quarters of FY17)**
    - NIFA – \$4,957,114
    - NIH – \$840,646
    - NSF – \$699,070
    - DOE – \$0
    - Private Foundations – \$550,717
    - Other – \$11,178,246

## Western Region State Report Template

Please report on as many of the topics below as possible without exceeding 2 pages. Submit your report to Sarah Lupis, [sarah.lupis@colostate.edu](mailto:sarah.lupis@colostate.edu), no later than COB on Friday, June 23<sup>rd</sup>.

**Institution Name: Oregon State University (OSU).**

**Budgeting** (#1 priority topic from Spring Meeting discussion and follow-up survey)

**How do you allocate capacity funds?** Funds are used as salary to support AES FTE. The college supports six multi-disciplinary collaborative projects formed around NIFA program areas (Food Security, Food Safety, Obesity, etc). 25% of funds are allocated for multistate research fund (MRF) projects.

**What's working well about this allocation system?** This works well to keep faculty engaged in Hatch programmatic areas and reduces reporting and proposal development requirements for individual faculty.

**What challenges with your allocation system would you like to address in the next 2 years?** Proposing and gaining approval for multistate projects needs to be less burdensome and projects should be allowed to be submitted as they become available. A one time per year submittal process ignores the need for expediency for some projects and limits Hatch fund reimbursement for MRF projects.

### Fiscal Update

State – In the 2017-2019 biennium, the state of Oregon is facing a \$1.4 billion shortfall that impacts the University and AES.

University/higher education – OSU is facing a \$20 million shortfall even with 4% tuition increase in the 2017-2018 academic year.

College – The College of Agricultural Sciences base funding for education will be reduced by ~ 3.0%.

AES – The 2017-2019 budget for AES and Extension remain unchanged from current levels in the governor's budget. A flat budget means a decrease in "real" dollars of 7.5-8% for AES and Extension due to projected increases in costs. The legislature is still in session, and has not yet made a final determination on the budget.

**Salaries** –Salaries remain competitive but providing sufficient support funds remains a challenge for hiring and retention.

### Programmatic Highlights - New Successes

- Kim Anderson from the Department of Environmental and Molecular Toxicology developed a passive sampling wristband that has many applications as a low cost and accurate monitor of toxin/contaminant exposure.
- Michael Behrenfeld from the Department of Botany and Plant Pathology is leading the North Atlantic Aerosols and Marine Ecosystems Study (NAAMES), a five year investigation to resolve key processes controlling ocean system function, their influences on atmospheric aerosols and clouds and their implications for climate.
- Hillary Egna and other researchers from the Aquafish Innovation Lab found ways to successfully grow a species of freshwater catfish in hyposaline waters in Bangladesh, thereby expanding the potential for aquaculture amid climate change impacts.
- The Culinary Breeding Network, created by members of the Horticulture Department, connects seed growers and chefs, bridging the divide between farm and table.
- OSU's hazelnut breeding program, led by Shawn Mehlenbacher of the Horticulture Department, has released new varieties with resistance to Eastern Filbert Blight that are being widely planted in the Willamette Valley.
- Thanks to a crowd funding campaign, the genome of OSU's mascot, the beaver, was sequenced.
- Yanyun Zhao from the Department of Food Science and Technology developed a water-resistant and antimicrobial edible film that has the potential to extend the shelf life of foods with wet surfaces, such as meat, cheese, and cut fruit and vegetables.
- Judit Barroso from the Columbia Basin Agricultural Research Center documented resistance to glyphosate in some populations of Russian thistle in the northeastern Oregon.

**New Positions** – Due to state legislative funding increases in the FY15-17 biennium, 31 new faculty positions were added to AES and Oregon Agricultural Extension.

**Personnel Changes** - New CFO (Jackie Thorsness), New Department Head for Applied Economics (Jennifer Alix-Gracia), New Director at the Mid-Columbia Agricultural Research and Extension Center (Steve Castagnoli), Eastern Oregon Agricultural Research Center in Union (David Bohnert), Southern Oregon Research and Extension Center in Central Point (Rich Roseburg) and OSU's program at Eastern Oregon University in La Grande (Patricia Kennedy).

**Facilities** – New Precision Agriculture buildings on the Corvallis campus and at the Hermiston Agricultural Research and Extension Center (in cooperation with Blue Mountain Community College). At the Malheur Experiment Station in Ontario, Oregon, one large building and five outbuildings were destroyed by severe storms in January of 2017.

**Strategic Planning** – A strategic intent document completed in 2014 has been well received internally and externally. Priority staffing continues to serve College priorities and provides reassurance to stakeholders and service districts.

**Organizational Restructuring** – Combining of Eastern Oregon Agricultural Research Centers in Burns and Union under one Director, David Boehnert.

**Grant Awards Totals (Fiscal Year 2016)**

Source	\$ (millions)
NIFA	6.6
NIH	1.2
NSF	5.1
DOE	0.4
DOD	0.6
State Agencies	4.8
Inter-institutional Collaborations	10.1
Private Foundations	5.6
Industry	1.7
Other	19.2
<b>Total</b>	<b>55.3</b>

## Western Region State Report WSU

**Institution Name:** Washington State University

### **Budgeting** (#1 priority topic from Spring Meeting discussion and follow-up survey)

How do you allocate capacity funds? These are allocated approximately 40% salaries and 60% operations and equipment as needed. We allocate based on project needs and project areas, in general. We are in the process of converting from individual to umbrella projects to facilitate more intentional allocation and or internal competitive process.

What's working well about this allocation system? Current system is suboptimal and thus the need for revision.

What challenges with your allocation system would you like to address in the next 2 years? We want to increase the competitiveness of our faculty by using our capacity funds more strategically and with more flexibility. Therefore we are completely restructuring our research projects from individual projects to umbrella projects consisting of 10 to 20 faculty. We will follow this program restructuring with an allocation restructuring/reorganization to increase our ability to leverage and distribute our capacity funds more adaptively and with more flexibility.

### **Fiscal Update**

State – No state budget has been passed as of June 23, 2017

University/higher education – not expecting any changes

College – Not hiring except for priority positions

AES – strategically investing in phenomics and recruitment of high profile researchers and endowed chairs

**Salaries** – nothing to report

**Programmatic Highlights - New Successes** – in the midst of the implementation of individual Hatch projects to umbrella/team/collaborative projects. Cosmic Crisp, our new apple variety (WA-38) is receiving a lot of media attention this year. The Center of Excellence for Food Safety was launched. Early career faculty in integrated pest management, alternative grain breeding, phenomics, and wheat genetics received USDA NIFA grants helping to bring WSU into the top 6 for NIFA competitive grant awards this year. WSU was ranked by U.S. World News And Report as #13 for public research universities in agricultural sciences and 33<sup>rd</sup> in the world for both public and private.

**New Positions-** Director of Institute of Biological Chemistry with opportunity hire; food safety position in negotiation and 2 Endowed Chair positions have ongoing searches. 1 position in Entomology.

**Personnel Changes** –Dean search will continue in the fall

**Facilities** – Awaiting results of legislature for Plant sciences building.

**Strategic Planning** – WSU is in the midst of a “Drive to 25” Initiative. We are active in contributing to metrics for increasing research productivity and WSU’s overall research profile. We are active participants and recipients of WSU’s Grand Challenge in Research awards in 2016. Our research in stormwater, nutritional genomics, and livestock genomics have received priority funding and investment.

### **Organizational Restructuring** –

**Grant Awards Totals 10/1/16 – 6/13/17** Total for AES \$38.7 M

NIFA	\$7,214,365
NIH	\$557,839
NSF	\$3,333,787
DOE	\$210,224
Private Foundations	\$1,859,701
Other	<u>\$25,599,163</u>
<b>Total</b>	<b>\$38,775,079</b>

**Consent Agenda Item:** Executive Director Report, April - June, 2017

**Presenter:** H. Michael Harrington

**Action Requested:** For information only

## **I. REGIONAL ACTIVITIES**

### **IMPACTS**

- Continue to nurture relationship with the Western Governors' Association (WGA) through regular conference calls with Bill Whitacre. Arranged for Jim Ogsbury (WGA-ED) to attend our Joint Summer Meeting. Distributed new information on LGU infrastructure needs and the One Ask proposal for the NIFA budget at the Annual Meeting of the WGA meeting in Whitefish MT
- Developed draft regional grants program

### **WAAESD**

**Executive Committee:** Participate in monthly conference calls to address immediate business of the association. Developed several budget scenarios for discussion and consideration.

#### **Western Governors Association**

- Continued to meet biweekly with Bill Whitaker and Lyla Houglum to discuss WGA initiatives and
- Attended WGA meeting in Kalispell MT June 25-28 See below

#### **. Meeting Support and Logistics**

- **Joint Summer Meeting:** Worked with Milan Shipka, Sarah Lupis and the Executive Committee to finalize WAAESD agenda. Worked with Oregon State on overall planning and logistics. Coordinated attendance of Jim Ogsbury (WGA), NIFA, Cornerstone and Regional Center representatives.

#### **Committee Activities**

- **Western Rural Development Center Board:** I represent the Western Directors' representative on this activity. Serve as the recruiting chairman responsible to identifying new board members. Attended Annual meeting in Park City UT
- **Western IPM Center:** I serve as the Western Directors' representative on the Center Steering Committee.

#### **Multistate Program**

- **Excellence in Multistate Research Awards Program:** Our office facilitated collection and review of nominations and forwarded Western Region winner to the ESCOP Science and Technology Committee.
- With Jeff Jacobsen, Chris Hamilton and Sarah Lupis to address problems in the NIMSS as needed.

#### **Southern Rockies LCC**

- Serve on the Science Committee and participated in several calls to rank priorities. Distribute relevant information on RFAs, webinars, etc. to Directors.

#### **Regional Grants Program**

- Developed the initial program draft, worked with Chris Pritsos, Chris Davies and John Tanaka to revise program outline

#### **ESCOP Leadership Award:**

- Lee Sommers was nominated from the West for the award this year. I worked with Lee to collect his CV and wrote the bio for inclusion in the APLU Program.

**State Visit:** April 19-20, University of Nevada Reno

- Met with Bill Paine, Chris Pritsos
- Met with Stan Johnson to discuss training program proposed by the National Center on Food and Agriculture Policy (NCFAP)

## **II. NATIONAL ACTIVITIES**

### **ESCOP**

#### **IMPACTS**

- Developed one pagers for Infrastructure deferred maintenance and capacity funds. The former was used during appropriations committee testimony.
- The Budget and Legislative Committee is working with NIFA to clarify Time and Effort Reporting expectations.
- Identified participants for joint ESCOP-ECOP-NIFA-NRCS discussion partnerships
- With Eric Young developed session on the Finding the Balance between Teaching and Research for the fall ESS meeting.
- Coordinated and facilitated a series of 12 meetings for Bret and Fred Schlutt (ECOP Chair) May 17-19

#### **Assistance to Bret Hess ESCOP Chair**

- Coordinated and facilitated a series of 12 meetings for Bret and Fred Schlutt (ECOP Chair) May 17-19
- With Bret, develop agendas for monthly Chairs Advisory Committee calls
- Facilitated formal approvals from the ESCOP Executive Committee for expenditure of funds for NCFAR and
- Drafted a number of congratulatory and appointment memos

#### **Committee Activities**

- **ESS Annual Meeting Planning Committee** Working with Bret, Gary Thompson (meeting host) and EDs to finalize agenda and identify topics of interest. With Eric Young, organized session on finding the Balance between Research and Teaching. Participated in frequent organization calls. With Bret, Gary, et al as well as with our session speakers; Mike Martin, Jimmy Cheek, Bob Shulstad and Joe Broder.
- **Chair's Advisory Committee:** Participate in monthly conference calls
- **ESCOP Budget and Legislative Committee:** Support Chairman Bill Brown as the Executive vice Chair on this important committee.
  - With Bill, develop draft agendas
  - Organize monthly calls.
  - Confirmed ESCOP positions on the Farm Bill Greg Bohach CLP Chair.
  - Developed summary of Time and Effort reporting from NIFA presentation and the NERAOC meeting in San Antonio
  - Continue to track 2017, '18 budgets

- Participate in ECOP B&L Calls
- **BAA-Budget and Advocacy Committee**
  - Support B&L Chair, Bill Brown and participate in monthly conference calls
- **BAA-BAC Water Quality Working Group**
  - While unclear to me the Water Security programs
- **Communications and Marketing Committee**
  - I serve as back up to Rick Rhodes and also participate on the Joint Committee.
- **Policy Board of Directors**
  - Drafted and Sarah finalized one-pager summarizing infrastructure needs for distribution to the system.
  - Drafted and Sarah finalized one-pager summarizing the TEconomy capacity funds study

#### **Summary of Travel, April-June 2015**

- April 19-20: State visit University of Nevada-Reno
- April 24-28: NERAOC, San Antonio TX
- May 1-3: NMCC (EDs) Meeting Washington DC
- May 18-19: WERA 1012, Estes Park
- May 22-25: Western Rural Development Center Annual Meeting Park City UT
- May 25-28: Western Governors Annual Meeting, Whitefish, MT

## **Western Governors' Summer Meeting Report**

June 25-28, 2017

Whitefish, MT

I attended all sessions and also met with Jim Ogsbury (WGA Executive Director) to discuss infrastructure needs at western region colleges of agriculture universities.

I met with Bill Whitacre to discuss current efforts including the ESA, invasive Species Advisory Committee Forest and Rangeland Health and the new initiative on workforce development.

Provided background information on the "One Ask" and the relationship with the Western Perspective/Agenda (one pagers) to a number of WGA officials. Also note the Policy Resolutions at the end of this summary, especially the statement on Western Agriculture

### [Western Governors' Association Annual Report:](#)

#### **Session Highlights**

**Roundtable: Connecting Canada and the West:** Canadian Premier **Brad Wall** of Saskatchewan, Canadian Ambassador **David MacNaughton** and several Members of Parliament joined the Governors in a roundtable discussion, moderated by Gov. Bullock, to discuss common issues such as energy and forest management. On the Canada-U.S. softwood lumber dispute: "Since the election of the new Administration, conversations have become more productive. These are very challenging issues on both sides. However, we are betting we have a shot of getting something done." "NAFTA isn't perfect. It can and should be updated. But we want it improved, we don't want it abolished.

**Roundtable: Brewing up and Economic Force:** Nevada **Gov. Brian Sandoval** moderated the conversation on the explosive growth of microbreweries and craft distillers in western states with panelists **Tim O'Leary**, Founder, KettleHouse Brewing in Missoula; **John McKee**, Owner/Distiller at Headframe Spirits in Butte; and **Acacia Coast**, State Guilds Manager for the Brewers Association.

**Western Governors' Conversation on Infrastructure:** The Governors, in a discussion moderated by Hawaii **Gov. David Ige**, discussed the significance of infrastructure investment in the West. Concerns include frivolous lawsuits and extended approval process especially when federal funds are involved.

**Keynote, Frank Luntz:** In "Winning the West & the Rest of America," the influential pollster talked to the governors about his research on infrastructure, education and "What Americans Really Want." Alternately insightful and humorous, Luntz emphasized the effective use of language. He closed with a plea for the Western Governors to take an even greater leadership role, even suggesting a resolution that defined the "New Relationship" between the federal government and states that concluded: "It's about giving states the responsibilities most people in every region believe they deserve. Americans are looking to the governors to be their voice. Yes, they want to be heard. But more importantly, they want their Governors to lead."

**Roundtable: No Kid Hungry featuring Jeff Bridges:** The Governors were joined by **First Lady Lisa Bullock** and Academy Award-winning actor **Jeff Bridges** (shown above) in a roundtable discussion about childhood hunger. Bridges, the spokesman for No Kid Hungry, has been active in this arena for more than three decades. **Jeff Bridges:** "The enormity of the problem is what drew me in to working on it: 1 in 5 kids in Montana and 1 in 6 across the nation are suffering from hunger. For Native Americans, it is 1 in 3. This is

shocking, but it is such a solvable problem. In this nation, we have the money, the food and the know-how. We just need the will to get it done. I'm excited to be here today. Think of the team we have assembled on this stage. We can get stuff done to solve this!"

### **Chairman's Initiatives**

**Species Conservation and the Endangered Species Act:** Governor Mead (WY) gave a progress report on year 2 of ESA initiative during which he spoke to the importance of using state-based data, research and education in decision making.

- [Annual report](#)

**National Forests and Rangelands Management:** Governor Bullock (MT) new WGA chair, provided a first year progress summary.

- [Annual report](#)

**Workforce Development in the Western United States:** Governor Daugaard (SD) presented his Chairman's initiative for the next 3 years. Goals include:

- i. Identification of current and prospective staffing needs of regional employers and the necessary skills to satisfy these needs;
- ii. Creation of enhanced career opportunities for students, graduates, displaced workers, and other members of the labor pool through new educational programs, career training and other means;
- iii. Activation of mechanisms to connect regional employers with appropriately trained students and prospective workers; and
- iv. Development of innovative strategies to enhance economic opportunity for students, workers and industries located in rural communities of the West.

### **New Policy Resolutions:**

- **Workforce Development:** To meet current and future workforce development challenges, Western Governors are committed to identifying innovative approaches that connect western citizens in need of career advancement opportunities to western business sectors with employment vacancies to be filled. The Western Governors' Association is ideally situated to collect and disseminate workforce development information (such as best practices, case studies and policy options) to enhance workforce development in the West. This resolution directs WGA to pursue a workforce development initiative that leverages the region's best thinking to help bridge the gap between prospective workers and western employers, now and in the future
- **Species Conservation and the Endangered Species Act:** Western Governors applaud the principles and intent of the Endangered Species Act (ESA). The Governors believe that targeted, legislative, regulatory, and funding refinements could improve the operation of the ESA. The Governors also recognize that much can be accomplished by working collaboratively with federal partners and that the ESA can only be reauthorized through legislation developed in a fashion that results in broad

bipartisan support and maintains the intent of the ESA to protect and recover imperiled species. This is an amendment to *WGA Policy Resolution 2016-08*, incorporating year-two Species Conservation and ESA Initiative principles by reference.

- **National Forest and Rangeland Management:** Western Governors support sound forest and rangeland management policies that maintain and promote environmental, economic and social balance and sustainability. The Governors support programs intended to reduce wildfire risk and improve forest health and resilience, and believe the federal landscape should be focused on environmentally-sound forest and rangeland management practices that also provide sustainable economic opportunities for local communities. Western Governors encourage collaboration as a tool to achieve community-supported and durable land management outcomes.
- **Western Agriculture:** Western Governors support a broad array of funding, education, research, and conservation programs that enable farms, forests, and rangelands to be important contributors to the economies and quality of life in western states. The Governors encourage responsible management of federal lands in the West, given that western states include more than 75 percent of our national forest and rangeland ecosystems. Western Governors encourage integrating these policies into legislative action as Congress considers the 2018 Farm Bill.
- **State Wildlife Science, Data and Analysis:** Western Governors direct U.S. Fish and Wildlife Service and National Marine Fisheries Service to utilize state wildlife data, analysis and expertise as principal sources in development and analysis of science serving as the legal basis for federal regulatory action to manage species and habitat. The Governors support efforts to provide statutory exceptions to Freedom of Information Act disclosure for state wildlife data and analysis in instances where publication of state data provided to federal agencies would be in violation of existing state statutes.

**Consent Agenda Item** : Assistant Director Q2 Report, March-June 2017

**Presenter:** Sarah Lupis

**Action Requested:** For information

**Background:**

## **REGIONAL ACTIVITIES**

### **WAAESD**

- Served as the Recording Secretary of the WAAESD; produced minutes of meetings and conference calls.
- Maintained the WAAESD web site
- Maintain electronic mail lists for various groups (e.g., WAAESD, WAPS, WAHS, CARET, WCOOs, W-Admin Officers)
- Develop, maintain, and reconcile WAAESD budget and expenditures
- Created and processed financial and travel documents in support WAAESD transactions and activities
- Maintain WAAESD Twitter account, posting relevant stories about AES research, news, etc. and leveraging stories to national attention. Twitter account has 270 followers (up from 223 in Q1 2017)

### **Western Region Multistate Research Portfolio**

**Regular Support:** Regularly provide support to Administrative Advisors and SAES staff on navigating the NIMSS and interpretation of national and regional multistate guidelines. Added new users, helped to troubleshoot access issues, facilitated participation sign-up, corrected user station assignments. In this quarter, I helped to facilitate several significant changes to the system:

- Added additional tracking information to Appendix E (creator of App E now stored in system)
- Approved proposals made available for meeting creation
- Meeting minutes, attachments upload file size increased to 10mb
- Meeting authorization email distribution modified to send separate email to recipients (eliminate "reply all" issue)
- Removed Katelyn Sellers from existing NIFA emails
- Implemented ability for station directors to access users list for their respective stations. On the list added an activate/deactivate button. Users only have the ability to access users for their station.
- Modified the assign reviewer list to return 1) active projects which started 36 months from the current date and 2) all proposals.
- Corrected error on "Assign Reviewer" view for certain users by adding additional validation
- Implemented a message that displays when a user adds an assistant or associate director without adding a station director. The message prompts the user to either remove the assistant or associate or to add a station director to avoid generating errors in the system.
- Implemented printable PDF for NRSP mid-term reviews.
- Modified NRSP midterm review email to copy all RSAs
- Modified Appendix E to store last approver and rejector (viewable under Appendix E > Edit by Admin and RSAs
- update the hyperlink attached to WAAESD on this page ([https://www.nimss.org/directory/regional\\_offices](https://www.nimss.org/directory/regional_offices)) to [www.waaesd.org](http://www.waaesd.org)

- Implemented downloaded CSV file for participants by station data.
- Improved accuracy of meeting search
- Modified NIFA approval emails to return appropriate objective numbers

**2017 Renewing Projects:** Currently facilitating the renewal of 12 projects and the creation of one new one, including reviewing revised proposals for completeness, troubleshooting data entry and access issues for proposal editors and AAs, and issuing participation invitations.

### **Western Region Administrative Officers**

Via the listserv, kept Western Region Admin Officers abreast of important developments and news related to AES operations and events, and facilitated collaboration and information sharing among members.

Provided logistical support, advice, and coordination to institutions preparing to host Western Region Administrative Officers Meetings in Washington (2017) and Alaska (2018). Participated in a conference call with USDA-NIFA to discuss their participation in the Administrative Officers Meeting.

### **Western Agenda Initiative**

Coordinated the creation of nine message pieces about Western Agenda topics that were distributed in advance of at during the AHS-CARET meeting in March. Visit <http://www.waaesd.org/the-western-agenda> to view/download. Message pieces were used by some Western Region AHS-CARET members to highlight priority topics during Hill Visits.

Worked with Bret Hess, Joanne Littlefield (CSU), and other communications directors to create a standard powerpoint presentation about the Western Agenda. The powerpoint can be customized by the presenter or used in “canned” format.

With members of the Western Agenda Implementation Team and Dan Arp (OSU), planned the Western Agenda Roundtable session at the 2017 Western Region Joint Summer Meeting.

### **Western Academic Programs Section**

Coordinated the purchase of awards and recognition materials for WAPS Chairs, Teaching Award winner, and retirees.

Worked with Penny Diebel to create a facilitated agenda for the W-APS Special Session at the 2017 WRJSM.

Participated in WAPS monthly conference calls.

### **NATIONAL ACTIVITIES**

**NRSP001-NIMSS and the National Impact Reporting Project:** Serve on the national Management Committee that oversees NIMSS implementation. Continued to serve as a liaison between NIMSS users (local system administrators, Directors, etc.) and Clemson team regarding existing bugs in the currently operating system and

requests for improvements to the new NIMSS. See above for list of NIMSS improvements I helped to facilitate in this quarter.

Have been responsible for implementing the National Impact Reporting Strategy, including developing, maintaining, and reconciling the NRSP-1 Impact Communication effort budget and expenditures and supervising the Impact Communication Specialist (Sara Delheimer) since the program's inception. In this quarter, I worked with Jeff Jacobsen, Christina Hamilton, and Sara Delheimer to finalize NRSP-1 renewal proposal and 5-year budget based on feedback from regional spring meetings and the NRSP Review Committee.

In this quarter, I worked extensively with CSU College of Agriculture Human Resources to revise the position description for the Impact Communications Specialist in an effort to make the position exempt from new FSLA rules.

Six new Impact Statements for Multistate Research Project were released this quarter. All can be found at [www.multistateresearchimpacts.org](http://www.multistateresearchimpacts.org)

In April, I conducted three sessions of the "Big Impact: Why reporting matters and how to do it well" workshop to faculty and extension staff/specialists at the University of Nevada, Reno. Evaluation forms indicated that participants' knowledge increased and most learned skills that they would apply within a month (evaluation summary attached).

**National Extension and Research Administrative Officers Conference (NERAOC):** In this quarter I effectively stepped down from the national Coordinating Committee, giving my spot to Dave Lebovitz, the Coordinator for the Northeastern Regional Association of Experiment Station Directors (NERA).

Helped the 2019 likely hosts at Colorado State University evaluate potential conference venues in Denver. Provided comments on an RFP for the 2019 meeting. Advised on typical NERAOC practices and decision-making processes/timelines to CSU and consultants.

**National Impact Database Committee & Content Committee:** The National Impact Database met in a 2-hour conference call this quarter to reevaluate the program and make strategic recommendations to ESCOP and ECOP about how to ensure high quality impact statements are entered into the database, facilitate training opportunities for database inputters and faculty who are writing reports from which impact statements are generated. Recommendations will be presented at Joint COPS.

**ESCOP Budget and Legislative Affairs Committee:** Provided logistical support to Mike Harrington (ED) and Bill Brown (Chair) and Mike Harrington by coordinating conference calls and serving as the recording secretary, ensuring that committee business is accurately documented.

**ESCOP/ECOP Communications and Marketing Committee (CMC):** I represent the MRF Impact Writing Project on this committee. The CMC held one conference call during this quarter. Also during this quarter, I provided

extensive comments on the proposed scripts for the “One Ask” video campaign that launched in June. To recap, my concerns were that the videos, in using stock images, would come across as generic and lack authenticity. I was also concerned about the proposed launch date which was in the middle of the Association for Communications Excellence meeting, making it somewhat more difficult for communications professionals to respond in a timely manner. Finally, I advocated for kglobal and Cornerstone to share the draft material and concept with communications professionals and government affairs people in the “blessed” states in advance to get input and buy-in to help ensure that these states, in particular, would play their necessary and key role in promoting the final product once it launched. In this Quarter, Sara Delheimer and I continued to coordinate with kglobal to have multistate research impacts featured on the AgIsAmerica website and social media campaign.

**ESCOP Diversity/Inclusion Task Force:** Founding member of this committee. This committee did not meet during the first quarter.

**ESS Awards:** Submitted a bio and photo to APLU for the Annual Meeting Award booklet for Lee Sommers, the Western Region Excellence in Leadership Award Winner. Helped graphic designers at Montana State University Extension create award certificates for the Excellence in Multistate Research Western Region award winner and submitted a description of W3122 for the 2017 WRJSM Awards Booklet.

**ESCOP Chair Support/CAC:** Provided support to Mike Harrington (ED) and Bret Hess (Chair) for ESCOP and ESCOP CAC activities. Organized and served as the recording secretary on monthly conference calls. Helped create the agenda for the in-person ESCOP meeting at Joint COPS. Edited, designed, and created a 1-page brief on infrastructure needs, based on the Sightlines Report (see attached). This brief was distributed to regional EDs and APLU. The Friday after distribution, the contents appeared in a Politico Morning Ag briefing (see attached). Started the process of creating a brief based on the TEconomy Capacity Funds Report that will be released in early July.

#### **TRAVEL SUMMARY**

- April 4-6, Impact Writing Workshop, Reno, NV
- April 23-27, National Extension and Research Administrative Officers Conference, San Antonio, TX
- June 8-9, NERAOC 2019 Site Visits, Denver, CO
- June 13-16, Association for Communications Excellence, New Orleans, LA

# BIG IMPACT

## Why Impactful Reporting Matters and How to Do It Better

### EVALUATION SUMMARY

- Total number of evaluation forms = 29
- Number of participants who indicated a change in knowledge: 23
- 79% (23/29) respondents reported that the workshop had increased their knowledge level.
- 79% of respondents reported no vague or confusing material.
- 97% (28/29) of respondents were completely or mostly satisfied with the presenters' delivery of the material. One respondent indicated they were neither satisfied nor dissatisfied
- 97% (28/29) of respondents were completely or mostly satisfied with the presenters' knowledge of the topic. One respondent did not indicate a response.
- 90% (26/29) of respondents indicated that presentation visuals and overall appearance were effective and engaging. Some respondents had technical issues viewing presentation.
- 93% (27/29) of respondents were completely or mostly satisfied with the workshop overall. One respondent indicated they were neither satisfied nor dissatisfied. One respondent did not indicate an answer.
- Key takeaways from participants' evaluation comments:

*Individual responses to the evaluation questions are tallied below. Individual comments are transcribed below; they appear in italics below the respective evaluation question.*

#### What was your knowledge level of this topic prior to this workshop?

- None 11111
- Basic 1111111111111111
- Intermediate 11111
- Advanced 111

#### What is your knowledge level now as a result of this workshop?

- None
- Basic 11
- Intermediate 11111111111111111111
- Advanced 11111111

#### What were the most important skills or insights you learned during this workshop?

- *To be concise and quantitative when writing our impact statements*
- *Avoiding jargon*
- *Helped reinforce and invigorate my desire to write better*
- *All of the elements that should go into an impact statement and how to shape them*
- *Knowing about public value*
- *The structure of the statement is important, as is the content*
- *Add numbers on impact statements*
- *Impacts are different than outputs*

# BIG IMPACT

## Why Impactful Reporting Matters and How to Do It Better

- *Listening*
- *How to write impact statements; differences between output and impact*
- *That every report has to have an impact which means a change in condition, behavior, and/or improve knowledge*
- *Output not = impact*
- *How to share technical research content with lay audience; important to limit/explain jargon in impact statements*
- *Get to know what is good impact writing*
- *The structure of a good impact statement*
- *The most important aspects of a good statement broken down into a management “recipe”; practice*
- *Always convey the issues and share why it’s important*
- *Decrease methods; increase human knowledge or behavior and resource condition*
- *I think mostly the organization of the statement and the emphasis on community benefits. Also had an epiphany that “action” piece is like a movie montage—just clips; no one wants to see it in real time 😊*
- *Change in condition was good*
- *Good vs. bad impact statement examples*
- *Extrapolating to public value*
- *The ordering of information that relays impact; having a blue print to follow ensures I do this correctly*
- *Difference between impacts and outputs/outcomes*
- *The trainers’ overriding concepts were easy to understand and helped me plan to examine statements I am planning to write meet the criteria and are formatted to address the principles presented in the workshop*
- *Breaking it all down into section with specific goals in each section*
- *Emphasis on impact and pulling story together*
- *Learning the “recipe/ingredients” that should be included in a well written impact statement/story*
- *The handouts are very helpful and an excellent tool that will be very useful as I move forward*

### **Is there any aspect of your work that you will do differently after attending this workshop?**

- *To be more emphatic when describing benefits to my research*
- *Yes. Many.*
- *Documentation. Sharing impact statements with colleagues not familiar with my work for improvement ideas*
- *Yes; write better impact statements*
- *No*
- *Won’t be doing these as the last minute anymore (I hope); will feel more comfortable getting peer feedback on drafts*
- *Probably not but helped me to polish writing skills*

# BIG IMPACT

## Why Impactful Reporting Matters and How to Do It Better

- *Yes. Amount and quality of information reported on impacts. Avoiding misunderstanding of expressing the results as a plain impact*
- *I'll consider my audience more regarding impact statements*
- *Yes, I will review handouts when writing reports*
- *I will more often include potential impact; I will talk or write less about my methods*
- *Write better proposals and reports; increase visibility of my work to a broader audience*
- *Yes, definitely think about impact at all stages of my work*
- *I will write a statement and continue updating it*
- *Since I don't do much writing for my lab this was also very helpful to share with students making posters/senior thesis*
- *Not hide my candle*
- *Yes—reports and outreach*
- *Keeping it short and to the point.*
- *Social media*
- *Consider the potential impacts as well as the observed and measured impacts*
- *All of it! I am going to use this in all of my reports and even in some social media*
- *Tell the moral of the story*
- *I will use the circle concepts to check to ensure the impact statement I write address the elements emphasized by the workshop trainer*
- *Great resource for staying on target when reporting. Emphasis on clarity was helpful.*
- *Follow the wheel and emphasis levels to organize my statements—great focus*
- *Try to be brief; conclude with global/statewide impact*
- *I will make every effort to write more actively and “user friendly) as opposed to academic*

### How soon do you expect to be able to use this information?

- Immediately 11111111111111 (14)
- Within the next month 11111111
- Within the next three months 11
- Within the next six months 1111
- Within a year 1
- Other
  - Explain:

### Was there any material you found vague or confusing?

- No 111111111111111111111111 (23)
- Yes 111 (3)
  - Explain:
    - *Expand on outputs*
    - *I was not familiar with most songs on Stanford's experiment but the point of the exercise was extremely valid*
    - *Public value statement, the difference between it and an impact statement. Is the public the nation or could it be the county or a whole community?*



# BIG IMPACT

## Why Impactful Reporting Matters and How to Do It Better

*appropriate for our consideration and I would appreciate receiving copies and the trainer's perspective on their value and ways to improve their content.*

### **Any other comments about the workshop visuals and appearance?**

- *Examples were the best part of the presentation*
- *Would love to have the slides on a pdf handout*
- *Great*
- *Don't like the asteroid hitting the Earth. Send the message that impacts are bad.*
- *Not a good idea to make this a video conference. It would be better live for all participants*
- *I would have valued receiving a copy of the powerpoint slide set including examples prior to the session so I could have read and considered their content in preparation for getting the most out of the session.*
- *Thank you for the handout!*

### **In what ways were the workshop exercises ("Name That Tune," Good and Bad Impact Statement Examples, and Write Your Own Impact Statement) effective or ineffective?**

- *Examples were most useful*
- *Wish we had more time to write impact statement. Perhaps an intro email would have asked us to bring a copy of a former impact statement to write.*
- *The "name that tune" really provided an example of how important context is for real comprehension of any topic.*
- *More people should share their written statements*
- *Name That Tune was fun, but took a long time*
- *NTT-Not really effective; Good and Bad S.E. effective as pointing out flaws on statements; WYOIS- ensured I am writing properly*
- *Extremely effective*
- *Very effective because with the activity "Name that Tune" help me to understand that other might not have the same tune that I am writing my report*
- *Very effective as it demonstrates how we are inherently biased due to the time we spend in our own subjects/topics. So it is important in impact statement to be able to relate to a lay audience*
- *Very effective*
- *Good and Bad-good; WYOIS-good*
- *The name the tune exercise was a great way to convey the message and purpose of these workshops*
- *Effective*
- *All very effective*
- *Very effective to have the good/bad impact statement examples; not as effective to do write you own alone (better as a large group with an example scenario)*
- *Only effective. I wish we had the examples in a handout so we could write down on it and keep as bad and one good example of impact statements*
- *Good/ba impact statement and write your own were very effective in helping us understand how powerful they can be*

# BIG IMPACT

## Why Impactful Reporting Matters and How to Do It Better

- *All the exercises were appropriate for our session and engaged us in applying the knowledge being shared by the trainer.*
- *WYOIS- Made us think about what was important to say and how to say it concisely and meaningfully*
- *Good and bad statement examples; write your own impacts—maybe a guiding template to write initially and group activities*

### **Overall, how satisfied were you with this workshop?**

- Completely dissatisfied 111 (3; mistakes)
- Mostly dissatisfied 11 (2; mistakes)
- Neither dissatisfied nor satisfied 1
- Mostly satisfied 11111111 (8)
- Completely satisfied 11111111111111 (14)

### **Please provide any additional comments regarding the workshop.**

- *Provide copies of impact reports (final products) to audience so we know what the end game/goal actually is*
- *Could be shorter*
- *It would be nice to see basic science examples*
- *It will be helpful if the presenter shows more examples of good impact writing in basic science field as well. Thanks.*
- *Thanks!*
- *I would like to have hand-outs of the statements in order to write notes of the good and bad points; could go longer*
- *Thanks! I hope your job gets easier!*
- *Need more faculty to take this and similar training*
- *Is it possible to have the link to Kurt Vonnegut's video? It never did work for my site.*
- *Thank you for offering such an appropriate session provided by an excellent presenter that was knowledgeable about the topic.*
- *This was really helpful and we need to make better impact statements in our quarterly reports*

## Lupis, Sarah

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**From:** Harrington, H. Michael  
**Sent:** Friday, June 09, 2017 4:48 PM  
**To:** Lupis, Sarah  
**Subject:** RE: POLITICO's Morning Agriculture, presented by POET: Can Trump solve the land-grant ag research problem? — Aderholt backs Trump's CFTC budget — Trilateral meeting of governors on NAFTA 2.0



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**From:** Lupis, Sarah  
**Sent:** Friday, June 09, 2017 10:49 AM  
**To:** Harrington, H. Michael <Michael.Harrington@colostate.edu>  
**Subject:** Fwd: POLITICO's Morning Agriculture, presented by POET: Can Trump solve the land-grant ag research problem? — Aderholt backs Trump's CFTC budget — Trilateral meeting of governors on NAFTA 2.0

Nice to see that 1-pager helped (I assume it worked)

Sent from my iPhone

Begin forwarded message:

**From:** "Morning Agriculture" <[morningagriculture@politico.com](mailto:morningagriculture@politico.com)>  
**Date:** June 9, 2017 at 8:04:39 AM MDT  
**To:** <[sarah.lupis@colostate.edu](mailto:sarah.lupis@colostate.edu)>  
**Subject:** POLITICO's Morning Agriculture, presented by POET: Can Trump solve the land-grant ag research problem? — Aderholt backs Trump's CFTC budget — Trilateral meeting of governors on NAFTA 2.0  
**Reply-To:** "POLITICO subscriptions" <[reply-fe8812767c620d7d76-630308\\_HTML-788024013-1376319-0@politicoemail.com](mailto:reply-fe8812767c620d7d76-630308_HTML-788024013-1376319-0@politicoemail.com)>

By Helena Bottemiller Evich | 06/09/2017 10:00 AM EDT

*With help from Jenny Hopkinson, Adam Behsudi and Catherine Boudreau*

**CAN TRUMP SOLVE THE LAND-GRANT AG RESEARCH PROBLEM?** Deferred maintenance on facilities at land-grant universities across the country is threatening to undercut U.S. agricultural research efforts and, with that, the long-term competitiveness of the American farmer. President Donald Trump's promised infrastructure package could be a solution to the staggering backlog, but competition for federal dollars if Trump comes through will be fierce. Anticipating that, the Association for Public Land-grant Universities is working with farm groups to prepare a pitch to get Congress and the administration to use the expected infusion of cash to help fix or replace aging labs, greenhouses and other facilities, where researchers labor in an effort to develop solutions to feed the world's growing population, Pro Agriculture's Jenny Hopkinson reports this morning. The ask: somewhere in the ballpark of \$10 billion over the next 10 years, a sum the groups believe can be leveraged into several times that in private investments.

**Big price tag, yuge problem:** An APLU report from 2015 found there is at least a \$9 billion backlog of deferred maintenance at land-grant agricultural colleges. And that number keeps growing like well-tended crops. "At the very least, these failures can cause delays in research work and add extra costs in personnel time and in cost of mitigation," the report concludes. "At worst, we are entering an era when the condition of facilities will limit our ability to conduct world-class research that is needed to keep our leadership edge in the agriculture industry."

**What does that look like on the ground?** Take, for example, the University of Georgia, Agriculture Secretary Sonny Perdue's alma mater. It has been key in developing new varieties of soybeans, peanuts and other crops that grow best in Southeastern states, which were then used by Monsanto and other companies as the basis of seed sold in the region. Currently, there is a roughly \$250 million backlog of deferred maintenance on UGA's agricultural facilities, and the state is looking at tearing down about 151 of the college's ag structures statewide.

But even buildings that aren't marked demolition often don't meet the needs of today's researchers. Of the university's 24 greenhouses, 20 were built in the 1970s. The four new ones, which cost about \$1.2 million each, are equipped with technology to control light, temperature, moisture and other factors to ensure an optimal and stable environment for the plants being studied. Pros, read Jenny's deep dive [here](#).

**Ag research in the Senate spotlight next week:** The Senate Agriculture Committee next week will turn its attention to research in the farm bill, as Capitol Hill interest in boosting funding grows stronger and the Trump administration is looking to make cuts to farm bill programs. The [hearing](#) will be held Thursday at 9:30 a.m.

**HAPPY FRIDAY, JUNE 9!** Welcome to Morning Ag, where your host just doesn't understand this whole [tiny food thing](#). You know the deal: Thoughts, news, tips? Send them to [hbottemiller@politico.com](mailto:hbottemiller@politico.com) or [@hbottemiller](https://twitter.com/hbottemiller). Follow the whole team at [@Morning\\_Ag](#).

**ADERHOLT BACKS TRUMP'S CFTC BUDGET:** Rep. [Robert Aderholt](#), chairman of the House Appropriations subcommittee for agriculture, gave a thumbs-up on Thursday to President Trump's proposed budget for the Commodity Futures Trading Commission, a plan that keeps the derivatives regulator's budget flat for the third year in a row, Kaitlyn Burton and Patrick Temple-West report for Pro Financial Services.

Speaking to reporters after a hearing on the CFTC's budget, which the subcommittee oversees, Aderholt said he prefers the \$250 million figure the White House proposed last month over CFTC Acting Chairman Chris Giancarlo's [ask](#) of \$281.5 million. The additional \$31.5 million is based on a bottom-up review that Giancarlo performed of the CFTC's funding needs, the agency said previously.

"My mind may change, but right now I think we're good as far as the number that's been put out there by the administration," said Aderholt. "A quarter of a billion [dollars] is a lot of money." In [his testimony](#), Giancarlo said he needs the additional cash to examine derivatives clearing organizations and for economic analysis. Find Kaitlyn and Patrick's story [here](#).

**TRILATERAL GET-TOGETHER OF GOVS ON NAFTA:** Governors and premiers from Mexico, Canada and the U.S. will hold a July 14 summit in Rhode Island to discuss their priorities for renegotiation of NAFTA. The meeting will be critical in discussing the role that states and local governments will play in the renegotiation of the free trade deal, according to a statement from CONAGO, Mexico's National Conference of Governors.

"To paraphrase Mr. Trump, what we are looking for is to make the free trade agreement great again - for all three nations and their people," CONAGO president Miguel Angel Mancera said in a statement.

The announcement comes after a group of Canadian premiers from Ontario, Manitoba, Prince Edward Island, Newfoundland and Labrador and the Northwest Territories met with Mancera and Claudia Pavlovich, governor of Mexico's Sonora state.

**EU LOOKS TO BOOST AG TRADE WITH MEXICO:** The EU and Mexico are not nearly as trade interdependent as we are with our Southern neighbor, but European officials are looking to expand the relationship this year - and avocados are very much in the mix, reports POLITICO Europe's Florian Wicki and Jakob Hanke.

Under the current trading arrangement between the EU and Mexico, implemented in 2000, the EU's most active trading sectors with Mexico are machinery and car parts, but as German Chancellor [Angela Merkel travels to Mexico today](#) to push the deal forward, there's plenty of buzz about other sectors, including food and agriculture. An upgraded EU-Mexico trade deal would seek to boost a host of other sectors, ranging from Mexican food exports (such as bananas, avocados and tuna) to banking.

**The Trump factor:** A renewed deal would also be a response to Trump's aggressive trade stance against Mexico. "U.S. President Trump's threats to impose punitive tariffs on imports from Mexico are piling the pressure to quickly diversify the trade," said Björn Lisker, spokesman for the German chamber of commerce in Mexico. Find more on the trade talks from our colleagues across the Atlantic [here](#).

**WHERE'S SONNY?** In Cleveland - [Cleveland, Miss.](#), that is. The secretary will speak at the annual conference of the Delta Council, an economic development organization serving 14 counties in the state. His trip marks the second time Perdue will have visited the South since taking office in late April; in early May he was in Arkansas to survey flooded areas. He's traveled to 10 states in the Midwest and West. The meeting's agenda didn't seem to be posted online as of late last night, but a Delta Council statement touted the traditional "fried catfish luncheon" as a highlight.

**\*\* A message from POET - one of the world's largest ethanol producers:** From a family farm to a clean energy leader, POET operates 30 biofuel facilities & America's first cellulosic biofuel plant. We produce a cleaner fuel for millions of drivers, every day. We're POET and we're driving innovation, from the ground up. Learn more [here](#). \*\*

**A former governor and a current governor walk into the White House:** Perdue chatted with current governors as part of the White House Infrastructure Summit on Thursday, [meeting with](#) Kansas' Sam Brownback, Alabama's Kay Ivey and Mississippi's Phil Bryant, among other state officials, according to photos posted to Twitter. The secretary began his day with a breakfast with House Education and the Workforce Chairwoman [Virginia Foxx](#) and Rep. [Todd Rokita](#), who chairs the panel's Subcommittee on Early Childhood, Elementary and Secondary Education. Perdue tie check: It appeared to be [watermelon themed](#).

**RESEARCHERS SEE SODA TAXES SPREADING WHERE DEMS REIGN:** There's plenty of room for soda taxes to spread to cities that are similar to the ones that have enacted them so far, researchers from Tufts and Harvard universities argue in an [article](#) published in Food Policy this week. The researchers looked at the places where soda taxes have been enacted

in the U.S. - from Berkeley, Calif., to Philadelphia - and found that Democratic Party dominance was "the most important city characteristic necessary for political success."

**If that's true**, it gives advocates a long list of targets for expansion. The paper notes that roughly 40 percent of the population lives in a city where Ds are in charge, and a whopping 73 of the 100 largest cities in the U.S. had Democratic mayors (at least as of 2016, per Ballotpedia). There are other key factors, the paper says, including external financial backing for pro-tax advocates and finding a political message that works. More from Tufts [here](#).

**NEW LOANS TO SMALL AND BEGINNING FARMERS SLOW IN 2016:** The pace of new lending to young, beginning and small farmers by banks in the Farm Credit System remained mostly flat last year when compared with 2015, with an average decrease of 0.3 percent across the three groups. Meanwhile, the overall number of new farm loans grew by 0.5 percent, according to data released Thursday by the Farm Credit Administration, which regulates Farm Credit. Those figures somewhat reflect the difficult conditions in the farm economy, said the Farm Credit Council, an industry group that represents financial institutions in the system. The group noted the longer-term trend that, over the past decade, the number of new loans made to beginning farmers has increased by more than 23 percent.

The Farm Credit Council highlighted data showing that outstanding loans to young farmers (age 35 or younger) increased 2.6 percent, to \$27.8 billion, while those to beginners (10 years or fewer in the business) rose 3.2 percent, to \$42.8 billion. Outstanding loans to small farmers (gross sales under \$250,000) also increased by 2.1 percent, to \$47.7 billion.

"Small farm operations remain a core part of Farm Credit's mission and we continued to meet their needs last year in the face of low farm commodity prices," Todd Van Hoose, CEO of the Farm Credit Council, said in a statement. He added that at the end of 2016, Farm Credit had more than 500,000 loans outstanding to small farmers, which accounted for slightly more than 48 percent of the total. Read the Farm Credit Administration data [here](#).

**WACO A TESTING GROUND FOR PRODUCE PRESCRIPTIONS:** Waco, Texas, has joined a small but growing list of communities that are experimenting with veggie prescriptions as a way to encourage people to eat healthier. World Hunger Relief, an anti-hunger nonprofit that runs a working farm outside of Waco - which MA toured earlier this spring - has partnered with Family Health Center, a group of local clinics that serve vulnerable populations.

The setup isn't much different from how you might get, say, antibiotics from the doc. "Doctors write a 'prescription' for patients who can then go to the on-site pharmacy at their clinic and pick up a box of vegetables," explains Daniel Stewart, who manages WHR's kitchen, sales and marketing. The small-scale farm is providing about 100 boxes of produce a week to the project. Along with those boxes come recipes (in both English and Spanish), and info about nutrition and cooking classes. The project is being evaluated by epidemiologists at nearby Baylor University, Stewart said. The Waco Tribune-Herald covered the project last month. Read that [here](#).

**MENU LABELING HEARING CANCELED:** House Energy and Commerce's health subcommittee will not be holding its hearing on menu labeling today, due to the House schedule change. TBD on re-scheduling.

**MA'S INSTANT OATS:**

- Researchers have developed a model for predicting where climate-change-driven food and water shortages are most likely to spark violence, United Press International [reports](#).
- In a 19-1 vote, the Senate Judiciary Committee on Thursday voted to advance the nomination of Makan Delrahim to head the Justice Department's antitrust division, where he'd play a major role in reviewing proposed agrochemical mergers. Our colleagues at Pro Tech have more [here](#).
- The American Chamber of Commerce in China is urging the administration to take advantage of Beijing's desire to avoid trade friction with the U.S. to push for greater market access in the country, Reuters [reports](#).
- Former Massachusetts GOP Sen. Scott Brown was confirmed by the full Senate on Thursday to serve as ambassador to New Zealand and the independent state of American Samoa. The [vote](#) was 94-4.
- A frozen-food startup is trying to convince consumers that frozen fare is just as healthy as fresh - and they have the help of Gwyneth Paltrow and Serena Williams. Fortune has it [here](#).

**THAT'S ALL FOR MA!** See you again soon! In the meantime, drop your host and the rest of the team a line: [cboudreau@politico.com](mailto:cboudreau@politico.com) and [@ceboudreau](https://twitter.com/ceboudreau); [jhopkinson@politico.com](mailto:jhopkinson@politico.com) and [@JennyHops](https://twitter.com/JennyHops); [hbottemiller@politico.com](mailto:hbottemiller@politico.com) and [@hbottemiller](https://twitter.com/hbottemiller) and [jlauinger@politico.com](mailto:jlauinger@politico.com) and [@jmlauinger](https://twitter.com/jmlauinger). You can also follow [@POLITICOPro](https://twitter.com/POLITICOPro) and [@Morning\\_Ag](https://twitter.com/Morning_Ag) on Twitter.

**\*\* A message from POET - one of the world's largest ethanol producers:** From a family farm to a clean energy leader, POET is a biofuels company built from innovation. POET operates 30 biofuel facilities across eight states & America's first cellulosic biofuel plant. Across the country, we support 40,000 renewable energy jobs producing a cleaner fuel for millions of drivers, every day. We are securing a cleaner future for all of us. We're POET and we're driving innovation, from the ground up. Learn more [here](#). \*\*

*To view online:*

<http://www.politico.com/tipsheets/morning-agriculture/2017/06/09/can-trump-solve-the-land-grant-ag-research-problem-220757>

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**Consent Agenda Item:** ESCOP Budget and Legislative Committee Agenda Brief

**Presenters:** Bill Brown and Mike Harrington

**For information only**

The committee holds regular conference calls on the last Tuesday of each month. These calls have generally been well attended. The current B&L Committee membership is shown below.

<p><b>Chair:</b> Bill Brown (UTK)</p> <p><b>Delegates:</b> Moses Kairo (ARD) Alton Thompson (ARD) Karen Plaut (NCRA) Ernie Minton* NCRA Tim Phipps (NERA) Jon Wraith (NERA) George Hopper (SAAESD) Saied Mostaghimi (SAAESD) Jim Moyer (WAAESD) Glenda Humiston (WAAESD) <b>Executive Vice- Chair</b> Mike Harrington (WAAESD)</p>	<p><b>Liaisons</b></p> <p>Doug Steele (ECOP Liaison) Bob Holland (NIFA) Paula Geiger (NIFA) Josh Stull (NIFA) Glen Hoffsis (APLU Vet Med) Eddie Gouge (APLU) Ian Maw (APLU) Becky Walth (CARET) Cheryl Achterberg (APLU - BoHS) Jim Richards (Cornerstone) Hunt Shipman (Cornerstone) Vernie Hubert (Cornerstone) Jeremy Witte (Cornerstone)</p> <p><b>*Chair elect</b></p>
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The B&L Committee held a breakfast meeting on March 6 in conjunction with the AHS-CARET meetings. Doug Steel (ECOP B&L Committee chair) was also be in attendance. Discussions focused on advocacy for the single increase budget request for NIFA, Farm Bill efforts; exploring ways to coordinate the activities of the respective B&L committees; identifying needed “work products”; and creating broad-based support of major BAA initiatives such as the water security initiative.

Recent discussions focused on Time and Effort reporting and the recent BAA call for action to submit letters to congressional delegations supporting the FY 2018 BAA budget request.

**T&E Reporting:** The new requirements as specified in the Uniform Guidance were discussed with Maggie Ewell NIFA-OFGM. The Committee requested a set of bullet points that would capture NIFA expectations. Also requested were examples of problems that have surfaced in audit/reviews.

**BAA Action Request:** Unfortunately as of this writing the response rate to the BAA request to submit letters to Congress has been dismal, with only 51 letters submitted as of Tuesday, July 25. Executive Directors have urged responses from their respective regions. See: [agaction.org](http://agaction.org)

All documents related the federal budget are located at the [land-grant.org](http://land-grant.org).

**Consent Agenda Item:** Diversity Catalyst Committee Update

**Presenters:** Karen Plaut and Jeff Jacobsen

**Action Requested:** For Information Only

The Diversity Catalyst Committee (DCC) organized successful three-component sessions during the CARET/AHS meeting. These were: Intercultural Development Inventory (IDI) with ESCOP Leadership and other colleagues through Pamala Morris, Assistant Dean, Office of Multicultural Programs, College of Agriculture, Purdue Univ.; Applying the Multicultural Organization Development Model (MCO) with ESCOP Leadership, regional research and Extension associations and NIFA through Shannon Archibeque-Engle, Director of Diversity and Retention, College of Agricultural Sciences, Colorado St. Univ.; and Diversity and Inclusive Excellence with ESCOP Leadership, regional research and Extension associations and NIFA through Shannon Archibeque-Engle, Director of Diversity and Retention, College of Agricultural Sciences, Colorado St. Univ. This is consistent with the approved DCC Plan. Committee activities going forward are focusing on high priority elements of this Plan.

For the Fall ESS Annual Meeting in Philadelphia, PA two sessions will be connected to DCC efforts: A Tour of Civil Rights Reviews and Discovery of State Best Practices with Norman Pruitt, Interim Director, NIFA Civil Rights Director and Program Compliance Review Leader and Latoya Hicks, NIFA Equal Opportunity Specialist; and The Balance Between a Compliance Mentality and an Inclusive Mindset utilizing the IDI assessments with Patreese Ingram, Assistant Dean of Multicultural Affairs, College of Agricultural Sciences, Pennsylvania State University and Pamala Morris, Assistant Dean/Director of Multicultural Programs, College of Agriculture, Purdue University.

Karen Plaut, DCC Chair, has assumed the Interim Dean of the College of Agricultural Sciences at Purdue University effective July 1, 2017. She wishes to remain the Chair of the Diversity Catalyst Committee.

Bret Hess has agreed to participate in a panel at the Joint COPs meeting representing the DCC and his PowerPoint slides follow this Agenda Brief.

**Consent Agenda Item:** Science and Technology Committee Update

**Presentors:** Marikis Alvarez and Jeff Jacobsen

**Action Requested:** For Information

**Committee Members**

Marikis Alvarez (ARD; Chair)

Ken Grace (WAAESD)

Laura Levine (WAAESD; Chair elect)

Joe Colletti (NCRA)

Deb Hamernik (NCRA)

Cameron Faustman (NERA)

Adel Shirmohammadi (NERA)

Nathan McKinney (SAAESD)

Susan Duncan (SAAESD)

John Yang (ARD)

Ed Buckner (ARD)

**Liaisons:**

Terry Nelsen (ERS)

Bob Matteri (ARS)

Dwayne Cartmell (SSSc; Social Sci Subc)

Doug Walsh (NIPMCC; Pest Mgmt Subc)

Edwin Price (ICOP)

Parag Chitnis (NIFA)

Denise Eblen (NIFA)

Jeff Jacobsen (Exec Vice-Chair, NCRA ED)

Chris Hamilton (recorder, NCRA AD)

**Information Items**

Conference calls and emails are the primary means of activity for S&T. Recently, ***NC1186 Water Management and Quality for Ornamental Crop Production and Health*** was selected by S&T Committee and affirmed by the ESCOP Executive Committee as the 2017 Excellence in Multistate Research Award. From the formal NC1186 nomination, Sara Delheimer helped to create a narrative for the project for inclusion in the APLU program *A Community of Scholars Honoring Excellence program*. This narrative with instructions has been submitted to APLU and NIFA for insertion into the official program and script. In addition, NIFA will update the recognition plaque for all multistate project awardees displayed at the Waterfront Center. The 2017 Award is the tenth recognition made by ESS. Summary comments from the S&T deliberations have been shared with the regional associations for their use as feedback for their 2017 regional nominations. A formal vote will be taken during the Fall ESS business meeting in Philadelphia, PA to approve the \$15,000 award to NC1186.

The five national 2017 Leadership Awardees pictures and written materials have also been submitted to APLU and NIFA for integration into the official APLU annual program and scripts. All regional associations participated in the development and delivery of materials for their winner to the S&T Executive Vice-Chair.

New S&T Committee members are: Laura Lavine (Washington State University) and Susan Duncan (Virginia Tech).

**Action Item for Joint COPS**

The S&T Committee reviewed the 2017 Excellence in Multistate Research Call in preparation for the 2018 release (enclosed with track changes) highlighting recommended modifications. The primary change was to address prior questions regarding the submission of joint projects. Based on regional association discussions and feedback, we propose only to accept individual projects. Other changes are for consistency in terminology, minor updates and slight timeline modifications. **S&T requests that these changes be formally approved by ESCOP.**

**2017~~8~~ Experiment Station Section Award for  
Excellence in Multistate Research (~~July 2017~~September 2016)**

**Purpose**

The fundamental mandate of the Multistate Research authority compels State Agricultural Experiment Stations (SAES) to *interdependently* collaborate in projects that two or more states share as a priority, but for which no one state station could address singularly. Demonstration of interdependence is a high standard, and has become a hallmark of the Multistate Research Program's management objectives.

The purpose of the Experiment Station Section Excellence in Multistate Research Award program is to annually recognize those station scientists who are conducting exemplary multistate activities and enhance the visibility of the multistate program. A recipient Multistate Project will be selected from the pool of nominees submitted by the five regional research associations (NCRA, NERA, SAAESD, WAAESD, and ARD), and judged by the ESCOP Science and Technology Committee to exhibit sustained, meritorious and exceptional multistate research activities. The ESCOP Executive Committee will provide final approval.

**Award**

The Experiment Station Directors have approved a monetary recognition of \$15,000 from the Hatch Multistate Research Fund (MRF) for the Excellence in Multistate Research Award winner. Up to \$5,000 has been available to cover travel for up to two members of the recipient project (the Administrative Advisor and Chair or their designees) to attend the awards ceremony at the APLU Annual Meeting. The remaining \$10,000, and any unused travel funds, has been available to support activities which enhance and contribute to the research and/or outreach objectives of that multistate project, consistent with the appropriate use of Hatch MRF. Use of these funds is a project committee decision made in conjunction with its Administrative Advisor.

**Eligibility**

Any current Multistate Project (research, ERA, CC) listed in NIMSS ([www.nimss.org](http://www.nimss.org)) is eligible for consideration for an Excellence in Multistate Research Award. The nomination is predominantly based upon the five-year project period.

The Multistate Research authority allows other non-SAES partners to join in these project-based collaborations. Thus, many multistate projects include extension specialists as members, as well as Agricultural Research Service or Forest Service research scientists. In addition, many projects have private sector and non-Land-grant participants. Moreover, the majority of multistate projects have participants from more than a single region, with many having representation from all regions such that they are national in scope.

## Basis for Nomination

Each of the five regional research associations may nominate one Multistate Project chosen from the entire national portfolio of active projects. An individual project can document collaborative activities with one or more different multistate projects, if applicable, within the appropriate nomination criteria. Nominations shall be made to the Chair of the respective regional Multistate Review-Research Committee (MRC) or Multistate Activities Committee (MAC) via the regional Executive Director's office. The documentation for this type of nomination should be sufficient to allow the review committee members to evaluate the Project according to the criteria listed below.

## Criteria and Evaluation

Successful selections from regional nominations and advanced to the national competition for the ESS Excellence in Multistate Research Award will demonstrate high standards of scientific quality, research relevance to a regional priority, multistate collaboration on the problem's solution, and professional leadership in the conduct of the project.

All nominated projects, in the required format, shall be evaluated using the same criteria (with weights shown) based on the Project's:

- Issue, problem or situation addressed (5%)
- Objectives (5%)
- Accomplishments as outputs, outcomes and impacts (40%)
- Added-value and synergistic advantages from interdependence activities across mission areas (30%)
- Evidence of multi-institutional and leveraged funding with examples of sources (15%)
- Summary List of participating institutions and units (5%)

## Selection Process

The ESCOP Science and Technology (S&T) Committee will serve as the review panel. The review will select from the annual group of regional nominees a national winner in time for public announcement and award presentation at the APLU Annual Meeting each year. All nominated projects will be evaluated using the same criteria.

## Award and Presentation

The national winning project will be recognized by the Experiment Station Committee on Organization and Policy (ESCOP) Chair and USDA NIFA Administrator during the Awards Program held at the APLU Annual Meeting. Each of the regional award winning projects will be included in the APLU Awards Program by project number and title, technical committee chair, administrative advisor and participating institutions. This National Awardee narrative will be created by the Impact Writer and submitted to S&T Executive Vice-Chair. The title of the national winning project will be added to a plaque located at the USDA Waterfront Center.

## Timeline

- October – Announcement sent to Directors and Administrators, Administrative Advisors and NIMSS participants by ESCOP Chair
- February 28 – Nominations due at Offices of the Executive Directors
- March – Nominations reviewed by regional Multistate Research or Multistate Activities Committees and recommendations submitted to regional associations
- March/April – Regional associations approve regional nominations at Spring meetings
- April/May - Regional associations review, edit and finalize their nomination prior to the final submission
- May ~~23~~<sup>30</sup> – Associations submit final regional nominations to ESCOP S&T Committee via the regional association supporting S&T Committee (**pdf and word document**)
- June – ESCOP S&T Committee reviews regional nominations in early June and submits recommendation for national winner to ESCOP Executive Committee
- June/July – ESCOP Executive Committee selects national winner
- July – National winner submitted to APLU and ESCOP Chair announces at Joint COPs
- July/~~August~~ – S&T Executive Vice-chair collects information from regional associations and submits materials to APLU for booklet and program script; NIFA notified for Waterfront Center plaque inscription
- September – National winner announced at ESS meeting
- November – National award presentation at APLU Meeting

### Nomination Format

(The nomination should be a very concise summary and must be in this format.)

Nominating Region: \_\_\_\_\_

Nominator: \_\_\_\_\_ E-mail: \_\_\_\_\_

Project or Committee Number and Title: \_\_\_\_\_

Technical Committee Chair: \_\_\_\_\_ E-mail: \_\_\_\_\_

Administrative Advisor: \_\_\_\_\_ E-mail: \_\_\_\_\_

Project Summary (noting the following):

- Issue, problem or situation addressed (5%)
- Objectives (5%)
- Accomplishments (40%)
  - Outputs
  - Outcomes
  - Impacts (actual or anticipated)
- Added-value and synergistic activities across mission areas advantages from interdependencies (30%)
  - Multi-disciplinary activities
  - Multi-functional integrated activities
  - Additional partnerships, associations or collaborations
- Evidence of multi-institutional and leveraged funding with examples of sources (15%)
- Participating institutions and units (5%) (**page 4 only**)

Nominations will be **no more than 3 single spaced pages** (Times Roman 12 point and one inch margins) plus a 1 page summary-list of Participating institutions and units (alphabetized) for a **total of 4 pages**. Regions may utilize other information in selecting their nominee. The final regional nomination should be submitted by email to the Offices of the regional Executive Directors, by **c.o.b. February 28, 2018**:

Chris Hamilton, North Central <christina.hamilton@wisc.edu>

Dr. Richard Rhodes III, Northeast <rchrhodes@uri.edu>

David Leibovitz, Northeast <david\_leibovitz@uri.edu>

Donna Pearce, South <donna\_pearce@ncsu.edu>

Sarah Lupis, West <Sarah.Lupis@colostate.edu>

Dr. Alton Thompson, ARD <athompson1@ncat.edu>

## Western Region State Report Template

Please report on as many of the topics below as possible without exceeding 2 pages. Submit your report to Sarah Lupis, [sarah.lupis@colostate.edu](mailto:sarah.lupis@colostate.edu), no later than COB on Friday, June 23<sup>rd</sup>.

**Institution Name:** University of Wyoming

### **Budgeting** (#1 priority topic from Spring Meeting discussion and follow-up survey)

How do you allocate capacity funds?

50% salary + fringe; 20% departmental GAs; 20% departmental base support; 10% competitive grants

What's working well about this allocation system?

Department Heads help stress the importance of capacity funds; faculty have an opportunity to apply for seed grants.

What challenges with your allocation system would you like to address in the next 2 years?

Shifting from smaller competitive grants to larger intra-, inter-, multi-, trans-, and ultra-disciplinary integrated, multifunctional grants.

### **Fiscal Update**

State - 1% "penny" plan cut followed by an 8% cut

University/higher education - 1% penny plan cut followed by a 12% cut

College - 5% "nickel" plan cut followed by a 12% cut, loss of ~20% staff and faculty salary lines to separation and retirement incentives that were captured by the University

AES - cut state support budgets by 12%, picked up fringe on capacity portions of salary and significantly decreased new competitive grant awards, 12% of our position lines were absorbed by the University when employees left their position

**Salaries** - no changes

### **Programmatic Highlights - New Successes**

Searchable research database online includes all major study references that are linked to producer priorities identified in our needs assessment.

### **New Positions**

None, only replacing critical position returned by central administration (~2.5% of the positions lost).

### **Personnel Changes**

Numerous mentioned above; pretty much operating at the critically minimum level.

### **Facilities**

Only minor capital improvements to maintain functionality.

### **Strategic Planning**

The University plan has been completed; the College plan is progressing; AES plans to complete this Fall

### **Organizational Restructuring**

All but federal capacity business functions were transferred from the Ag Business Office to AES and each of the units under the AES umbrella.

### **Grant Awards Totals**

NIFA - \$1,402,453.27

NIH - \$5,256,071.52

NSF - \$886,617.00

DOE - 0

Private Foundations - \$50,580

Other

    US Agencies - \$1,537,931.35

    State Agencies - \$3,934,238.45

    Mostly Corporate - \$367,041.76